

Austria	Golds Iron	Hellenic Petroleum	Ratio
Bahrain	Dh42,700	Ircised	4,642.25
Belgium	BF-45 Italy	L3,000 Poland	21,000
Cyprus	CED 200 Jersey	JOE Portugal	Exhibit
Denmark	DKK 1,000	West Germany	DK 1,000
Egypt	EGP 22 Kuwait	PFL 200 S. Africa	500,000
Finland	FIM 30 Lettonia	Singapore	SDA 10
France	F 1,717 Luxembourg	Spain	PE 200
Germany	DM 1,000	Turkey	SD 1,000
Greece	Dr 1,000 Morocco	ME 1,000 Switzerland	SEK 2,000
Hungary	Forint 1,000 Norway	PL 1,000 Thailand	SEK 1,000
Iceland	ISK 1,000 Portugal	DK 1,000	SEK 1,000
India	Rs 1,000 Pakistan	DK 1,000	SEK 1,000
Indonesia	Rp 51,000 Oman	DK 1,000	SEK 1,000

FT No. 31,275
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EUROPE'S BUSINESS NEWSPAPER



FINANCIAL TIMES

Friday October 12 1990

GATT TALKS

Juggling with the tricks of trade

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D 8523A

World News

Hopes fade for radical Soviet reform package

Hopes have been all but abandoned for a radical 500-day plan to transform the Soviet economy into a market system, despite the joint backing of President Gorbachev and Russian President Boris Yeltsin.

An alternative strategy of massive regulated price and wage rises may be already under way. Page 20

Jerusalem protest

Police fired teargas in Jerusalem's Old City to break up a march by about 150 Palestinians to the Temple Mount, where 19 Arabs were killed by police gunfire this week. Hard time for Bush, Page 3

Warsaw Pact row

Squabbling between the Soviet Union and its five remaining Warsaw Pact allies is hampering final stages of a treaty limiting conventional arms in Europe. Page 20

Spanish disco blast

Three people who died in an explosion that wrecked a Spanish disco were possibly victims of their own bomb, local government officials said.

Polish oil boost

Poland said it will boost oil reserves to full capacity in the face of threats by the Soviet Union to suspend shipments in January.

Perrier work halted

Bottling workers striking for higher pay shut down production at the Perrier plant in southern France.

Nigerian violence

At least eight men and a woman have been shot or burnt to death over the past fortnight in a land dispute in Nigeria's Gongola state, Lagos police said.

Malaysian sackings

Malaysian Prime Minister Mahathir Mohamed has fired three ministers from his list of candidates as nominations closed for next week's general election.

Indian strike chaos

Work at Indian state-owned oil refineries and steel companies halted as middle-ranking managers began a two-day strike for higher allowances. Austerity measures, Page 8

Japan 'spies' freed

North Korea released two Japanese seamen after holding them as spies for seven years, less than half way through their 15-year prison sentence. Page 8

Greenpeace warning

Greenpeace, the environment group, warned that dumping of toxic wastes was now an urgent problem. Page 2

Paz wins Nobel prize

Mexican poet and essayist Octavio Paz, best known for his book *The Labyrinth of Solitude*, won the 1990 Nobel Prize for literature. Page 5

PC goes to pot

Copies of a speech by Hong Kong Governor Sir David Wilson, sent to newspapers on Friday, were infected with a computer virus that froze keyboards and flashed the message: "Your PC is now stoned. Legalise marijuana."

Weekend FT

Tomorrow: Silver board surrounded by international smuggling claims

European resistance: Churchill's secret agenda

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The Spanish wizard bedeviling Delors and his plans for Emu

Mr Carlos Solchaga

Catalan, Spain's stubborn and diminutive finance minister and a thorn in Jacques Delors' side, has

found himself the instigator of an EC consensus on how to proceed to stage two of Emu

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MARKETS

STERLING New York lunchtime: \$2.9705

London: £1.9860

DM 3.01 (3.0075)

FFR 10.08 (10.0675)

VES 25.25 (25.75)

£ index 96.1 (96.2)

GOLD New York Comex Dec

\$393.6 London:

\$369.75 (391.25)

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EC row brews over plan for tougher state aid policy

By Lucy Kellaway in Brussels

PLANS to increase further the powers of the European Commission in controlling state aid to industry will come in for strong criticism next week from European Community member states.

At a meeting in Luxembourg on Monday, industry ministers will question the rationale of the Commission's tough approach to state aid. Italy, which holds the presidency of the council of ministers, will push for a new regulation that would establish firm guidelines for future state aid policy.

Any such suggestion will be strongly resisted by Sir Leon

Brittan, the European Community competition commissioner, who wants to preserve maximum flexibility in the conduct of policy. Under the Treaty of Rome he has broad powers to act against any aid that distorts competition and is not compatible with the single market.

Exceptions are made for regional aid, social aid, and aid that promotes an important project of Community interest". The Italians want the commission to bring forward a regulation that will define these conditions more clearly.

Sir Leon will argue that the

existing rules are clearly defined by the courts and that the commission's framework in its new approach always discusses them with member states in advance. He is likely to be supported by most of the northern member states, including the UK, Germany, the Netherlands and Denmark.

Mr Adolfo Battaglia, the Italian president of the council, who is writing to industry ministers complaining that Commission policy on state aid has been drawn up on a haphazard basis which has caused a high degree of uncertainty among member states, result-

ing in unnecessary conflict between the Commission and individual countries.

He complains that the Commission has taken no account of the broader industrial policy of the Community, nor the need to be competitive in certain sectors on a world level.

The attack, which is likely to be supported at least by the southern states and probably Belgium and France, comes as a response to a recent Commission initiative on policing state aid granted to nationalised industries.

The new approach, which

was presented to officials from

member states last month, would involve nationalised industries providing the Commission with regular information on all financial transactions between the government and the industry for all manufacturing businesses with an annual turnover of more than Ecu200m (\$270m).

The plans were attacked by Mr Pierre Béregevay, the French finance minister, who last week told a conference of Europe's nationalised industries that the moves would give them a disadvantage against the private sector.

By contrast, Sir Leon has

made it clear that the aim of the measures is to put public and private companies on a similar footing. He wants to have clear information on grants, soft loans, capital injections and dividend payments to and from governments to nationalised industries. In the private sector, such transactions are already transparent.

Italy is by far the biggest donor of aid to industry and, according to the latest Commission survey of state aid, pays out 50 per cent more than the Commission average. US calls for 90 per cent cut in farm export subsidies. Page 20

UN envoys struggle to reach compromise on Israel killings

By Robert Mauthner and Robert Graham in London and Ralph Atkins and Alison Smith in Bournemouth

DIPLOMATS at the United Nations in New York were last night desperately trying to work out a compromise formula to prevent the US vetoing a resolution condemning Israel for the killing of 21 Arabs in Jerusalem on Monday.

A three-day-old deadlock on the issue has underlined difficulties faced by the Bush administration in trying to balance its traditional backing of Israel with the need to accommodate its Arab allies aligned against Iraq.

Moderate Arab diplomats were yesterday already warning that the US risked being accused of applying double standards in its Middle East policy.

Disagreement within the UN Security Council does not centre on the specific condemnation of Israel for the actions of its security forces. It concerns

ensuring the safety and protection of the Palestinian inhabitants as well as of Islamic and Christian holy sites.

The US still refused to countenance such a broad mandate, arguing instead that the Security Council should present the council only with its conclusions about the situation of Palestinians under Israeli occupation.

Meanwhile, Mr Edward Heath, the former British Conservative prime minister, announced yesterday that he would fly to Baghdad via Jordan today for a meeting with President Saddam Hussein to seek the release of sick British hostages in Iraq.

Mr Heath said at a news conference in the margin of the Conservative Party conference in Bournemouth, on the south coast of England, that his mission was purely humanitarian,

but he is widely expected to explore ways of finding a peaceful solution to the Gulf crisis.

At the party conference, Mr Douglas Hurd, Britain's foreign secretary indicated that while Mr Heath had told him "some time ago" about his proposed mission to Baghdad, he was not going with the government's support. The government had consistently refused to negotiate with the Iraqi leader, Mr Hurd said.

"If you sit down around a table with Saddam Hussein you are rewarding aggression," the foreign secretary said. "It is not something we asked him to do."

Mr Hurd, who is due to leave for a week-long visit to Egypt, Israel and Greece today, told the conference that western

Continued on Page 20

The Gulf, Page 8

Banks to decide Polly Peck's fate

EUROPEAN NEWS

Turkey heads for crisis as workers seek five-fold rise

By John Murray Brown in Ankara

TURKISH employers meet in Ankara today in a bid to head off industrial action threatened by 800,000 private sector workers.

With monthly inflation now over 8 per cent and rising, industrialists seem set on a collision course with the unions demanding wage increases of up to 500 per cent.

Generous pay offers to cement workers, on strike earlier this year, have paved the way for today's high demands. Union leaders describe it as the worst crisis since the labour unrest which followed the military coup in 1980.

Turkey strikes are illegal for public sector workers and those in strategic industries like coal, but already in the first seven months of this year more than 1.2m working days have been lost through strike action.

Inflation, not unnaturally, is the national obsession. If the Gulf crisis is the immediate cause, with domestic oil prices up by over 80 per cent, underlying reasons go deeper.

In the latest OECD report spiralling wage demands and the budget deficit were cited as the principal culprits. Despite moves to privatise some state enterprises, the public sector borrowing requirement is set to hit Turkish lira 15,000bn, or 5.3 per cent of GDP.

Greenpeace in waste plea

By Tim Dickson in Brussels

GREENPEACE, the environmental campaign group, warned yesterday that the dumping of toxic wastes was now an urgent east-west problem as well as a "north-south" issue.

Launching an alarming 45-page report on the volume of hazardous wastes flowing into Poland from west Europe, Greenpeace called on the EC for a full ban on such trade.

"Despite the quieting of scandals in Africa and other third world countries, the exploitation of poorer economies by the dumping of hazardous wastes is, unfortunately, still alive and prospering," said Mr Ernst Klatt, a Greenpeace lobbyist.

The report on Poland documents 64 known trade schemes from 13 countries involving 22m tonnes of waste. Of that total, Greenpeace says, more than 46,000 tonnes of toxic waste arrived over the past year from exporting countries which include the West Germany, Austria and Sweden.

Greenpeace admits it is tempting for east European authorities to accept this sort of offer because of the money, but claims the real responsibility lies with producers.

Union leaders concede that the current wage round could fuel even higher inflationary expectations. Mr Sevket Yilmaz, leader of the largest trade union federation with 2m members, said strike action was unavoidable if the negotiations remained deadlocked. Under Turkish labour law, unions and employers have 60 days to conclude a new two-year collective bargaining agreement. If that fails, the process goes to arbitration.

"That's the legal way," said Mr Yilmaz. "There are also illegal ways. We can stage protests, we can slow down production, we can even refuse to shave our beards" — the traditional gesture of the Turkish radical.

In the last week, talks with both the textile and coal unions have broken down, affecting 125,000 workers. Textiles is Turkey's most important industry, with exports last year worth \$3.5bn. The textile union is seeking a net monthly wage of TL 1.5m in the first year plus a 50 per cent inflation-linked increase in the second year.

The average monthly wage for a textile worker is currently around TL 300,000. According to one industrialist yesterday, the union demands would amount to giving the entire Turkish national income to just 3.5m people.

Battle rages on speed of EC monetary union

By David Buchanan in Strasbourg

LIKE the battle between Little-enders and Big-enders in Gulliver's Travels, member states of the European Community are embroiled in a ferocious struggle, the final outcome of which is likely to be decided by much larger forces than mere argument.

The battle concerns the EC's debate about forming itself into an economic and monetary union (Emu).

The conflict concerns the date and/or criteria for the EC to move from the present stage one (focused on the European Monetary System) to a stage two. The comedy is that there has yet to be any real discussion, let alone agreement, on what stage two should contain.

There are two reasons why this potentially momentous debate should focus on the seemingly mechanistic issue of timing. The first is that time is hanging rather heavy on the accelerator. In doing so, they have incurred successive gains and losses in their group.

Denmark now unreservedly favours Emu as a counterweight to an enlarged Germany; but after the Brussels Commission suggested in August that the EC move into a second stage with new institutions as early as January 1993, Spain balked.

Indeed the Spanish compromise call last month to delay stage two until 1994 seemed to

France, Italy, Belgium, and the European Commission — are itching to get stuck into the Emu-creating treaty negotiations which will only start this December. Unlike the remarkably speedy negotiation of the European Single Act five years ago, it has been over a year since the EC Madrid summit fired the starting pistol on Emu.

In this interlude, Emu enthusiasts have sought to use every external factor, such as German unity and the Gulf crisis, as extra weight on the accelerator. In doing so, they have incurred successive gains and losses in their group.

Denmark now unreservedly favours Emu as a counterweight to an enlarged Germany; but after the Brussels Commission suggested in August that the EC move into a second stage with new institutions as early as January 1993, Spain balked.

Indeed the Spanish compromise call last month to delay stage two until 1994 seemed to

wake a number of countries from their apparent sleepwalk straight into Emu.

Two key countries — Germany and the Netherlands — had never fallen into any Emu-induced trance. The German finance ministry and Bundesbank are in particular now bawling with growing force the "economic convergence" drum.

Echoed from the sidelines by Mr John Major, the UK chancellor (who still stands apart from Emu from his fellows because of his leader's rooted opposition to a single currency), these two German institutions argue that monetary union will be built on sand, if the economic performances of the Twelve do not first come together.

Such a process cannot be forced by setting artificial dates, they say. The second reason for the current focus on timing is that much else is agreed, though only in the most general terms. Many of the concepts of the Delors committee's report, like the need

for central bank independence and the undesirability of any Community bail-out of feckless individual governments, will be part of the general vocabulary of any Emu treaty.

But refining general terms into precise treaty language on how soon the existing EC Central Bank Governor Committee might be turned into the planned Eurode and how exactly the latter is accountable to the Council of Ministers and the European Parliament, requires governments to lay their cards on the table. And that they will not do until the December conference forces them to.

So, the only near-deal likely to emerge before December is that on timing, centred on plans by Spain and the Netherlands.

They both call for a January 1, 1994 transition to a stage two, provided all currencies are within the exchange rate mechanism, national central banks are made independent

by law, and all means of compulsory financing of public deficits, such as controls on capital movements or pension fund investments, are repealed.

These yardsticks were this week halved by Mr Philippe Maystadt, the Belgian finance minister, and Mr Jacques Delors, the European Commission president, as being simple to verify. To their relief, the economic criteria, on which it would be far harder to get agreement, are under the Spanish and Dutch plans the yardsticks for moving finally to a single currency.

These more important but more woolly criteria include convergence on "sufficiently low" inflation, no "excessive budget deficit," and "virtual harmonisation" of interest rates. Mr Delors has described efforts to define such criteria as like trying to determine the sex of angels, a once-thorny issue only slightly less abstruse than the battle for

Stockholm appeals for restraint on pay claims

By John Burton in Stockholm

MR ALLEN LARSSON, the Swedish Finance Minister, yesterday called for national wage restraint, against a background of government predictions that the country will enter a period of stagnation next year.

In a statement to parliament outlining economic policy for the next year, Mr Larsson said that the Social Democratic government would accept a rise in unemployment above the current rate of 1.8 per cent in order to fight the country's chronic wage-push inflation, which he says could reach 11 per cent this year.

The government expects gross national product (GDP) growth to amount to 0.8 per cent in 1990.

However, it says this figure could decline by 0.2 per cent next year if wage growth exceeds 4 per cent — fuelling a 10 per cent inflation rate, which would further harm Sweden's competitiveness.

Mr Larsson has ruled out a krona devaluation as a way to restore growth.

He said yesterday that Sweden could join the European Monetary System in the future, although the EMS is not open to us today."

A government-appointed mediator has proposed that trade unions and employers sign a multi-year wage pact to stabilise the labour market when the centralised national pay agreement comes up for renewal next year.

Mr Larsson says the government would prefer voluntary wage restraint and would not try to impose an official ceiling on wages.

In February government efforts to impose a wage and price freeze and a strike ban caused a political crisis and the resignation of Mr Larsson's predecessor, Mr Kjell-Olof Feldt.

Mr Larsson yesterday said the government would pursue public sector reforms to make it more efficient and to prepare for further tax cuts.

Growth spending for local authorities, which provides most social services, would be limited to 1 per cent.



Spanish wizard bedeviling Delors

By Peter Bruce in Madrid

IN SPAIN, cartoonists draw him as a conniving wizard buzzing about the head of Prime Minister Felipe Gonzalez. In Brussels, Mr Jacques Delors, the European Commission president, would probably draw him as the devil.

In fact, Mr Carlos Solchaga Catalán, the Spanish Finance Minister, is a chronically cheery man who glides through controversy with no visible means of support other than a lot of cigarettes.

And for a minister whose economy may be coming off the boil a little too rapidly as oil price rises halt in inflation and quicken the slowdown in output, Mr Solchaga has been having a wonderful week.

First, Britain joined the exchange rate mechanism of the European Monetary System in the same wide 6 per cent fluctuation band that Spain occupies. That means he has an important ally, now credibly locked into the EC's monetary union process, but with even more inflation.

Second, Mr Solchaga has suddenly found himself the instigator of a remarkable consensus on how to proceed to the tricky second phase of the Delors report on monetary union. If the inter-governmental conference (IGC) in Rome in December succeeds in changing the Treaty of Rome to permit mone-

tary union, it will in no small way have been because of this diminutive and stubborn Navarrese.

It started in Rome on September 8, at an informal meeting of EC finance ministers, soon after Mr Delors had suggested phase two should begin quickly, in January 1993. The British had angered Mr Delors by proposing a "hard" European Currency Unit alongside existing national currencies.

Mr Solchaga was the first minister to stick his neck out and begin a now very public debate in the run-up to the IGC in Rome. Phase two should start in 1994, he said, and Britain's hard Ecu and European Monetary Fund would be useful as "practice" runs towards a single currency and a central European bank.

Mr Delors accused Spain of trying to delay EMU because its troubled economy could not rapidly converge with German or French inflation levels. But the ideas began to take hold. The Dutch and Germans produced similar plans. At the end of the formal finance ministers' meeting in Luxembourg last Monday, agreement on 1994 was almost unanimous. The British had even agreed their hard Ecu might become a single currency.

Mr Solchaga says he was merely trying to avoid a two-speed EMU. Compro-

mise is revered in Spain. The last time its leaders failed to find one, the ensuing Civil War took a million lives.

Mr Solchaga, 46, is an ambitious and seasoned practitioner of the art. Mr Gonzalez trusts him, despite rumours about his impending demise because he has dared to challenge, indirectly, the power of the deputy Prime Minister, Mr Alfonso Guerra. He is one of the few people who joined Mr Gonzalez' first cabinet in 1982, initially as Industry Minister, and is still in it.

He has been given control of attempts to patch up relations with Spain's two big and combative trade unions, and he has little trouble disarming critics who say his budget cuts for next year are cowardly and that his 5 per cent inflation target for next year is too optimistic. "What is important is that I believe in it," he said recently. A graduate of the Massachusetts Institute of Technology who has spent much of his life in economic research, he is never lost for detail on even the most obscure aspects of policy.

Spanish finance ministers are always villains of the piece and he will not make many friends next year as he tries to hold interest rates high and wages down in order to get his free-spending countrymen to face up to the fact that Spain's four-year fiesta is over.

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His Holiness Maharishi Mahesh Yogi

What is the guarantee? Certainly not political alliances.

Failure of Political Alliances

The failure of political alliances and treaties throughout history is known to every leader in the world. President Bush and President Gorbachev know it well.

Will it not be wise for the leaders of the family of nations to stop relying on political settlements and find an alternative solution?

**Solution—
Alliance with
Nature's Government**

Is it possible for the world's leaders to listen to a man who says, "With a group of 7,000 people in any place on earth, I can bring world consciousness in alliance with Nature's Government and thereby neutralize all conflict in the world today and prevent any international conflict from ever arising in the future"—Maharishi.

If this sounds mad, is it not real madness to continue to use methods that have repeatedly failed? Should we not at least try an alternative that has been scientifically proven to resolve conflict and prevent war?

**Why Risk
the Nation's Youth?**

What is wise? Should the political leaders try out this alternative which will avert the possible destruction of the dear youth of their nations? Or should they simply continue as they are, searching for an elusive solution through the old, unscientific, and ineffective political approaches?

Who is thinking of all those who are

struggling to survive on the borders of Iraq?

**Global Maharishi Effect—
A Proven Alternative**

If ever the world could be in peace, it will only be through creating and maintaining the global *Maharishi Effect*—indomitable waves of coherence and harmony in world consciousness.

The *Maharishi Effect* has been verified by over 500 scientific research studies conducted at more than 160 independent universities and research institutions in 27 countries over the past 20 years.

If scientific research has any meaning for the political world, this should be enough to convince anyone.

**Creating an Effective
World Peace Fund**

The political leadership of the world today is being used to collect money to maintain military power as a way to peace. Instead of collecting billions of dollars to maintain a military force and hope peace may come from it, should it not be possible for the governments and the wealthy families of the world to create a fund of only a few million dollars that would support a coherence-creating group?

Every billionaire should know that this will be in his own best interest. What has happened to the Emir of Kuwait could happen to any of them at any time.

The wealthy rulers of the Gulf states could solve this crisis if each provided 1,000 people for training in Maharishi's technology and financially maintained them. This would ensure that the peace and stability of their countries are never threatened.

**Peace through Fear
Cannot Succeed**

The leaders of the world should learn from the lesson of history: Peace has never been assured through the threat of military force. Peace through fear of destruction will only end up in disaster sooner or later.

There was a time when the rivalry between the superpowers held the world in great fear of annihilation. Now their rivalry has turned into friendship, but the superpowers, assembled in the Gulf, are still holding the world in fear.

Could there be another element in their relationship that would make a difference?

New Role for Superpowers

If in their friendship together, and on behalf of the world's political community, the two superpowers sign an agreement with the Government of Nature, this new alliance would win the support of the Unified Field of all the Laws of Nature and render every country, big or small, invincible in the evolutionary power of Natural Law.

Invincibility for Every Nation
Every significant political leader should know that lasting peace can only belong to a time when every country enjoys invincibility. Even if there is a tiny country that is frustrated and is not self-sufficient and invincible, that one dissatisfied country could become a nuisance for the whole world.

Therefore, that level of political leadership which enjoys responsibility for the world should resolve to create invincibility in every country at once. Otherwise, they will leave a record of

struggling for peace that will be read and deplored by their successors.

**Maharishi's Message—
Govern through Natural Law**

Here is Maharishi's message to the political intelligentsia of today's world: *Launch upon this new initiative to create invincibility for every nation in a single stroke through alliance with Nature's Government, which governs the infinite diversity of the universe with perfect orderliness.*

We realize it must be difficult for the world's leaders to digest the words, "Invincibility for Every Nation", but they should know nothing is impossible in a scientific age.

**Complete Knowledge
of Natural Law**

This message of Maharishi comes from the ancient record of complete knowledge of Natural Law and Nature's Government, contained in the Ved and Vedic Literature. Maharishi's Vedic Science and Technology—the science and technology of consciousness—whispers invincibility to every nation. "Take it and continue to enjoy, or leave it and continue to suffer".

—Maharishi.

**The Formula
for World Peace—
A Group of 7,000**

EUROPEAN NEWS

Lure of all things western extends even to politicians

Kohl dominates east German election campaign

By Leslie Collett in Berlin

FROM the Baltic Sea to Saxony in the south, Chancellor Helmut Kohl's bulky frame, in person or on posters, has dominated the campaign for next Sunday's election to east Germany's five resurrected Länder.

The German leader was fighting to repeat the remarkable personal victory he won last March for the Christian Democrats (CDU) in former East Germany's first free election.

The difference this time, however, was that he was campaigning in what had become an economic disaster area, with the threat of mass unemployment this winter. Mr Kohl was banking on support from east Germans who said they would vote for him again so that he could "redeem" his pledge to bring them jobs and prosperity.

Wherever the chancellor appeared, the rival Social Democrats (SPD) fielded one of their stars: Mr Willy Brandt, the former chancellor, or Mr Oskar Lafontaine, the Saarland prime minister, who faces heavy odds in his bid to defeat the "Chancellor of Unity" in the December 2 national election.

West German politicians are standing for prime minister in nearly all the eastern Länder,



Roadside election posters: western politicians are standing in nearly all eastern Länder

reflecting the dearth in home-grown political talent. Far from resenting the intrusion, east Germans appeared to prefer western imports to their own fledgling crop. "At least they're not tainted," said a woman in Saxony. The contest

there pitted Mr Kurt Biedenkopf, the CDU candidate, against the SPD's Ms Anke Fuchs.

The professorial Mr Biedenkopf, lauded in Saxony by the chancellor who had removed him from the party leadership,

was strongly favoured to win his first popular election.

Where east German politicians are seeking the prime ministership, as in Brandenburg, the Prussian heartland surrounding Berlin, the result has been more admiration than

confrontation. Mr Manfred Stolpe, the Protestant Church lawyer standing for the SPD, and Mr Peter-Michael Dietzel, the former CDU interior minister of East Germany and a lawyer, avoided any hint of rivalry in their public appearances, as befitting long-time colleagues.

Mr Stolpe's slogan was remark

in a debate with Mr Dietzel:

"The market economy would be working in east Germany within five years but that he did not believe in the self-healing properties of the market."

After touring a big starch factory in Kyritz, north-east of Berlin, Mr Stolpe took pains not to appear too pessimistic, although his aides noted that the ramshackle factory could not survive and that farms in the region had little future.

The SPD is clearly anxious to

add to the widespread atmosphere of doom and gloom.

Both the SPD and the CDU

are resigned to some form of coalition in Brandenburg, where voter interest in the

election campaign, as in the other four Länder, has been low. This is the third election this year for east Germans, with a fourth to come in December, and the SPD fears a poor turnout will lead to

another win for the chancellor.

Treuhand's estimate of credit needs by 1992 rises to DM35bn

By David Goodhart in Bonn

THE credit needs of the Treuhand, the body charged with privatising East German industry, are likely to reach DM35bn (£15.5bn) by the end of 1991, DM10bn more than envisaged at the ministry's treatment between the two Germanys.

Mr Detlev Rohwedder, the Treuhand chief executive, told the Bundesbank budget committee this week that he would need DM12bn this year and a further DM23bn next year.

He estimated that for next year he would need DM7.3bn to pay interest on the old debt carried by East German companies, DM3.8bn for interest on East

Germany's state debt, DM4bn to cover Treuhand-backed liquidity credits that companies cannot repay on the Treuhand's own restructuring credits.

Meanwhile, West German

industry has agreed in principle to lend to the Treuhand 100

managers to take over leading positions in East German industry. The pledge was made at a gathering of industrialists organised this week by the government in Bonn.

Mercedes-Benz plans to build a DM1bn truck plant in Ludwigsfelde in east Germany, the first big investment agreed

with the Treuhand, Reuter reports from Berlin.

The assembly plant, to be completed by 1994, will produce up to 40,000 trucks a year, mainly for the east European market, said Mr Werner Niefer, Mercedes chairman.

The Treuhand has struck a co-operation agreement with Mercedes-Benz and the east German truck combine IFA-Autowagonwerk. The new Treuhand company will use IFA's existing factories to assemble Mercedes trucks until the plant is built, Mr Niefer said. Mercedes will take 25 per cent of the company from 1992.

DM2bn aid for Moscow prepared

By Katharine Campbell in Frankfurt

THE DM2bn (£800m) five-year credit to the Soviet Bank of Foreign Economic Affairs reported the first part of the loan promised to help fund the cost of keeping Soviet troops on former East German soil for the next four years.

The interest-free loan, carrying a 95 per cent government guarantee, represents yet another call on Bonn's already strapped finances, as it struggles with the continually mounting costs of German unification.

The DM2bn (£800m) five-year credit to the Soviet Bank of Foreign Economic Affairs reported the first part of the loan promised to help fund the cost of keeping Soviet troops on former East German soil for the next four years.

The credit is lead-managed by West LB, the biggest of the German public sector Landesbanks.

In the agreement, Bonn said it would pay DM12bn for the repatriation of Soviet troops at

the end of the four-year period, with an additional DM3bn interest-free loan for the costs incurred in the interim. The other DM1bn is expected to be paid over next year.

As it is an interest-free loan, the banks receive the coupon payments from Bonn, set at 20 basis points over the six-month London interbank offered rate.

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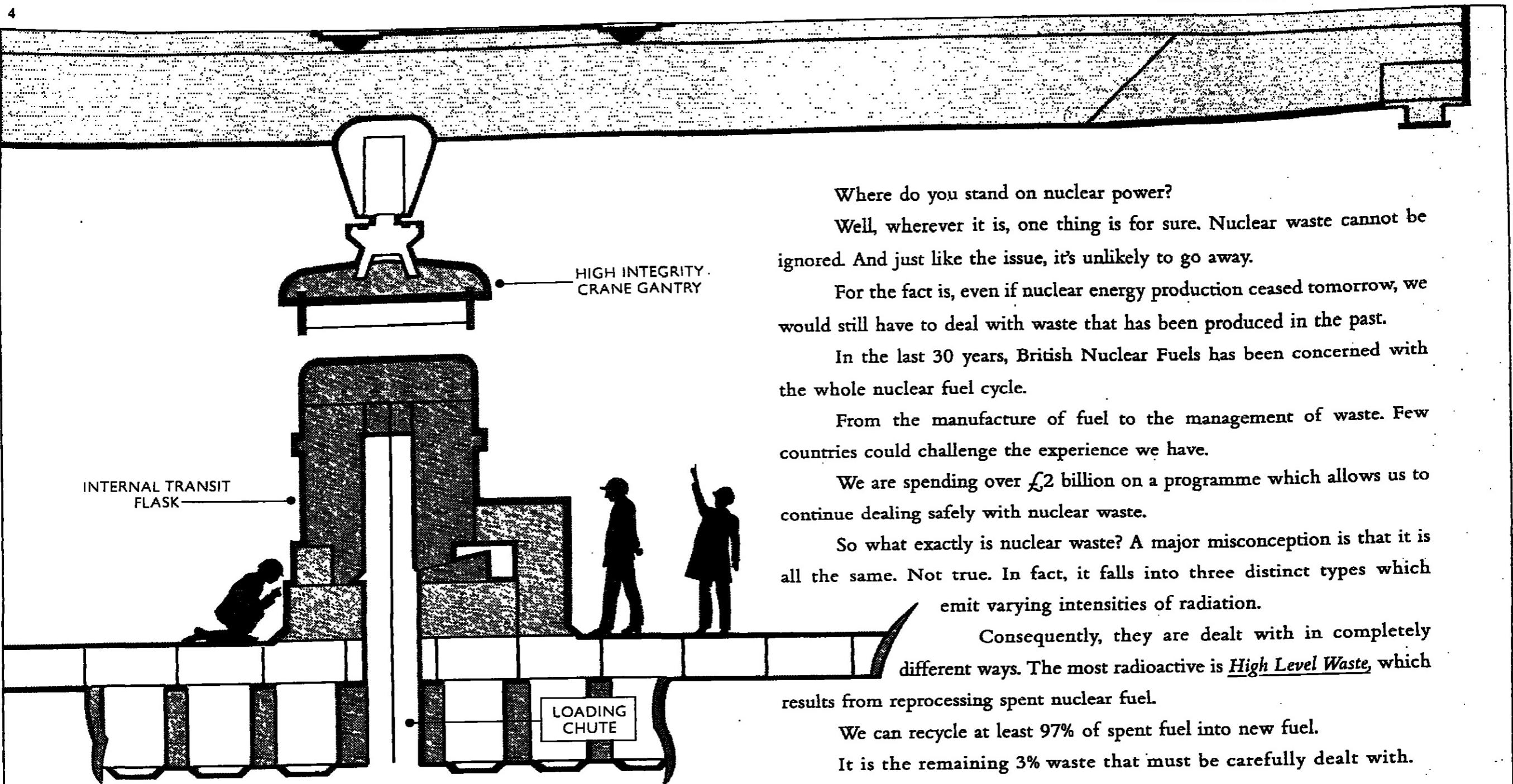
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Registered office: Number One, Southgate Bridge, London SE1 9HT. Company incorporated under the laws of England. Tel: 01 4297 0438. Editor: Sir Geoffrey Owen. Printer: SA Nord Edair, 15/21 Rue de Calme, 59100 Roubaix Cedex 1, France. ISSN 1148-2753. Commissionaire: N° 678083.

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Where do you stand on nuclear power?

Well, wherever it is, one thing is for sure. Nuclear waste cannot be ignored. And just like the issue, it's unlikely to go away.

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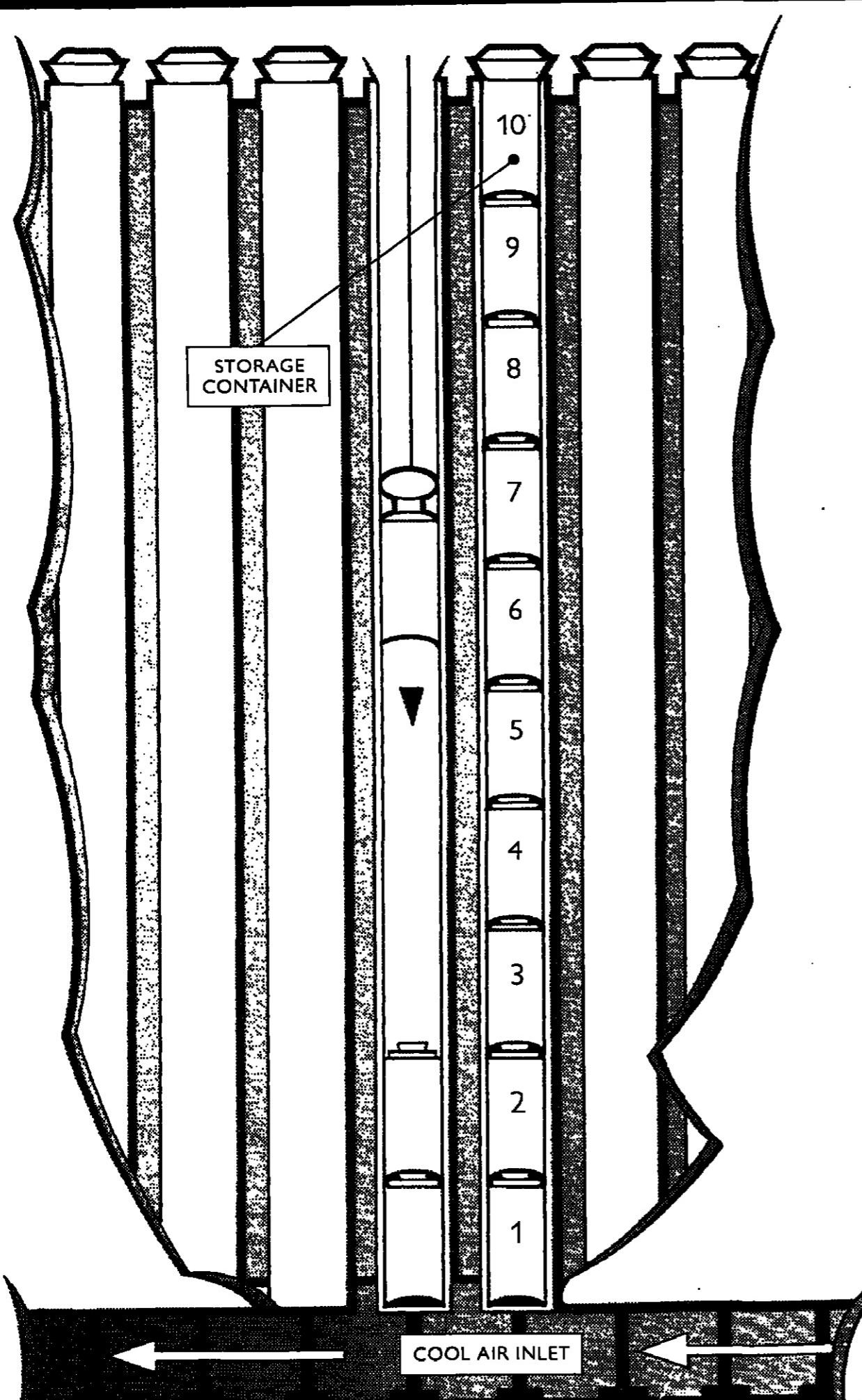
Consequently, they are dealt with in completely different ways. The most radioactive is High Level Waste, which results from reprocessing spent nuclear fuel.

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NUCLEAR WASTE CAN BE CONTAINED.

THE ISSUE CANNOT.



At present, high level waste is stored as a liquid inside double-walled, cooled stainless steel tanks enclosed in thick concrete walls.

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This method reduces the waste to 1/3 of its original volume.

Or, to look at it another way, all the high level waste produced at Sellafield in the last 30 years could be contained in just 4 double-decker buses.

A far less radioactive type of nuclear waste, known as Intermediate Level Waste, occurs when the nuclear fuel rods are stripped in the first mechanical stage of reprocessing.

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BRITISH NUCLEAR FUELS
Managing waste at Sellafield.

AMERICAN NEWS

Bush's handling of budget may hit Republican vote

By Lionel Barber in Washington

SUPPORT for Republican candidates in this year's mid-term elections is collapsing as a result of President George Bush's erratic handling of the budget talks, party officials said yesterday.

After more ambiguous statements from the White House on taxes and further signs of a growing split between the conservative and moderate wings of the party, Republican strategists conceded they were close to despair. "We're in free fall," said one top official.

Mr Gary Koops, a spokesman for the national Republican congressional committee, responsible for campaign tactics, said the party's instruction to candidates in the field was to be consistent. "We've said there is nothing more important than changing your position."

Mr Koops agreed Mr Bush's verbal acrobatics on capital gains, income taxes for the rich and other budget issues had not set a good example. But he pointed out that the president's desire during the budget talks to place the national interest ahead of the party's was largely to blame.

Other officials were less charitable, arguing that Mr Bush's "waffling" on income taxes risked exposing the party to charges that it was protecting the wealthy at the expense of the middle class. Moreover, the president's indecision and

uncertainty was creating an image of a rudderless administration.

Mr Koops said all recent polls showed rising concern among voters about the direction of the country. The most disturbing signs suggested converging resentment which - if not properly channelled - could reduce turn-out. "We're losing support in our party base - the 18-35 year olds, the Reagan base."

Strategists such as Mr Ed Rollins, head of the Republican congressional campaign committee, had hoped to capitalise on voter apathy by running a populist and incumbent candidate against Washington, where the Democrats have majorities in the House and Senate.

This was supposed to pave the way for an onslaught in 1992 - when Mr Bush faces re-election.

The Rollins approach never won favour with the White House, where Mr Bush has always favoured a more conciliatory approach with the Democratic majority. Until the budget fiasco, Mr Bush's style appeared to work well.

The collapse in the president's approval rating - down by between 15 and 20 points in recent weeks - further contributes to tensions within the Republican Party.

White House sees 'slight' recession

A MEMBER of the Bush administration has admitted for the first time that the US economy could contract slightly, although a serious recession is not imminent, writes Peter Riddell, US Editor, in Washington.

Mr Robert Glauber, Treasury under-secretary for domestic finance, said in a Washington speech that the Gulf crisis would "undoubtedly lead to further slowing" in the economy and increase the possibility of "dipping into negative numbers". But he stressed the Treasury's view that "a meaningful recession was not on the horizon".

His comments come against a background of increasing pessimism among economists and a sharp drop in business confidence.

The Federal Reserve is remaining on the sidelines, awaiting the outcome of the present budget crisis.

The Washington Post newspaper reported yesterday that the Fed's policy-making Open Market Committee agreed last week to cut short-term interest rates by a quarter percentage point once the budget package became law. This is in line with general market expectations.

According to the report, the committee did not go along with a suggestion by Mr Alan Greenspan, the central bank's chairman, that it should also approve a second possible cut in interest rates linked to signs of further economic weakening.

In line with previous public comments, most of the committee expressed concern that a poorly timed cut could backfire if it increased investor concern about inflation.

Congress nearer law on clean air

PROSPECTS for the most far-reaching clean air legislation in the US for 13 years have been improved by a compromise on the contentious issue of car emission standards, writes Peter Riddell.

The legislation has been stuck in a Senate/House conference since late spring, following differences between environmentalists and manufacturing and utility interests. The aim is to pass the law before Congress goes into recess later this month.

Agreement has still to be reached on acid rain controls and cancer-causing emissions from factories, but yesterday Mr Boyden Gray, the White House counsel, said that while it was not certain the legislation would pass, "it's likely".

Significantly, Congressman John Dingell, leader of the House side in the conference and a strong defender of car industry interests from his home state of Michigan, has said he is "more confident now of getting a bill".

Under the plan, motor manufacturers will be required to install new anti-pollution equipment on tailpipes, starting with 1994 models, with a further round of tightening on 2003 models. Cars would have to emit 60 per cent less nitrogen oxide and 40 per cent fewer hydrocarbons.

To reduce carbon dioxide emissions from cars, service stations in the 40 smoggiest US cities will have to offer fuels with an oxygen content of 2.7 per cent, from November 1992.

This programme will apply for four months during the winter when carbon monoxide levels have the largest build-up.

Guerin avoids trial on arms charges

By Thomas Flannery in Lancaster, Pennsylvania

MR JAMES GUERIN, the man at the centre of the Ferranti International arms contract scandal, has entered into a plea agreement with federal prosecutors in Philadelphia.

The agreement - which allows Mr Guerin to avoid a trial on charges of illegal arms sales, money laundering and securities fraud - has come to light following the discovery of land records obtained in Naples, Florida, where Mr Guerin lives.

The document reveals the existence of a plea agreement, which has not yet been made public. Under a key clause of the agreement, Mr Guerin has agreed to sell his Florida home and pay the US government \$600,000 (£305,000).

Mr Guerin, who once served as Ferranti's deputy chairman, has been the target of an investigation by several US agencies in co-operation with the Serious Fraud Office in London for his alleged role in what US prosecutors say was a fraud against Ferranti now believed to exceed \$1bn.

US prosecutors have said Mr Guerin used an elaborate system of phoney companies, Swiss and US bank accounts and falsified customer invoices to inflate the value of International Signal and Control prior

Prosecutors allege stock price manipulation by Milken

By Nikki Taft in New York

MR Michael Milken, former head of the junk bond department at Drexel Burnham Lambert, the defunct US investment bank, was yesterday accused of manipulating stock prices in order to earn fees for Drexel.

On the opening day of a "mini-trial" to consider fresh government allegations against him, prosecution lawyers outlined their case against Mr Milken concerning shares in Wickes, a home products company which became a Drexel

client in the mid-1980s.

The Manhattan hearing forms part of the process of sentencing Mr Milken, who has already pleaded guilty to six charges related to securities law violations and has agreed to pay \$600m (£304.5m) in fines and restitution.

However, the government alleges Mr Milken's admitted wrong-doing was part of a much larger pattern of misdemeanours by him and Drexel, which went into bankruptcy this year. Because one of the

charges to which he has pleaded guilty is a broad conspiracy charge, the prosecution claims that evidence of this alleged misconduct needs to be considered in arriving at an appropriate sentence.

Judge Kimba Wood, who will deliver the sentence, has said the aim of the hearing should be to shed light on Mr Milken's character.

Mr John Carroll, for the government, claimed yesterday that in April 1986 Wickes was trying to retire some expensive

preferred stock. To force shareholders to swap into lower yielding common stock, it was necessary for the Wickes share price to be at or above \$31 for a certain number of days.

Accordingly, he alleged, Drexel - with the help of Mr Ivan Boesky, the convicted insider trader - manipulated the market to achieve this.

Drexel, said Mr Carroll, eventually won \$18m of fees from Wickes. Mr Carroll claimed: "There was manipulation. Mike Milken was behind that manipulation. No one else at Drexel had the means."

That brought an impassioned response from Mr Arthur Linman, Mr Milken's lawyer. conceding that the defence did not deny there had been stock manipulation in Wickes, Mr Linman said: "I am not responsible for what had happened."

"The issue here is what is my client's responsibility," he said. "You will never hear from anyone at Wickes that

they asked my client to manipulate Wickes' stock price."

In theory Mr Milken could be jailed for 28 years, although his lawyers have asked for as little as community service sentence.

Many of the government's allegations centre on the relationship between Mr Milken/Drexel and Mr Boesky. Mr Boesky's name headed the list of potential government witnesses for the mini-trial, although it remains unclear whether he will be called.

Mexican novelist awarded Nobel literature prize

By Robert Graham

MR Octavio Paz, Mexico's most versatile poet, essayist and novelist, yesterday won the Nobel Prize for literature after several years waiting for the award.

The 75-year-old writer is the first Mexican to be awarded the prize, but he follows a line of Hispanic authors such as last year's winner, Spanish novelist Carlos Jose Cela, and Colombian Gabriel Garcia Marquez, who won in 1982.

The Swedish Academy of Letters said the \$700,000 award was for his "impassioned writing with wide horizons, characterised by sensuous intelligence".

When contacted at a New York hotel by Reuters, Mr Paz said: "This is something very important for me and for Mexican and Spanish-American

literature." He added: "This time it was a total surprise."

Mr Paz's closest contender for the award was believed to be his arch-rival and compatriot, Mr Carlos Fuentes.

Often considered a renaissance man in the breadth of his writing and intellectual curiosity, Mr Paz is best known for *The Labourer of Solitude*, a controversial and imaginative essay on Mexico and the Mexican people.

His writing has embraced art as well as religion and contemporary politics. His poems have been published in five major collections from 1949 onwards.

The fifth, *Arbol Adentro* (The Tree Inside), was published in 1987, breaking an 11-year silence.

Its publication came in a year

which saw a major revival of Mexican poetry, with new books by several outstanding young poets, most of them published by Mr Paz's monthly magazine, *Vuelta*.

*Magazines are perhaps the thread linking his literary career. He founded his first important magazine, *Taller*, in 1938 on his return from the Spanish Civil War, in which like art writers of the time his sympathies were*

linked to the Republican cause.

The son of a lawyer-politician committed to social reform, Mr Paz started off as a diplomat, eventually becoming Mexican ambassador to India in 1962 - a country whose culture was to have a profound influence on the author. In 1968 he resigned from the post after the October 2 "Tlatelolco massacre", when police fired

on student demonstrators at the time of the Mexico Olympics.

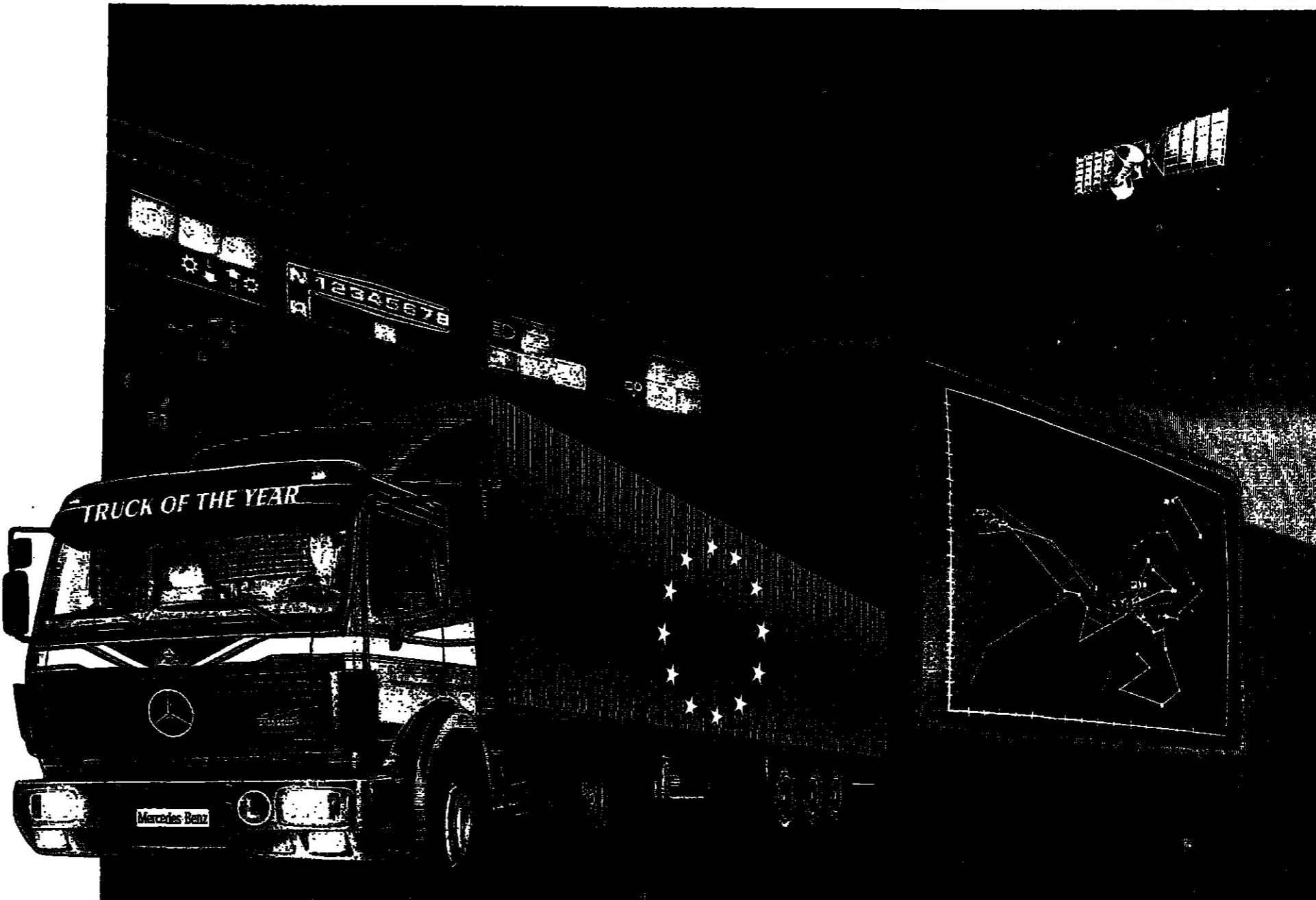
In a region where the predominant trend among intellectuals is sympathy for marxism and the Cuban revolution, his own brand of disillusionment often left him isolated. He has enjoyed an awkward status within Mexico, distanced from the ruling Institutional Revolutionary Party yet treated as a national cultural asset.

His image is still suffering from a bushy appearance at a public conference at the end of August.

The Mr Mario Vargas Llosa, the Peruvian novelist and recently failed presidential candidate, commented satirically that Mexico was the only country in Latin America where the ruling regime had successfully co-opted intellectuals.



Octavio Paz: considered a renaissance man



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WORLD TRADE NEWS

Top trading powers try to salvage Uruguay round

By Peter Montagnon, World Trade Editor, in St John's, Newfoundland

TRADE MINISTERS from the US, Canada, Japan and the European Community began a two-day meeting here last night amid worries that it may now be difficult to complete the Uruguay round of multilateral trade negotiations on time in December.

"With less than two months remaining in the Uruguay Round, we are faced with crucial questions which will determine whether the round succeeds," said Mr John Crosbie, Canada's trade minister who is hosting the talks.

The meeting of the so-called Quad will be the last such discussion among the world's major trading powers before the round ends.

However, participants did not expect it to resolve the wide differences between the

US and EC over the central issue of farm reform.

The ministers will use the talks here to map out ways in which they can show a lead and help make progress in the final stages of the round.

In particular, they are expected to look for formulas to further the talks on subsidies, liberalising trade and services, and protection of intellectual property rights.

All areas in which the Uruguay Round is being hampered by differences between the US and the EC.

Canadian officials said they would also be looking for progress towards a Uruguay Round agreement on government procurement, and at ways of promoting developing country participation in the round.

Under pressure from its

manufacturing industry, the US is also keen to push for more progress in cutting tariffs.

The Bush administration believes acceptance by other countries on its proposal for the elimination of all tariff and non-tariff barriers on a sector by sector basis would create a ground swell of public support that would help it sell a final Uruguay Round package to Congress.

Disagreements within the European Community over the Commission's plan for a 30 per cent cut in farm support, as well as the EC's reluctance to negotiate on farm reform in such a limited forum, mean that no decisions are likely on agriculture. "We are not here to make deals," said Mr Germain Denis, a senior Canadian

official. Against the backdrop of the Gulf crisis, some participants believe it would be a mistake to provoke a bitter row on farming similar to that which occurred at the OECD ministerial meeting in Paris in May.

Yet, without a breakthrough on agriculture, international trade officials warn that it will be difficult to proceed with other related parts of the round such as general tariff cuts and liberalisation of trade in tropical and natural resource-based products.

Some are now warning privately that the round will have to be extended beyond its December deadline if the final result is to be anything more than a minimal package of trade reforms.

US and EC officials say they

will continue to push very hard for a far-reaching package to be completed by December. They believe this process could be helped if enough positive signals emerge from the meeting here.

These could include agreement on how to handle the service sectors, such as shipping and transport, which are more resistant to liberalisation, as well as reconciliation of the transatlantic differences on intellectual property.

The EC has complained that US patent laws, which confer rights on inventors rather than the first party to publish the results of research, discriminate against foreigners because they have to physically ship laboratory notes to the US.

It is also seeking to protect the "moral rights" of authors.



John Crosbie: faced with crucial questions

US critical over Kansai bids

By Robert Thomson in Tokyo

BIDDING for construction of the passenger terminal building at the controversial Y1.000bn (\$7.65bn) Kansai International Airport opened yesterday, as Washington intensified criticism of the handing of foreign bids for a people-mover system at the airport.

The airport, under construction on a man-made island in Osaka Bay, has become the site of continuing conflict between Washington and Tokyo over the access of foreign companies to large Japanese projects and alleged bid-rigging by Japanese companies.

Mr Kubun Muto, Japan's trade minister, was told by Mr

James Baker, the secretary of state, in Washington this week that the US wants a formal inquiry into why a Japanese company, Nitto Engineering, won the people-mover contract ahead of AEC Westinghouse, the US company.

Japanese officials had suggested that the airport contract for the people-mover system was awarded on the basis of the country's openness to foreign companies, and Washington played a role in convincing Tokyo to accept the ambitious plans of Osaka officials to build three runways at what will be Japan's first 24-hour airport.

The dispute over the ground transport system contract has shaken that spirit of co-operation, and put extra pressure on Japanese officials to look favourably on US bids for the terminal complex, which will have a floor space of 311 hectares and is likely to cost about Y150bn.

Nitto Engineering (KIAOC) argues that the contract for the people-mover system was awarded on merit to Nitto Engineering, while Washington claims that AEC Westinghouse's expertise was not properly considered by the assessors.

The airport is due to open in March 1993, but Japanese contractors have suggested this week that the project is at least a year behind schedule.

Under FM700m of the total owned is made up of payment

Finnish bank reveals Soviet debt

By Enrique Tessieri in Helsinki

THE BANK of Finland has published for the first time the total debt owed by the Soviet Union to Finland, which amounts to FM7.2bn (\$1.65bn). This debt not only includes long-term export credits, but various types of claims and credits owed by the Soviet Union to Finland.

Of the total owed by Moscow, some FM4bn is made up of hard-currency claims and credits given by Finnish banks and their subsidiaries in Europe. Another FM2.4bn are long-term export credits which can be paid through the clearing system.

The airport is due to open in March 1993, but Japanese contractors have suggested this week that the project is at least a year behind schedule.

Even if Finland is hopeful about getting from the Soviet Union a two to five-year grace period before switching trade to hard currency, analysts believe that it is doubtful whether Moscow has the means or the will to carry out semi-barter trade with the Finns in the future.

The total Soviet debt to Finland has grown to \$2bn, the Bank of Finland said yesterday.

• Kari Holopainen, Director of the Department of Soviet Trade at the central bank said, the debt "was nothing out of the ordinary," AP-DJ reports from Helsinki.

Protectionists fail to quash Bush veto on textile quota bill

By Nancy Dunne in Washington

PROTECTIONIST forces have failed to get the two-thirds vote necessary to override a presidential veto of a textile and apparel quota bill. But 10 more votes in favour would have turned the tide - and reduced the chances of the Uruguay Round reaching a successful conclusion.

Arguing against the override before voting on Wednesday night, Mr Bob Michel, the Republican minority leader, warned the legislation would violate 38 bilateral pacts and two multilateral agreements while "totally undermining" the US position in the round.

"We can hardly ask with any credibility other nations to lower their barriers when we impose additional barriers of our own," he said.

While Mr Michel and the president prevailed, the 275-152 vote in favour of protection sends a clear message to the negotiators in Geneva that a powerful coalition in the US Congress composed of industry, farm and environmental interests is ready to oppose the ambitious trade liberalisation talks.

Spurred by the weakening US economy, opposition to trade liberalisation has begun intensifying. Congresswoman Marilyn Lloyd, a Tennessee Democrat, bitterly denounced President Bush's veto message that the problems the textile bill was intended to address do not exist.

"Some of the problems that do not exist are the loss of hundreds of thousands of jobs, the erosion of our manufacturing base and the slowing of our economy," she said.

The administration's latest agricultural proposal tabled this week has drawn heavy fire from the cotton, dairy, peanut and sweetener industries. In a detailed letter to Mrs Carla Hills, the US trade representative, they complained that the administration had not consulted them.

"We fear now that the modified goal of only a partial rollback of barriers, as well as the methods being considered to achieve this goal, could prove damaging for us and for American consumers," the letter

said. US threats to terminate its textile-trade pact with Macao, following accusations that local garment producers violated key labelling rules, pose a grave threat to the Portuguese colony's chief export industry, officials said. AP-DJ reports from Hong Kong.

US customs officials warned last month that would end the agreement after inspectors claimed that 41 producers in Macao have labelled Chinese-made sweaters and other knitwear with tags indicating they were produced in the colony. A spokesman at the US Consulate in Hong Kong said the bilateral trade pact, which had been scheduled to expire at the end of 1991, could only be saved if Macao can correct the problem.

Japanese steelmakers resume Soviet shipments

MAJOR Japanese steelmakers have since the beginning of October resumed steel pipe production and shipments to Soviet buyers, which had been suspended early this year for non-payment according to industry sources, AP-DJ reports from Tokyo.

Payment to large Japanese trading houses has been trickling in since spring, and recently has picked up considerably, Mr Hisashi Miyake, executive director of the Kozai Club (Japan Steel Exporters' Association), said earlier this month. According to industry officials, Soviet buyers have settled about \$200m in arrears, which had totalled

roughly \$600m at the end of last month.

Of the amount contracted during the April to June period, totalling roughly 200,000 tonnes, it was estimated that the suspension restricted about 130,000 tons.

Sumitomo Metal Industries, one of the top three Japanese integrated steelmakers, has resumed production of mainly seamless pipes contracted for export to the Soviet Union, to reach about 12,000 tons, a company spokesman said yesterday. Other makers including Nippon Steel, the world's largest steelmaker, also confirmed that they had resumed production.

Davy McKee wins \$100m Bethlehem Steel order

By Charles Leadbeater, Industrial Editor

THE DAVY Corporation, the US subsidiary of the British group, has won a contract for one of the most significant single investments by a US steel maker in recent years.

Davy McKee Corporation, the US subsidiary of the British group, has won an order worth more than \$100m (£50.7m) to design and manufacture two hot dip galvanising lines for Bethlehem Steel, the US steel producer.

Mr John Kelman, Davy McKee Corporation's president, said the contract showed that investment by the US steel industry was still strong in spite of the sharp weakening of steel prices in recent months and the fall in demand from the construction and automotive industries.

Many analysts expect the

prices to eat into steel companies' balance sheets, as they also need to invest to meet tougher environmental regulations and fiercer foreign competition once the US system of voluntary import restraints comes to an end.

Davy Corporation plants in Poole, Hampshire, in the UK and its French subsidiary Clecam will be involved in the contract to provide Bethlehem's Burns Harbour plant in Indiana and Sparrows Point, Maryland, with a galvanising line each. The lines will be installed in 18 months. Davy McKee has organised financing for the deal with a consortium of Japanese trading houses.

Davy McKee is bidding to supply galvanising lines to the joint ventures between USX and Kobe Steel and Armco and Kawasaki Steel.

Western investment in Hungarian ventures grows

By Nicholas Denton in Budapest

A SERIES of medium-sized joint-venture agreements has marked a speed-up in the pace of western investment in Hungary.

Two Italian state-owned companies, ILVA, the steel maker, and Ansaldo, the electrical engineering arm of Finmeccanica, this week finalise joint ventures with Hungarian state enterprises.

ILVA is to pay £15.7m (26.8m) for 51 per cent of a joint venture with Salgotrany Iron and Steel Works. Under an agreement to be signed between Ansaldo and Ganz Electrical Works, Ansaldo will

take 51 per cent of Ganz-Ansaldo, the new joint venture.

Obstacles to two other big foreign investments in Hungary have been removed in the past few days. The Hungarian government has conceded the 10-year tax concession which Suzuki, the Japanese car maker, was demanding for its participation in the Autoconcern car plant joint venture, and Hungaria-Oberoi, a joint venture between Oberoi, the Indian hotel group, and state-owned Hungarotel, is to take possession of a Budapest site, clearing the way for an investment of \$60m in a new hotel.

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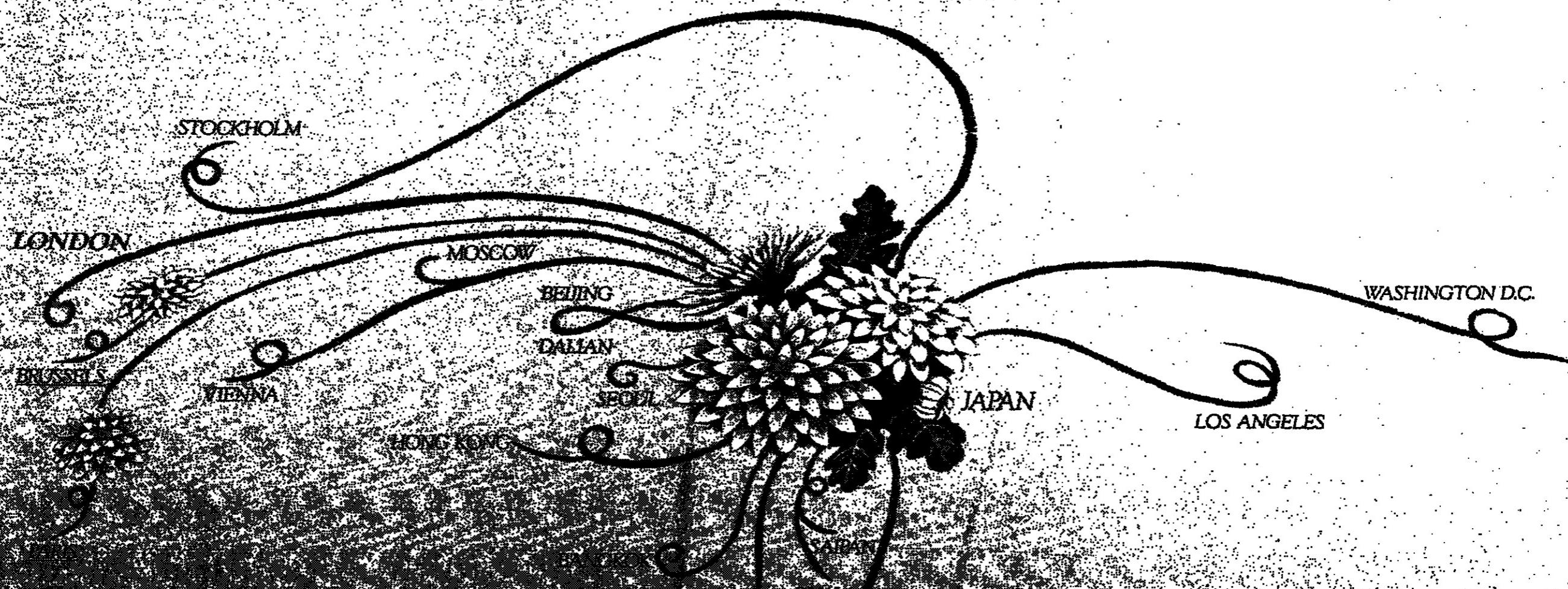
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Investigation at Sumitomo after illegal loans claim

By Stefan Wagstyl in Tokyo

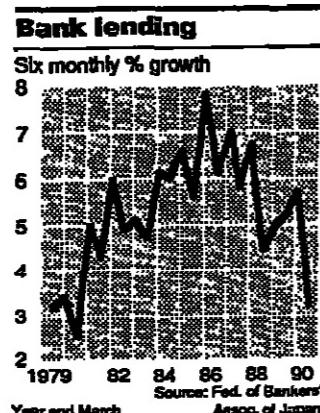
THE Japanese Ministry of Finance has started an investigation of Sumitomo Bank, the leading commercial bank which has been hit by a scandal involving alleged illegal loans and by reports of financial difficulties at Itohman, a trading and property company.

Sumitomo Bank denied press reports that the investigation would focus on the bank's connections with Mr Mitsuhiko Kotani, the stock market investor at the centre of the illegal loans affair, or on Itohman.

The bank said yesterday the investigation was a "routine audit" and the ministry was also planning to examine the operations of Dai-Ichi Kangyo Bank, another top bank, at the same time. However, there are signs the ministry is putting a high priority on the audit and planning to complete it more quickly than similar reports in the past.

Japanese bankers say the authorities may seek to make an example of Sumitomo in their efforts to slow down the growth of the money supply, which spiralled during the years of cheap credit in the late 1980s. The Bank of Japan, in particular, is anxious to prevent any resurgence of lending for speculative investment in land and stocks.

Sumitomo, the biggest profit-gainer among Japanese banks, pursued a policy of expansion under Mr Ichiro Isoda, the chairman who on Sunday announced his intention to resign. He said he would quit



Figures published this week by the Federation of Bankers Association of Japan indicate that the Bank of Japan's efforts to restrict lending growth are having an effect.

Stefan Wagstyl writes. Loans from the top 12 banks grew by just 3.12 per cent in the six months to the end of September, the slowest six-monthly increase in 10 years. The figure for Sumitomo was the highest - Y1,180bn (£54.57bn) - against Y945.4bn for second-placed Dai-Ichi Kangyo Bank.

To take responsibility for the alleged involvement of a manager in an illegal scheme to solicit funds from clients and lend them to stock speculators, including Mr Kotani.

However, there is a growing

N Korea frees Japanese 'spies'

By Ian Rodger in Tokyo

TWO Japanese seamen returned to Tokyo yesterday after having spent seven years in captivity in North Korea on spying charges.

Their release comes only a few weeks after an unprecedented burst of unofficial diplomatic activity between Japan and North Korea aimed at clearing the way for negotiations to normalise relations.

The move appears to be part of an overall thaw in tensions in north-east Asia, following last month's decision by South Korea and the Soviet Union to establish diplomatic relations. North Korean leaders are thought to be particularly concerned about the sharp decline in Soviet economic aid.

Mr Isamu Benko, 60, and Mr Yoshiro Kuriura, 59, looked healthy, happy and fit as they stepped off a chartered All Nippon Airways aircraft yesterday morning at Tokyo's Haneda airport.

They were brought home by a delegation of senior politicians from the ruling Liberal Democratic Party (LDP) and

Japan Socialist Party (JSP) who had been invited to Pyongyang by the North Korean government to set the stage for establishing relations.

The alleged spying incident occurred in November, 1983, when a North Korean soldier smuggled himself into Japan aboard the Japanese cargo boat, the Number 18 Fujisan Maru. A few days later, when the boat re-entered the North Korean port of Nampo, North Korean authorities seized Mr Benko, the captain, and Mr Kuriura, the chief engineer.

Frequent attempts by the Japanese government to obtain their freedom were rebuffed by the North Koreans.

Then last month, Mr Shin Kanemaru, a senior LDP politician, went to Pyongyang at the invitation of the North Korean government. At first, it seemed the visit would not lead to much, but when Mr Kanemaru met the North Korean leader, Mr Kim Il Sung, it was agreed that the two seamen should be freed, that Japan should apologise officially for its 36-year

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Early this week, Mr Ichiro Ozawa,

It's lonely at
the top,
but at least
there's
something
to read.

The Economist

UK NEWS

Cable TV given right to run local telephones

By Raymond Snoddy

THE GOVERNMENT has decided to recommend that cable television operators should have the full right to operate their own local telephone services in competition with British Telecom and Mercury Communications.

The significant boost for cable operators will come in the consultative document on the BT/Mercury monopoly review due to be published next month.

At least three cable operators, such as Windsor Television, are already offering local telephone services but each deal has to be separately negotiated with either BT or Mercury, and a licence has to be granted by the Office of Telecommunications.

The big American players in the UK cable industry, including US telephone companies Pacific Telesis of California, and Nynex, the New York and New England telephone company, want the automatic right to run their own switched local services and interconnect with the BT or Mercury networks.

Control over local telephony should provide a major investment boost to cable by creating two streams of revenue: one from carrying television channels and the other from telecommunications services.

Cable franchises have now been awarded covering around two thirds of the country and reach 14.6m homes.

An investment of more than £4bn would be needed to construct the networks.

There have been signs that some of the big North American players, which have got about 85 per cent of the British cable industry, have been holding back on investment decisions until the government's position on telecommunications competition is known.

Some industry specialists believe that telephone services could eventually turn out to be more profitable to cable operators than the provision of entertainment.

Cable TV offers the government the chance to create competition to the duopoly at local level.



John Major: struck a cautious note on Britain's attitude to monetary union

Senior Tories press for strong UK role in Europe

By Alison Smith, in Bournemouth

SENIOR conservatives yesterday outlined their hopes for Britain's future role within the European Community to the party's annual conference at Bournemouth.

In particular two cabinet ministers kept up the pressure for Britain to build on its entry into the exchange rate mechanism by emphasising the lead it could take in implementing economic and monetary union (Emu).

Meanwhile Mr Douglas Hurd, the foreign secretary, warned that there was "no future in a sulky, defeatist, fog-bound membership of the Community".

Sir Geoffrey Howe, the deputy prime minister, told a fringe meeting that "there is a legitimate monetary dimension to the EC" and reminded his audience that since 1971, Britain had reiterated that "the progressive realisation of Emu" as a goal for Europe.

And Mr David Hunt, the Welsh secretary, said Britain's ERM entry confirmed Britain's position "in the lead in the implementation of European Monetary Union".

Sir Geoffrey's speech to a Bow Group meeting also made clear his view that if a unified Germany was to remain firmly anchored in Europe, "then it follows logically that the European anchor must be stronger as well."

"Most of us can think of worse fates than being linked to, and stabilised by, one of the most successful currencies in the world. And certainly most of us would think it unwise to pass up the chance of sharing control of whatever joint arrangements may follow," he said.

Looking ahead to the 1990s on domestic issues, Sir Geoffrey said he thought they would be characterised by economic conservatism with its emphasis on sound public finances and market liberalisation, and social libertarianism with increasing moves to provide greater choice and opportunities.

But he added that to succeed in implementing radical policies such as those in health and education, a "step-by-step" approach was necessary.

And in an attack on the

right-wing No Turning Back group, he said "no turning back" was not the same as "dash on regardless".

Mr Hunt told a dinner organised by the Tory Reform Group: "The challenge of the Nineties will be to develop an ever closer bond with our fellow partners in Europe."

German unification, he said, would be a "tremendous boost" to the process of forging closer links among European Community countries.

And, like Sir Geoffrey, he rejected the idea of a unified Germany as a threat to the rest of Europe. "It is only a threat to those who look back with the slogans of yesterday and the language of the past," he said. "To the rest of us it is a challenge to be welcomed."

Mr Hunt told the conference proper that Britain had to play a leading part in discussions, to help achieve a non-protectionist Europe which was open in its attitudes towards other countries, in the same way that it had taken a lead in the programme for completing the single market in 1992.

And in an attack on the

BRITAIN IN BRIEF



Brymon to switch from Amsterdam

Brymon Airways, the joint venture between British Airways and the Dutch-based AF Moller Group, is to cease operations between London City Airport and Amsterdam and reallocate the aircraft to the airline's London City-Paris route.

Brymon, which only launched its Amsterdam service in April, said it had been unable to generate the volume of business it wanted on the route.

Lords rule on Spanish fishing

The political row that followed June's European Court ruling that a UK court can suspend an act of parliament on the grounds of its alleged incompatibility with EC law was based on a misunderstanding, the House of Lords has ruled.

The Law Lords were giving the reasons for their decision in July to allow Spanish-owned fishing vessels to resume fishing in British waters pending a further ruling by the European Court about the compatibility with EC law of the 1988 Merchant Shipping Act.

The Act was introduced by the government to end the practice of "quota hopping" under which UK fishing quotas were allegedly being blundered by Spanish-owned vessels flying the British flag.

OFT acts over heating groups

Sir Gordon Barrie, director general of Fair Trading, responsible for monitoring trading practices, announced that he is taking 18 suppliers of thermal insulation to the Restrictive Practices Court over their involvement in alleged price

fixing agreements.

Investigations by the Office of Fair Trading following an anonymous complaint from within the industry in July 1988, have revealed two price fixing agreements which ran from the end of 1986.

in Budapest, the Hungarian capital.

Mr Maxwell is to become publisher of the paper and its journalists will be invited to hold shares.

Bank favours Ecu trading

The Bank of England told authorised market makers in UK government bonds that it favoured their trading in bonds denominated in Ecu, the basket of European currency.

The Bank called a meeting yesterday of the 19 gilt-edged market makers over a consultative paper on its proposals. If adopted, they would allow them to trade also in bonds, short-term bills and bank certificates of deposits denominated in Ecu.

300 jobless in Milton Keynes

Over 300 redundancies in the Milton Keynes area were announced by two manufacturing companies, Allen-Bradley, an industrial automation equipment producer, and aluminium processing and finishing group Acorn Extral.

Textile industry faces problems

The problems of the textile industry are likely to intensify over the next few months because of the unanticipated high value of the pound, according to a senior industry figure.

Mr Alan Nightingale, chairman of the Apparel Knitting and Textiles Alliance, has warned that the industry may be trapped between the parallel problems of increasing imports and falling exports at a time of static consumer demand.

Maxwell takes Budapest stake

Mr Robert Maxwell, the UK publisher has reached agreement in principle to take a 40 per cent stake in Esti Hirap, the evening newspaper

Birmingham in £7m EIB loan

The European Investment Bank to make a £7m loan to Euro-Hub (Birmingham) for the construction of a three storey terminal capable of handling 2.4m passengers a year at Birmingham International airport. The airport expects to handle 4.5m passengers by 1992.

3m register for power shares

More than 3m people have now registered their interest in buying shares in the 12 regional electricity companies, which are due to be sold in December.

In May, the fastest Intel-based PC on earth. Now, from NCR, something over ten times as fast!



Only a few months ago, NCR stunned the computer world by launching the fastest Intel-based microcomputer on earth.

Our PC 486/MC 33.

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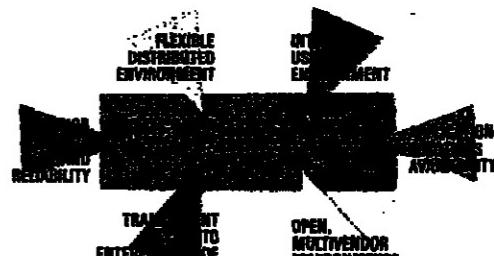
Each running at 50 MHz.

These new machines are part of NCR's System 3000: an end-to-end range of scalable, highly advanced computers based on Intel microprocessors. Providing you with a power range from 6 Million Instructions Per Second to (in the not so distant future) an unheard of 200,000 MIPS.

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Call us on 071-724 4050. And we promise you lift off.

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UK NEWS

Economic virus threatens computing services industry

Alan Cane reports on a sector programmed for growth which is becoming worried by recent trends

GRWTH in the UK computing services industry, a bellwether of UK business activity, has come to a halt.

Employment growth in the industry was close to zero after the first two quarters of this year, staff numbers are expected to show a decline in the third quarter for the first time since the early 1970s and graduate recruitment has been cut severely.

Figures to be published soon by the Computing Services Association (CSA), the trade organisation for software and services companies, show that the rate of increase in staff numbers – which in the services business is closely correlated to the growth of the industry – has been slowing since the middle of 1989.

"No matter what the government says, the country is heading into recession," said one source.

That is a dramatic turnaround for an industry which is traditionally short of experienced staff and that has often complained that its growth has been constrained by staff shortages.

Companies that are members of the CSA include software houses, systems integrators, management consultancies, maintenance and facilities management organisations.

As a group, they have been

accustomed to growth rates in excess of 20 per cent, driven by their customers' needs to install new computer systems and upgrade older ones.

So concerned are most companies on computer systems these days that any new business initiative demands a new computer system – often developed by a computing services organisation.

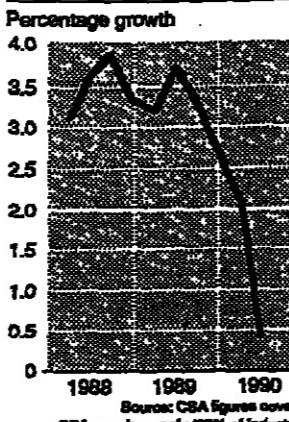
Now such companies are experiencing a check in growth that is wholly alien to them. Many middle managers in software and services companies have worked only against the backdrop of growth.

The sectors most affected include manufacturing, defence and financial services, where orders for new equipment and software have been weak since 1987.

That has hurt companies such as Reuter, Microgenics and Data Logic. On the other hand, there is still growth in the market for open systems based around the fashionable Unix operating software, which makes it easier to link computers together and allows for multi-tasking operations, where customers see opportunities for installing powerful computer systems at lower prices.

The chief effect of the slowdown is a tendency among customers to delay placing contracts for anything other than

Employment in computing services



Bryan Mills: order delays

the most important systems.

Services companies are just

starting to feel the squeeze.

The phenomenon is just begin-

ning to make itself felt seri-

ously among services compa-

nies.

Mr Bryan Mills, chairman of

PI Holdings, a group of small

computing services companies,

illustrates the difficulty.

"Instead of saying 'We have

come back from holiday and

we will be placing orders' our

customers are saying 'We're

going to think about orders.'

Most small computing ser-

tended to mask the effects of the slowdown in the UK economy.

According to Mr Richard Holway, who publishes analyses of the computing services sector, profit growth from UK quoted companies has slowed from 22 per cent to just 5 per cent, although sales, buoyed by the tide of mergers and acquisitions which has swept across the sector, grew by 31 per cent.

Mr Holway says a series of poor results from computer services companies is not so far the result of a slowdown, but of ill-advised acquisitions and difficulties with large fixed-price contracts.

However, Mr Holway adds: "There is clear evidence that the sector from the second quarter of this year is in recession and that will hit future results."

Trading has become difficult even for star performers. Kewill Systems, specialising in manufacturing systems, is one of the sector's top performers, with growth in earnings per share of 38 per cent this year.

Last month the company warned of harder times ahead.

Mr J. K. Overstall, Kewill's chairman, identified the beginning of April 1990 as the time that orders for larger systems – in the £100,000 bracket – started to be deferred. "Of four letters of intent in April, none have been finalised," he said.

Sema Group, the Anglo-French computing services company quoted in London, sees the slowdown extending already to mainland Europe. The Benelux countries were "a hard slog" while the French market was "slowing up", according to Mr Jerry Jerram, group finance director.

Mr Jerram said the group had already taken steps to balance its costs against its income and was now broadly in balance. He did not expect an upturn in the market for at least a year.

Mr John Wilson, a main board director of the London-based systems house Data Logic, said he was expecting 1991 to be as tough as 1990.

The company had anticipated the slowing of the economy by restructuring and focusing on areas of special expertise – mainframe applications for IBM systems, Unix systems and information engineering – where its skills are still in demand.

The next 18 months will be a testing time for most services companies but those who have been through the cycle before are philosophical.

"It is going to be tough in the short term," Mr Mills said.

"But those that win through will be better placed to take advantage of the upturn when it comes."

EC official says Britain stands alone on Emu timetable

By Peter Marsh, Economics Staff

BRITAIN was told yesterday by a senior European Commission official that it was in a minority of one in the European Community on its approach to the timetable for economic and monetary union.

The warning came from Mr Tony Dixon, an adviser on economic policy to Mr Jacques Delors, the European Commission president.

In the week that Britain joined the European Monetary System's exchange rate mechanism, which many see as the first step towards monetary union, the warning underlines the difficulties Britain may face in winning acceptance for its ideas on European Monetary Union (Emu).

Mr Dixon, speaking at a conference in London organised by Hambros Bank, said Britain was the only country among the EMS's 12 members which did not want to set a date for beginning stage two on the path to Emu. Stage two, under plans drawn up by the commission, would speed up the integration of the economies and monetary policies of the EC.

Some EC countries have proposed that stage two should begin in 1994, providing that

economic conditions in individual nations show signs of convergence. Britain, however, argues that differences in the nations' economies make such a discussion inappropriate.

Sir Terence Burns, chief economic adviser at the Treasury, told the London conference that he could not say whether Britain was the only EC nation to take this line: "I have the impression that there is a little more general scepticism about fixing the date. But I cannot speak for the other countries."

Mr Dixon also criticised Britain's proposals for a new European currency – the so-called hard Ecu that would be based on the existing Ecu, a national monetary unit linked to the different weightings of a basket of European currencies. Mr Dixon said it would create uncertainty and instability. He supported general moves to introduce a hard Ecu, but this would take several years: "Why upset the apple cart by moving off in a different way?"

Britain is trying to win European support for its Ecu proposals ahead of an intergovernmental conference in December that will debate the next steps towards EMU.

Privatised industries put lowest priority on customer service

By John Authers

CUSTOMER service and product quality are put at the bottom of their list of priorities by senior managers in newly privatised UK industries, according to a report published yesterday. Instead, the greatest short-term need is identified as "culture change".

Researchers from United Research, a management consultancy, and the Centre for Business Strategy at London Business School interviewed 53 chairmen and chief executives of companies privatised since 1979, or soon to be privatised. They included British Airways, British Telecom, Pemex and the 10 former water authorities.

When asked what priorities most concerned them in the short term, "culture change", roughly defined as "getting the company used to how things are done in a business culture", came top, mentioned by 81 per cent. Issues such as regulation, company structure, and management also ranked highly.

But only 27 per cent mentioned product quality, while customer service came bottom of the list with 18 per cent.

Sir Peter Walters, chairman of the governing body of the LBS and a former chairman of BP, commented: "I'm not saying they've got their priorities wrong. If they persisted in these priorities for any length of time that would be the wrong balance. But you have to embark on that change first."

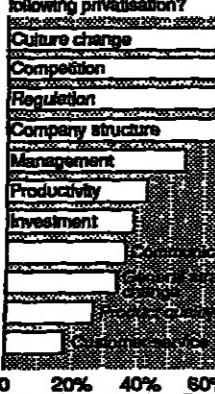
United Research pointed out that this was probably only a short-term phenomenon, caused by the difficulty of overcoming entrenched attitudes after privatisation.

However, in a survey of longer term aims, directors named customer service and quality as their top priorities.

Virtually all the directors agreed that privatisation was a "crucial necessity" for state-

Priorities after privatisation

Reponses to question: What are your personal concerns following privatisation?



owned companies, but the transitional period could be difficult and dangerous.

Customer expectations were heightened, and the City of London acted as a harder taskmaster than the government, the survey found.

But directors still welcomed the move away from the government administration's "civil service mentality" and the shift to the City of London's swifter decision-making.

Commenting on the initial low placing of customer satisfaction, Mr Alun Evans, of United Research, said: "The City must bear some of the blame for that because it does not seem to value investment which gets long-term customer improvements as much as it does the bottom line results."

The report also found that performance related pay, at all levels of the workforce, is used much more widely in the larger companies since privatisation.

Privatisation – Implications for Cultural Change, United Research, 11-14 Grafton Street, London WIX 3LA. Available on request from Mr Alun Evans.

Union votes for ballot on pits overtime ban

By John Gapper, Labour Editor

ABOUT 55,000 miners are to be balloted within three weeks on a full overtime ban in order to force wage talks, he said. He hoped industrial action could be avoided by a shift in British Coal's position.

Leaders of the National Union of Mineworkers said a ban could cut deep-mined coal output by one-third.

A pit-head ballot is to be held by the NUM after a 73 per cent vote in favour at a delegate conference yesterday. The move was opposed only by the union's non-manual section and the North Wales, South Wales, Derbyshire and Scotland areas.

Despite the majority for a ban to force British Coal to negotiate with the union, some NUM leaders doubt whether miners will support action which could cut the 57 per cent of wages earned in overtime and productivity bonuses.

The last NUM industrial action was a limited overtime ban in 1987.

Mr Arthur Scargill, NUM president, said the union was willing to accept ad hoc national talks with British Coal if the corporation refused a new wage forum. If currently negotiated only with the Union of Democratic Mineworkers,

"I think most people would

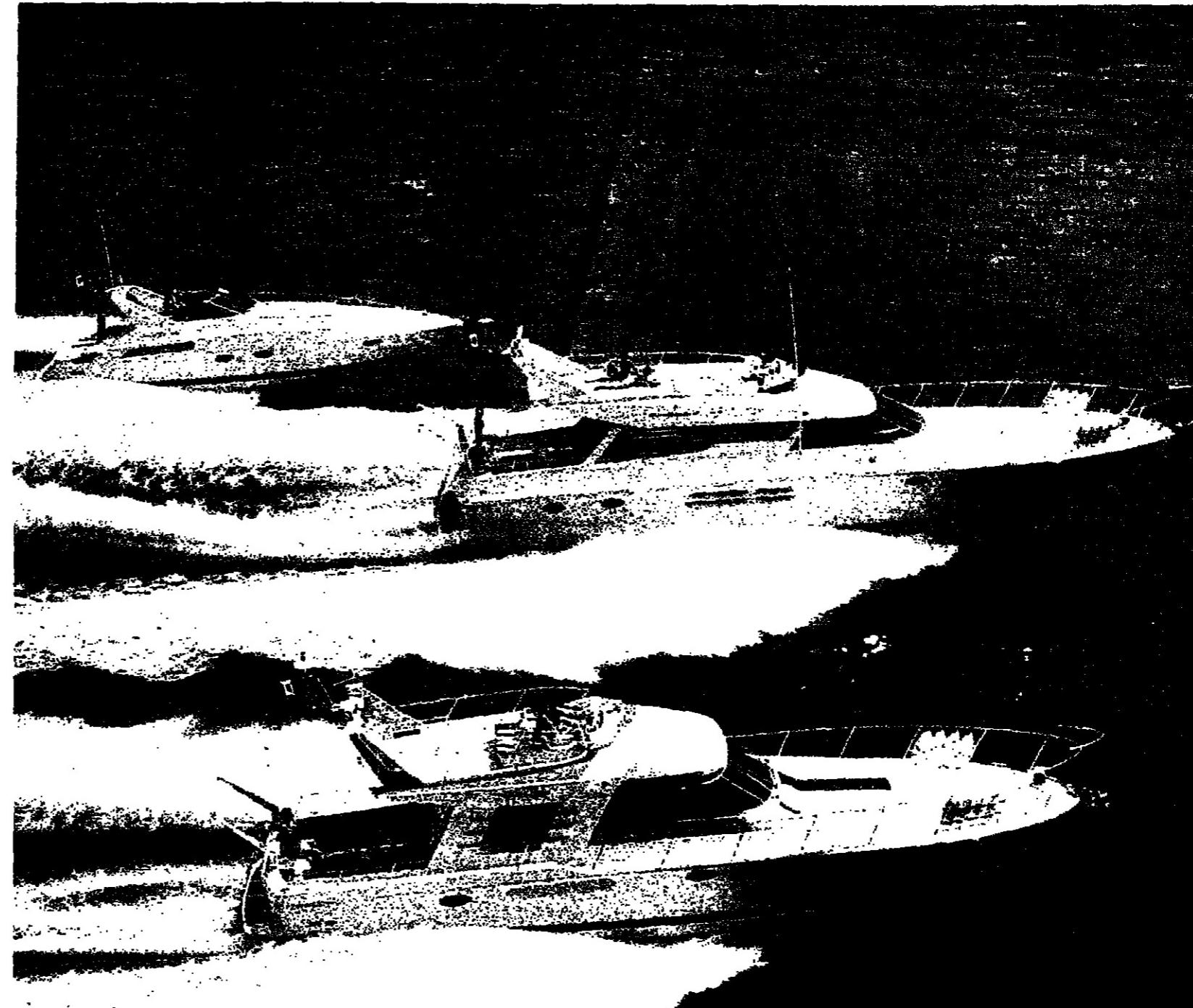
accept it is not a ridiculous position to want to sit down with our employer and negotiate wages," he said. He hoped industrial action could be avoided by a shift in British Coal's position.

Mr Scargill said he believed more than 30 per cent of deep-mined coal output – which currently stands at 75m tonnes a year – could be affected by a full overtime ban. Much essential maintenance work is done in overtime hours.

The average wage of face-trained miners in April was £20.90, of which £24.90 came directly from overtime and £70.90 from productivity bonuses which depend on overtime working. Miners worked an average of 5.2 hours overtime a week.

The motion calling for a full overtime ban with safety cover was proposed by the Yorkshire area and backed by a majority of 47,000 to 17,000.

British Coal says it will only negotiate if the union accepts the "majority-minority" concept, under which the wages of NUM members at pits where the union is in a minority, would be negotiated with the UDM.



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Report and accounts

The image reflected has made distortions

David Waller on an experiment to test whether an alternative presentation would result in a more 'true and fair view'

In BTR's most recent annual report, Sir Owen Green, the company's chairman, drew attention to the huge gap between the valuation accorded by the stock market and its value as indicated by its balance sheet assets.

"The book value of shareholders' funds has risen to £1.6bn," Sir Owen, a chartered accountant, writes. "This compares with a market value of shares and warrants, at the year end, in excess of £8bn."

The gap has narrowed since December 31, not least because the stock market has fallen by 20 per cent in the meantime. Nevertheless, a problem remains, not just for BTR but for the British quoted company sector as a whole: that of defining what a set of accounts is supposed to achieve.

Why do balance sheets not give a more realistic indication of the company's value? Are the numbers directed towards the sophisticated professional investor or the private client, or both? Should the figures concern themselves just with the past, or should they give a clue as to the future?

The accountancy profession has been around for well over a century, but still there are no universally accepted answers to these questions. Two years ago, the Research Committee of the Institute of Chartered Accountants in Scotland produced a document in a radical attempt to answer some of these questions.

As can be easily gathered from the title of their publication — *Making Corporate Reports Valuable* — the Scottish accountants started with the premise that company accounts were not as useful as they could be.

The specific shortcomings they identified were that: accounts adhered to legal form rather than economic substance; they used measures of cost rather than value; concentrated on the past rather than the future and were pre-occupied with profit rather

than the total wealth of the business.

Furthermore, the accountants identified a gulf between the sort of information used by management in the running of the business and the data released to external investors, analysts and other users of accounts. In principle, they said, the information required by third party users of accounts was the same in kind, if not in volume, as that used by management.

These were the principles: there were also some practical suggestions. Technical jargon should be abandoned, corporate reports should contain a summary of accounting objectives; the emphasis on prudence required under UK company law should be dropped in favour of experimentation; like Sir Owen Green, managers should comment on the difference between market value and balance sheet numbers, and explain that difference if at all possible.

The most radical suggestion, perhaps, was that the balance sheet should be dropped altogether, to be replaced by a statement showing all the changes in a company's wealth in the extent to which assets had grown in value as well as the increase to shareholders' funds represented by this year's profit after tax and dividend.

In the absence of any real examples, it has been easy for more hidebound accountants to pooh-pooh these ideas as theoretical nonsense. Last month, however, the same group of Scottish accountants produced a second document: the annual report of Melody plc, ostensibly a musical instruments manufacturer and wholesaler but in reality a real-life (but unidentified) subsidiary of Grampian Holdings, a quoted Scottish industrial group.

The document shows how the ideas contained within "Making Corporate Reports Valuable" work when applied to a real company. It was put

together over the course of several weeks this summer.

To anyone remotely familiar with annual reports, the Melody document will appear very strange. The textual parts are written in easily comprehensible English; the numerical parts do not balance; there is no reference to auditors, only an unknown type of professional assessor. There are several paragraphs spelling out that the responsibility for the figures rests with the directors, not the "assessors".

The directors have a further duty to ensure that the financial statements present a reasonable view of the operations, distributions, cash flows, value added and changes in financial wealth during 1988," the document declares, in language which will be utterly unfamiliar to anyone reading BTR's annual report, for example.

The Statement of Changes in Financial Wealth is not found elsewhere; its sections include "Financial wealth generated by operations" and an adjustment in financial wealth caused by the net decrease in the value of fixed assets.

There is an operations statement, the bottom line of which is not profit but financial wealth.

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to be generated by the operations of the company... we have our established reputation for quality, our brand name, the quality and expertise of our management and staff, specialist equipment and a well-located factory, which are extremely valuable assets to the company in terms of their potential to generate cash flow.

The report includes an interview with David McGibbon, finance director of Grampian Holdings, in which he talks about the benefits and problems of applying the Scots accountants' proposals. He expresses enthusiasm for a cash flow statement (which he found much more useful than the traditional Source and Application of Funds Statement), but is sceptical about other aspects of the experiment.

He says that he can see no reason why company directors should publicly reflect on the value accorded to the company by the market; that is the market's business, he says. He is opposed to the publication of financial forecasts, saying they are for internal use only, and objects to detailed disclosure of profits by business segment, arguing that it would be helpful to competitors.

Given Sir Owen Green's interest in this subject, BTR would make an ideal candidate for the next stage in the experiment.

McGibbon thinks it was a worthwhile exercise, although he predicts that the costs of implementing the package of recommendations as a whole would outweigh the benefits to users of the accounts. The biggest cost would be that of valuing all the important assets on a net realisable cash flow.

McGibbon is a small company (financial wealth generated by operations was only £310,000), but the questions raised by the report and the commentary on it are stimulating and provocative. Next, the Scottish accountants want to try out the formula on a large company. This would be more complicated and costly than for a musical instruments manufacturer, but extremely valuable, none the less.

The wonder is not that that base lags behind; it is that it has remained so relatively advanced, its infrastructure so good, its skills and even its work habits relatively (to other central/East European countries) unimpaired.

In his head office which,

like most Czechoslovak head offices looks like a block of cheap flats, with gauze curtains strung across the windows, Horcik and his colleagues reveal themselves as both proud and fearful,

willing to change but puzzled

John Lloyd continues the series on east European companies with potential by examining the fundamental strengths of the Czechoslovakian aircraft group, Aero

Isolated — but with a good engineering base

probably continue to supply around 8m tonnes of oil to Czechoslovakia next year (down from over double that) and it is generally expected that it will take Czech products in return. Getting products on to this list is the all-important issue.

The Aero enterprise groups together some 15 companies,

of which the prime contractors

Aero Vodochody, Let and

Technotrma Radofin — put

the finished aircraft together.

Others make hydraulics,

engines, avionics and seats.

Some Austrian and British

interest has been shown in

Motopet, the engine company,

but Horcik appears neither

over-enthusiastic nor hurried.

"We must have our own plan

before we go to a foreign partner," he says.

Yet on the face of it, the

company looks like a good

"We badly need the new developments. We have read the literature on technological innovation, but we were not able to see it for ourselves"

and in particular Soviet markets remaining stable and they are now falling apart rapidly.

By switching to hard

currency trading from next

year, the Soviet Union has

signalled that it will no longer

automatically exchange

energy for products in a

complex series of barter deals;

instead, it will pick and choose

among western as well as east

European suppliers.

Aero, however, can count

on continuing contracts;

Horcik says that under next

year's trade plan with the

Soviet Union he expects much

of his output still to find

Soviet buyers.

That will depend on how

much harder with Comecon

remains; the USSR will

prospective partner. It claims a 20 per cent surplus on a 5bn crown turnover (£210m); its management is decentralised; its aircraft sell well in the Soviet Union and the third world, and to a small extent in the west.

"We would be interested in foreign participation," says Horcik. "Above all we need marketing expertise. But this is not the car business. We sell not so much to customers as to governments. We still need our government to understand and to help us."

Like much of Czechoslovak industry, Aero is reinventing itself — for good as well as bad reasons — to let go of its past.

Previous articles in this series

appeared on September 26 and October 1.

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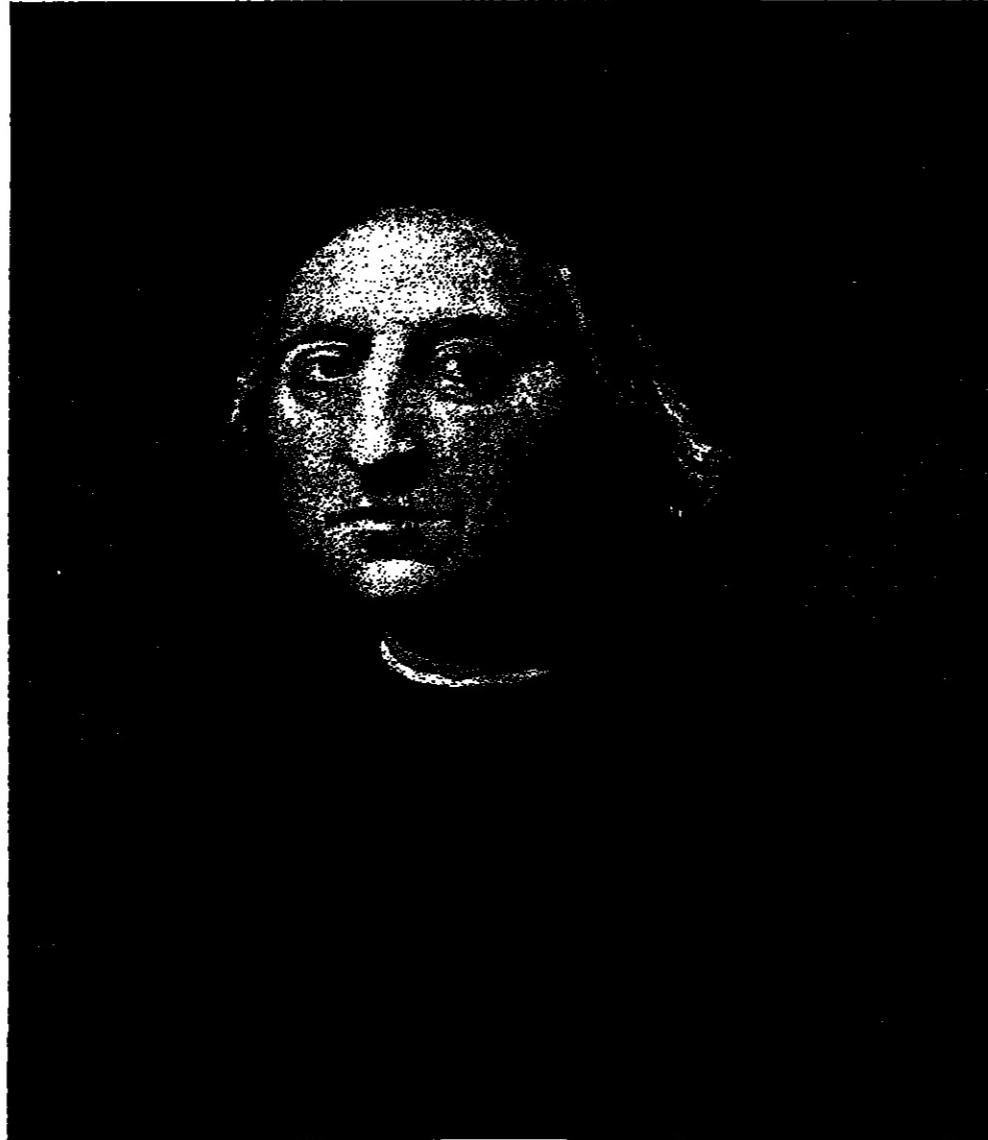
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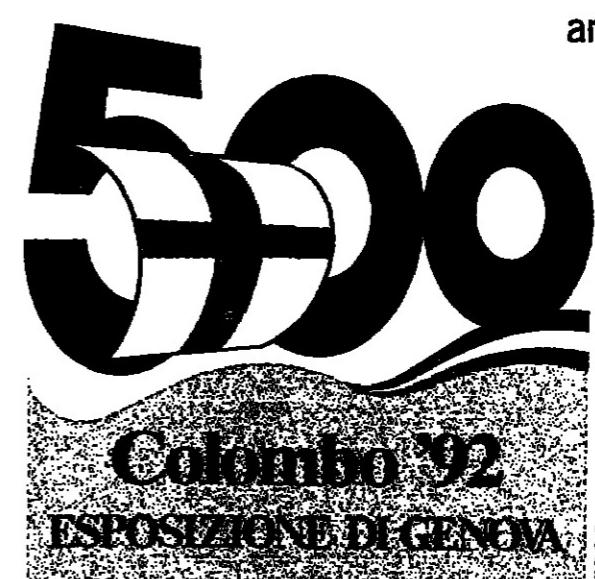


**CHRISTOPHER COLUMBUS
WILL BE WAITING FOR HIM
IN GENOA IN 1992.**

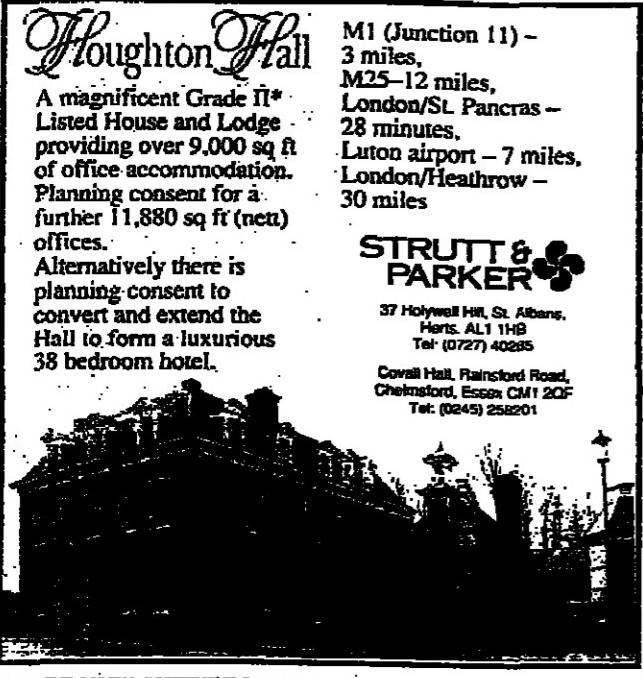
GENOA, MAY 15TH - AUGUST 15TH, 1992
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SHIPS AND THE SEA"**



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FLORENCE GUTHRIE

Name of deceased: Margaret Eliza Brooks
Address: Park View Nursing Home, Old Park Road, Roundhay, Leeds LS10 1PR
Date of Death: 12th June 1988
Name of Executor: Arthur Graham Sugden, 108 Park Road, Leeds LS10 1PR
Name and Address of person to whom Notice of claim is to be given: J.H. Miller & Son, Agents, 48 Park Place, Leeds LS1 2LD
Capacity: Solicitors for Executors
Agent Bank: Royal Bank of Canada

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ARTS

Dutch exiles return home

Patricia Morison visits an exhibition in The Hague

Seventy reviving Dutch exiles have returned to the Old Country for Great Dutch Paintings from America, at the Mauritshuis in The Hague until January 13. They have been allowed to usurp the permanent collection of the Mauritshuis, the elegant 17th-century townhouse which is one of the most pleasing galleries in the world. However, the exchange is a far one, with Vermeer's "Girl Writing a Letter", four Rembrandt portraits, an arresting self-portrait by Matthias Stewert, and enchanting paintings by de Hoop, Hobbema, Frans van Mieris, Ruisdael, and many others. The exhibition is sponsored by the Royal Dutch Petroleum Company, which is celebrating its centenary.

This exhibition focuses on American taste for Dutch art, which ran strong and deep from the early 19th century. It possibly had something to do with admiration for Dutch republicanism, and the appeal of an art which apparently celebrated bourgeois virtues of plain living and godliness. Young ladies writing letters and the kitchen-maids plucking ducks used to look like examples of famine industry. Now we learn to see the letters as *billes-doux* and the fowls as a symbol of pleasures other than those of plain Dutch cooking.

For whatever reason, huge shoals of Dutch art have been netted by American collectors. As well as the major galleries, lovely and unfamiliar masterpieces have been loaned from places like Champaign, Toledo, Coral Gables and Providence. If you are Dutch it could be a touch melancholic to contemplate the huge shoals of 17th-century Old Masters which American collectors netted. But most of the paintings left Holland long ago, and in many cases have not been seen there for two centuries.

The arresting work we see at the top of the stairs is Rembrandt's portrait of Joris de Caulerij, a swarthy young patriot dressed as an officer of The Hague's militia. Joris is now in the museum in San Francisco; but in 1880 Abraham Bredius, director of the Mauritshuis, wanted desperately to save Joris for the nation. There were, he pleaded, only 21 Rembrandts left in Holland. But he lost, outbid ten times over by Charles Yerkes, the Chicago "Trolley Car King".

To the resentment of Bredius and others, "the yellow menace" had triumphed once again. That "menace" was American gold, which in the Gilded Age of American collecting before income tax and the first World War saw the creation of the great collections. The Dutch heritage lobby founded the Rembrandt Society to stem the continuing flow of art out of the country. Sometimes they won, as when it saved Vermeer's "Kitchen Maid" now in the Rijksmuseum; generally it lost.

If you want to follow the saleroom sleuthing and the peregrinations of the pictures, buy the catalogue which is rather verbose but absorbing. It is a splendid inducement to visit little-known American galleries. How I envy those who have made their pilgrimage to the Bob Jones collection of Sacred Art in South Carolina, where religious music plays to enhance the message.

Anyone interested in that endangered species, the "insanely rich" American collector, will also enjoy the catalogue. J. P. Morgan, Walters, Mellon, Widener, they are all here. John Ringling, who owned circuses, would tour the continent looking at the same time for tiger-trainers and Old Masters. Yerkes, the sometime embezzler, offered [dollars] to buy Trajan's Column in Rome. Widener

and Walters bought a packet of fakes, which experts like Bredius seized on as proof that the newcomers were unworthy of their purchases. These secretive millionaires, they complained, kept their treasures locked away. It was exactly the cry of the British press two years ago, when the unsporting Japanese collectors were swooping the board.

But who owned what, and when, is one so full of fine paintings you need a week to enjoy it to the full. Two self-portraits stay in the mind. Gerrit Dou at 50 stands in his fur hat in a loggia, behind him the monumental gate of Leyden. He is the urban gentleman, while the eccentric Michael Sweerts shows himself holding his brushes and bareheaded, in front of a romantic Italian landscape.

A wonderful Aart de Gelder shows Esther working at her uncle Mordacai on the second Purim letter. Rembrandt's last painting has shown Esther in bed, dressed in a seductive crinoline, glistening with gold. But she is no empty-headed fashion plate, for thanks partly to our low vantage point of the pair, de Gelder wonderfully suggests and atmosphere of tense, intellectual involvement.

The exhibition is strong on the Italianate Dutch masters, some of them allowed to leave Holland by the Rembrandt Society because they were considered not "properly" Dutch. There is a ripe Honthorst of a lady advertising herself and Rubens's "Procures", a work which Vermeer owned and put in the background of his "Lady at the Virginals" in the National Gallery. One of the most delicious images of the exhibition is "A Moor Offering a Parrot to A Lady", by Nicholas Berchem, in the Wadsworth Atheneum at Hartford.

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A dazzlingly dressed lady in azure



Young Woman holding a Medallion' by Gerrit van Honthorst

silk is confronted by an equally elegant blackamoor who, the catalogue notes apologetically, in the 17th century would have been seen as thoroughly lecherous. He implores her to take the scarlet parrot from his finger. Will she take it? Her servant seems to suggest she should, while the musicians play and Venus on her pillar gazes demurely down. It is a lovely work in a show not to be missed. It travels to the Fine Arts Museum of San Francisco (16 February to 5 May, 1991).

Paul Taylor

LYON BIENNALE

The contrast between light and darkness, between good and evil, is central to Paul Taylor's creativity. His dance pieces have, for many years, exposed the angelic and the bestial in man, contrasted the beatific and the brutal in society. We have but to think of the early *Autumn* and *Scudorama*, and the more recent *Last Look* and *Mercutio*, to see how this polarity has constantly marked Taylor's work.

At the Lyon Dance Biennale, the culminating performances were given by the Taylor company at the end of last week, with Taylor's newest piece -

Of bright and blue birds and the gala sun - receiving its European première. This evening-long "allegory" (so the programme describes it) swings pendulum-like between the fair and the foul and ultimately, I suppose, between Heaven and Hell. A first view may mystify behind a scrim and like a distant and empty vision. A of a world of peace and joy, but the formula continues effective, and we are touched by the artist's directness as well as the artful sophistication of his language.

Excellent design by Santo Loquasto; an effective new score by Donald York; fine performances by the entire cast.

If the general plan of Taylor's work is clear to understand, the more precise details are ambiguous, and an audience is free to interpret its European première. This evening-long "allegory" (so the programme describes it) swings pendulum-like between the fair and the foul and ultimately, I suppose, between Heaven and Hell. A first view may mystify behind a scrim and like a distant and empty vision. A of a world of peace and joy, but the formula continues effective, and we are touched by the artist's directness as well as the artful sophistication of his language.

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FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
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Friday October 12 1990

The spread of nuclear arms

THERE ARE other considerations behind the suspension of US economic and military aid to Pakistan besides Pakistan's nuclear weapons programme, but that programme is by no means only an ostensible reason. Concern about the proliferation of nuclear weapons has been heightened by the crisis in the Gulf. Although Iraq, unlike Pakistan, is a signatory to the Nuclear Non-Proliferation Treaty (NPT), it is widely believed to have a nuclear weapons programme, especially since Iraqis were caught smuggling what appeared to be nuclear triggers through Heathrow airport earlier this year. Some western comment even gives the impression that the main objective of the West in the present crisis is not to restore Kuwaiti sovereignty but to prevent Iraq from becoming a nuclear power.

Meanwhile the fourth five-yearly Review Conference of parties to the NPT has come and gone in the midst of the crisis virtually unnoticed in the western media. It was held in Geneva from August 20 to September 15. On a number of important issues it achieved significant progress. Key suppliers of nuclear materials, notably Germany and Japan, agreed in future to make such supplies conditional on all nuclear materials and plants in the recipient state being subject to international safeguards, and constructive proposals were made to improve the inspection capacity of the International Atomic Energy Agency.

No agreement

Yet the conference broke up without being able to agree on a final document: a somewhat ominous fact given that the next conference, in 1995, will have to decide whether the Treaty shall continue in force indefinitely, or shall be extended for an additional fixed period or periods". The main issue on which agreement could not be reached concerned Article VI of the Treaty, under which all parties undertake "to pursue negotiations in good faith on effective measures relating to cessation of the nuclear arms race at an early date and to nuclear disarmament, and on a

Transport and the Tories

THE DEBATE on transport at the Conservative Party conference this week showed that Mr Cecil Parkinson, the Secretary of State, has failed to convince the party faithful of the virtues of a market-oriented transport policy. Delegates revealed some surprisingly dirigiste tendencies, including a demand that long-distance freight should be directed on to the railways. They were not satisfied with the news that £1.4bn of public funds would be committed to building the east-west cross-rail project to improve transport in London. After the earlier announcement that the subsidy to British Rail's commuter services would be increased, the government is clearly prepared to increase public expenditure to placate commuters; but they want more.

More investment to produce better services seemed to be the strongest demand. When investment in British Rail and London Underground services is rising rapidly and is largely constrained by management's ability to handle the projects, the failure of communication between Mr Parkinson and the party faithful becomes more striking. Expansion might have started sooner if public investment had not been so tightly constrained in the past decade, and the government is open to criticism on that account. But it is unrealistic to ask for more now.

Lag time

What the delegates knew all too well was that public transport to and in London is frequently overcrowded, and that they have yet to benefit from the new investment. The lag between decisions to invest and better services is several years, even for relatively simple improvements, increasing capacity on an existing underground line can take five years; building a new line such as the cross-rail may take a decade. Mr Parkinson's successors are likely to reap any reward there may be from the current programmes.

Delegates could have more justifiably argued that the government has been lax in setting quality targets for public transport services. Such targets were only set last December for the London Under-

In 50 days trade ministers will start arriving in Brussels to conclude the most ambitious attempt ever made to liberalise world trade. Their meeting will determine the rules and set the shape of the system under which international business will trade up to and probably well beyond the year 2000.

Yet nobody can clearly discern the results that will be placed before the ministers from the trade talks, known as the Uruguay Round, conducted for the past four years under the auspices of the Geneva-based General Agreement on Tariffs and Trade (Gatt).

Broad differences over core issues, such as the reform of farm trade, textiles and clothing and a regime for liberalising trade in services, have to be resolved. In other areas, where the options have been clarified, negotiators are waiting for decisions from their governments. Seen from the negotiating arena in Geneva the problems lie principally in the capitals of the two biggest trading blocs, the European Community and the US.

In Washington powerful economic interests are battling for the ear of Congress and inhibiting the Bush administration's ability to take the decisions it would like to in Geneva.

In Brussels the crucial decision appears to be at the mercy of one power group, the farmers.

American textile, shipping, aviation and steel industries have decided that their present trading environments are threatened by the agreements being shaped in Geneva. They are busily promoting political resistance to the policies pursued in the Round by Mrs Carla Hills, US trade representative. In so doing they are ranging themselves against the bankers, insurers, chemical manufacturers and exporters of grains, who expect the Round to provide substantial new business opportunities.

In Brussels farmers supplying a

The trade talks hover between humiliating failure or a result which could open the door to continuing liberalisation

Community's Gross Domestic Product have so far succeeded in making their future the turning point of the talks. Europe's industrial and employers' confederations are steering themselves to tell Mr Frans Andriessen, EC trade commissioner, that the interests of manufacturers and service providers representing 75.8 per cent of Community GDP must not be sacrificed on the agricultural altar. Manufacturers of electronic products are also belatedly bestirring themselves.

A further potentially complicating factor is the crisis in the Gulf. If a showdown nears, it could distract political leaders' attention at a crucial moment for the trade talks. On the other hand there have been hints that the leaders do not want a quarrel over trade to sap the consensus that has been marshalled against Iraq. Mrs Hills has publicly linked co-operation in Gatt towards achieving a successful result with President George Bush's vision of a new world order emerging from international reaction to the Iraqi attack on Kuwait.

For the time being, however, the trade talks hover between humiliating failure or a result which, even if it falls short of the great expectations voiced at the beginning, could open the door to continuing liberalisation and give a powerful shot in the arm to the world economy just when it appears to be sliding into recession.

Mrs Hills has predicted that a successful outcome could raise US exports to developing countries alone by \$200bn over the next 10 years. Heavily indebted developing countries such as Brazil, committed to internal

reforms under debt-rescheduling programmes, can realise sorely needed benefits from the opening up of markets for their exports.

Failure could split the world into a triad of rival closed trading blocs in Europe, America and the Asian/Pacific region – or into D-Mark, dollar and yen zones. Evoking this possibility is more than scaremongering.

The EC was already deeply engrossed in creating its single market for 1993 and had started talks with the six countries of the European Free Trade Association before the political awakening in eastern Europe and German reunification forced it to concentrate even more heavily on the future of greater Europe.

Having sealed a free trade agreement with Canada two years ago, the US had agreed to negotiate a similar accord with Mexico, when in June President Bush offered all of Latin America a free trade partnership. Some multinational companies, academics and even one of two trade negotiators have begun to assess the implications of trade blocs as fallback positions after the possible collapse of the Uruguay Round.

At stake as well is the future of Gatt, the international agreement coupled to a provisional organisation that has governed world trade for the past 42 years. Gatt has been a success. By gradually extending its most-favoured nation (MFN) principle, under which a trade advantage granted to one country must be unconditionally extended to other Gatt members, and by organising at intervals general reductions in import tariffs it kept trade growing much faster than world output through the 1950s and 1960s.

The resulting boost to exports was a vital element in economic growth. But in the 1970s governments started to bend before the full rigour of free trade. They found ways to circumvent Gatt rules. Bilateral voluntary export restraint agreements, shielding domestic industries from competition, were negotiated for Japanese cars and consumer electronics, for European specialty steels – in all 249 protective arrangements were put in place.

Governments subsidised domestic industries under formulas which they claimed did not infringe Gatt's subsidies code. In the 1980s the US and EC increasingly imposed anti-dumping charges on imports of Japanese electronic products and on each other's manufactures allegedly for being sold at prices lower than those charged in home markets.

After industrial nations had lowered tariffs on imports to an average of less than 5 per cent in the industrial nations, Gatt's limitations became more evident. It did not cover farm produce – grains, meat and dairy products – or the services which by the 1980s accounted for more than half the GDP of the economically advanced nations. Exemptions to its rules had been allowed for textiles and clothing, where trade is controlled by a Multi-Fibre Arrangement based on import quotas.

Gatt's procedure for settling disputes was too slow and did not sufficiently penalise offenders. By the

early 1980s it was apparent that a

revamping of the whole system was called for. Largely at American insistence in 1986 in a meeting at Punta del Este, Uruguay, trade ministers embarked on the ambitious four-year undertaking which is now reaching its climax. Negotiators in Geneva, representing 105 countries, have to put together by December 3 a package of results in 15 areas (see table).

This package has to be so weighted

that it offers a balance of trade benefits over concessions to most countries.

One reason why the talks are still hobbles is that governments are holding back from making important concessions until the final pattern of "trade-offs" becomes clearer.

Developing countries will not sub-

Uncertainty surrounds the outcome of the crucial Uruguay Round of the Gatt talks, writes William Dullforce

Juggling with the tricks of the trade



THE URUGUAY ROUND - STATE OF PLAY IN THE 15 AREAS UNDER NEGOTIATION

OPENING MARKETS

Tariffs – offers still well short of 33 per cent overall reduction in customs duties but target can be reached
Non-Tariff Barriers – real bargaining over reductions not started; deals can be struck on rules of origin and pre-shipment inspection of goods
Natural Resource-Based Products – waiting for results from other areas
Tropical Products – developed countries stalling on promise of full liberalisation; linked to progress in agriculture talks
Agriculture – key to whole Round; enormous gap between US and EC; needs top-level governmental decisions
Textiles and clothing – serious discussion on liberalisation now under way; defeat of US textile industry lobby vital to success

IMPROVING GATT

Amending Gatt articles – impasse over developing countries' right to protect markets when facing balance of payments difficulties
Gatt codes – Japan and other Asian exporters confront US and EC over anti-dumping measures; new rules for government procurement likely
Safeguard measures – against unexpected surges in imports – EC holding out for right to take selective action against offenders
Subsidies – US and EC have just hardened positions but deal limiting industrial subsidies within sight
Gatt dispute settlement – close to agreement on faster mechanism with new appeals body
Functioning of Gatt – will agree to improve Gatt surveillance of trade policies; still disagree over greater role for trade ministers and over new world trade organisation

EXPANDING GATT

To cover intellectual property rights – conflict between industrial nations and developing countries calls for top-level political decisions
Trade-related investment – agreement to remove some restrictions on foreign investment possible but politicians must cut knots
Trade in services – blocked over the scope of a new general agreement and for which sectors exemptions or special reservations may be allowed: again needs top-level attention

early 1980s it was apparent that a revamping of the whole system was called for. Largely at American insistence in 1986 in a meeting at Punta del Este, Uruguay, trade ministers embarked on the ambitious four-year undertaking which is now reaching its climax. Negotiators in Geneva, representing 105 countries, have to put together by December 3 a package of results in 15 areas (see table).

This package has to be so weighted that it offers a balance of trade benefits over concessions to most countries. One reason why the talks are still hobbles is that governments are holding back from making important concessions until the final pattern of "trade-offs" becomes clearer.

Developing countries will not sub-

scribe to an agreement that opens their markets to multinational service companies or adopt stricter rules on intellectual property until they are sure the industrial nations will open their doors wider to imports of textiles, clothing, tropical goods and farm produce. Japan will not disclose its bottom line on food imports or rules for public procurement before the EC and the US have accepted tighter discipline on their anti-dumping actions.

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OBSERVER



"I notice he's my child when he's misbehaving".

rather than linear aircraft assembly concept.

"They got the idea at Hatfield where we were the first to build a modular assembly plant for the Bae 146 jet", a slightly peevish Bae executive remarked. He conceded, however, that Hatfield is on something of a smaller scale than Toulouse.

The high-point of the career

of the trade, an almost identical

percentage (55 per cent)

agreed with the premise that

"Who he?" enquired a Brit-

ish Aerospace guest at the

opening this week. He was

firmly told by his hosts that

Ader is considered, at least

in France, to be the father of

aviation.

The French claim he per-

formed the first-ever flight

with an engine-powered con-

traption exactly 100 years ago.

But the claim is challenged

by the Americans who insist

that the Wright Brothers were

the first to fly – and that Ader

never really took off.

Ader was not the only source

of contention at the new

plant's opening ceremony.

Aerospatiale also claimed the

aircraft broke new ground in

aerospace assembly by introduc-

ing for the first time a modular

assembly system.

Marketers clearly like to

have their cake and eat it.

Second bid?

It was in the lobby of a

Toronto hotel some two years

ago that Nader Ghernazian

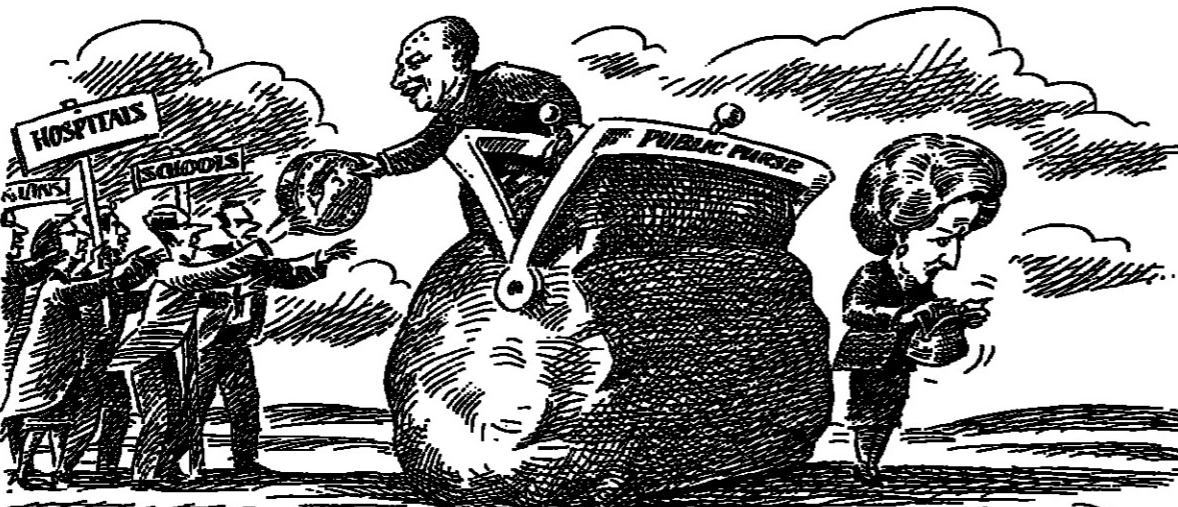
Stockholm
appeals for
restraint on
pay claims

We now know the domestic issue upon which the next British general election will be fought. It will be social investment v money in the bank. Picking the winner between those two looks easy, but hold on a minute. The Labour party is pitching for voters who will accept a modicum of higher taxation, particularly of other people, if it is invested in transport infrastructure, education and training. Revenue would also be diverted to extra consumption in the form of higher pensions and child benefit. The rest is promise. Yet their conference buzzed with excitement and a half-believing anticipation of victory. The Conservatives are obliged to run under the austere and fading banner of Thatcherism. By the time they face the electorate they will have been in office for a dozen years; their offering will be "more of the same." The mood at most sessions of their conference in Bournemouth this week has been, to put it kindly, subdued.

Leave aside the important question of whether Labour can be trusted to stick to its vow of fiscal prudence. (I find it hard to believe them; others may be less suspicious.) A number of polls, including those prepared privately for the parties, suggest that social investment is favoured as much today as was the rolling back of the frontiers of the state in 1979. The Gallup poll in the Daily Telegraph on Tuesday showed that a preference for "extending government services even if it means some increase in taxes" is now expressed by 69 per cent of respondents, against 57 per cent asked the same question in 1979. Rightly or wrongly, there is an upswell of concern about the health service, schools, and the bunged-up transport systems, not to mention the competitive weaknesses of the economy.

The principal lesson learned in Bournemouth over the past few days is that talk of the social dividend is Labour talk. Today's Conservatives could not compete, even if they wanted to. Mrs Thatcher's Tory party stands or falls on its belief in reducing personal taxation. The political consequence is that battles over public expenditure are intensified by the inflexible nature of the revenue side of the equation. (The irrational characteristics of such jousts between colleagues were partly laid bare yesterday by the unauthorised publication of the health department's bid strategy.) There can be no electoral benefit in a traditional pre-election spending spree, since the adverse effect on the markets of returning to heavy budget deficits would be to wipe out any initial boost to the government's rating on the polls. A little give would be unsurprising at this stage of the electoral cycle, but a big give-away could sink sterling to its new floor. It would then be a political disaster.

The Conservative party chairman, Mr Kenneth Baker, has to work with all this. It is the material he has been allocated. He is in any case obliged to promote a continuation of Thatcherism. Anything else would be destructive, since it would be regarded, rightly, as evidence of a split between



the prime minister and her campaign manager. He drew this conclusion well before he was given his present job. His equivalent judgement this year was that the conference could not be taken as a rehearsal for an election campaign next June or October, since that would have closed off the escape hatch into a 1992 election. There is good reason for this belief.

The 1986 conference of the party was used to float the radical manifesto upon which the 1987 election was fought. The result was a triumph, but the downside was that the succession of powerful policy speeches in Bournemouth that year led to such a strong expectation of a summer 1987 election that it would have been extremely difficult to put it off had it been thought necessary to do so.

Bournemouth 1990 has been a far more low-key affair. The new secretary for trade and industry, Mr Peter Lilley, is a non-interventionist; he had no difficulty in offering a continuation of the hands-off strategy previously espoused by his predecessor, Mr Nicholas Ridley. Speaking for transport, the hapless Mr Cecil Parkinson made the most of such spending decisions as he has been allowed. The billions involved are by no means peanuts, but the bulk of the money is coming after the election, too late to affect it. Mr David Waddington, the home secretary, cleverly disguised a "soft" policy of not imprisoning non-violent offenders by rousing the dele-

The mood at most sessions of the Tory conference has been, to put it kindly, subdued

particularity its establishment of a national curriculum. But it is impossible for the present education secretary to match that performance without more money and a perhaps stronger determination to outface the educational establishment. On training, Mr Michael Howard offered the new-right solution of a pilot scheme for vouchers. Mr Kenneth Clarke was strongly defensive on his mostly sensible health service reforms, but offshore he is clearly troubled about the prospect of a fiasco when they come into force next April, since there is much departmental concern about the readiness of managers and computers.

gates blood of vengeance against perpetrators of particularly evil crimes of violence; the effect on the crime rate is unpredictable.

Mr John Macgregor got a good reception for announcing that all state primary schools may become self-governing; the policy is more or less cost-neutral; it also does little to meet the wave of anxiety about basic skills. I am an admirer of the education bill put through by Mr Baker, Mr Macgregor's predecessor at education,

So the speeches droned on; each reflecting the minister's ingenuity in stretching small-change policies into the shape of a Thatcherite initiative. The environment secretary, Mr Christopher Patten, put up the best performance these limits would allow. He is too imprisoned by the prime minister's instincts. He was able to extract money for an afforestation scheme and other titbits, but the real force of his speech came from its skillful use of the good, green, fairy on Mrs Thatcher's left shoulder. With the prime minister by his side, he took the opportunity to instruct the conference and, through television, many viewers, on the realities of environmental policy.

Much of what Mr Patten has done could be made to sound grudging in the hands of a less skilful operator; his forte is the right mood music. He may not be permitted to introduce road pricing or a carbon tax, but he is a good hot gospel for the salvation of the planet.

Foreign policy is a different matter. Britain's entry into the exchange rate mechanism of the European Monetary System has not after all healed the divisions inside the Conservative party; it has made them worse. This, too, is a consequence of the imperative of fighting under a Thatcherite banner. Most members of the Cabinet regard entry to the ERM as something that will inevitably lead to a single currency and a European central bank. If this concept could be

accepted as an ultimate goal, a diplomatic formula might be found at the forthcoming intergovernmental conference on European monetary union. Such a document would be designed to make peace within the EC and between Tories. The drafting is proving a touch difficult. One senior minister remarked late the other night: "Britain will accept full monetary union - when the prime minister is in heaven."

Yesterday's speech by the chancellor of the exchequer, Mr John Major, failed to rise to this awkward occasion. It was good politics, and a fair bid for the ultimate leadership of the party. It had the merit, particularly in an unscripted opening sentence, of widening the Tory appeal to all classes, races and creeds, a declaration of faith wholly to Mr Major's credit. What he did not do was to test the post-ERM politics of the European debate head-on. Instead he took refuge in a single weasel word. "Joining the ERM," he said, "does not mean that we are now on a road leading inexorably to a single currency." That "inexorably" is a marker against being forced into signing a document to the effect that Britain is on a one-way road to monetary union. The late Ian Macleod would have tried to educate his audience; Mr Major took refuge in a political smokescreen.

The Foreign Secretary, Mr Douglas Hurd, wears the Thatcher caparace more lightly than does Mr Major; consequently he did better. He found the courage to explain that "there is no future in a sulky, defeatist, fog-bound membership of the community" and to back up his assertion with sound arguments. The trouble is that even his balm may be insufficient to prevent the onward march of the polls of the Tories. . . .

The conventional wisdom of the week is that if all the above remains true, and if the Gulf crisis does not destroy the voyage towards lower interest rates next year, the election will be a close-run thing. On today's information the result is a guess - say between a Tory overall majority of 25 seats and a hung parliament with the Tories the largest party but 25 seats short. What then? Supporters of Mr Michael Heseltine see anything within this range as leading to the early departure of Mrs Thatcher and the choice of their man as the one able to return the party to a convincing overall majority. If they are right, Britain would then have a prime minister strongly committed to both Europe and, at home, the social dividend. He does not openly espouse higher taxation; he would finance his education and other increases in public spending by a pretty ruthless reduction in consumption expenditure - breaking the link, for example, between pensions and the retail price index. People have mixed opinions of Mr Heseltine. His day might never come. Yet in a world that may tire beyond tolerance of "more of the same," he is the single big player on the political stage who offers anything really new.

LOMBARD

Goodbye to corporatism

By John Lloyd

It is difficult to be precise about the time when socialism as even a rhetorical possibility disappeared in Britain. It has probably been in the past 12 months, when the last carrier of the idea which had any prospect of putting any part of it into effect - the Labour Party - disposed of the last vestiges of it. Its policy review contains nothing of substance to which a dirigiste conservative could object: its enthusiasm for the European Community, though still shallow, reflects a desire to embrace the market, and the conference speeches on its best performance are vibrated with the energy of clever people who can now think relatively freely, without endless genuflections to an old and dying machine variety.

Mr Tony Blair, the employment spokesman, used his critically acclaimed speech to speak up for workers' rights - but individual workers' rights. He offered the unions nothing in the way of co-decision-making, at any level. The anguished debates of the 1960s and 1970s (and before) over the place of labour in advanced societies might never have taken place.

Corporatism has been, in the British context, largely a device to contain (unsuccessfully) trade union power. It was never promoted as a system with its own logic and dynamic, but as the best that could be done with a problem at the time: not surprisingly, it never worked.

Only governments wanted it, and then not for the best of motives. Mr Edward Heath's government of 1970-74 took to it when a more bracing and liberal strategy had failed. For Mr Harold (now Lord) Wilson's government of 1974-76, it was nominally at the centre of its strategy, but there was never an agreement with capital or labour as to its shape, its aims and its modus operandi.

Never properly thought through, it has never been killed off either. Successive shadow employment ministers have elaborated schemes which would require corporatist structures to be attempted again. Many in the Labour Party assumed the need for a pay policy when office came again, to deal with the pressure from a long-repressed public sector.

Now it has become clear: it is this silent and unsignalled shift in policy points to a final collapse of the belief within Britain's political classes in the possibility, even the desirability, of substantial dialogue between the "social partners". If the concept is to have any real meaning, it will find it only at the European level - and then only vestigially.

LETTERS

SIS

Too soon to lift South African sanctions

From Mr Ronald Segal.
Sir, It would be churlish not to welcome the latter-day conversion of the FT to the efficacy of economic sanctions against South Africa ("Time to end sanctions," October 10). But this makes it all the more important that the conversion should not have come only so that sanctions should be subverted before the right time for their removal arrives.

The South African regime has not yet crossed the Rubicon, but is merely in the process of crossing it, and there must remain a serious possibility that it will change direction.

Why is the FT in such unseemly haste? It assures us that the regime will repeat the crucial Group Areas Act and the Land Acts next year. That is surely one reason to wait. Let us see if it happens.

The FT claims that the "dis-

mantling of apartheid has become irreversible." But this is not true and it will become true only when the South African regime shows itself willing and able to impose its proclaimed commitment on its own armed forces, in whose power it lies to secure or sabotage the dismantling.

While a substantial and apparently safe part of both the police and the army continues to behave as though the more things have changed, the more they have stayed the same, negotiations themselves are in danger. The international community should deliver an end to sanctions when the regime can show, rather than merely declare, itself determined to deliver a settlement.

Ronald Segal,
*The Old Manor House,
Manor Road,
Walton-on-Thames, Surrey*

The exchange rate mechanism and the right rate for sterling

From Mr Howard Flight.
Sir, With sterling having been talked up since early summer to a level of about DM 2.95 on imminent membership of the exchange rate mechanism (ERM), the presumption in general that this is the appropriate central rate at which to join.

Few seem to have questioned whether or not such a level is sustainable for the British economy, even assuming a 6 per cent band. There is a certain simplistic logic that if the exchange rate is deliberately driven up as an anti-inflationary policy to cause an economic slowdown, there is inevitably some need to redress an overvalued exchange rate and when the economy is to recover from a period of recession.

While ERM membership is to be welcomed as a potentially significant contributor to sustaining lower inflation, to be locked in at a rate at which the British economy is inadequately competitive against the rest of the European Community in the long term would be disastrous for jobs and economic growth. Regular realignments of the European Monetary System (EMS) are a thing of the past and a one-off sterling devaluation within the EMS, though possible, will be difficult.

This all begs the question as to what is the right long-term sterling rate. Purchasing power measures against Ger-

many are clearly inappropriate. As a low-savings, high-consumption economy the UK requires a discount to purchasing power parity where, as a high-savings lower-consumption economy, the D-Mark will naturally have a premium.

One of the only serious attempts to measure the right rate was undertaken by the Croham Report four years ago. It recommended a rate of DM 2.79. Since then the inflation differential between the UK and Germany has widened by 10 per cent, implying a correct rate some 10 per cent below this - for example, around DM 2.50. Virtually everybody working in the real economy accepts that a level of DM 2.95 is markedly too high for British industry and commerce to be able to compete satisfactorily long-term.

Now that the economy is in recession surely an easier alternative approach might have been to have delayed ERM entry until early next year, first allowing sterling to depreciate a little following interest rate cuts. Politically and economically the UK does not want to repeat the mistake made in the early days of the EMS, when we joined as a full member and then had to leave hastily as we could not sustain the exchange rate level.

Howard Flight,
*Business Flight Global Asset Management,
Lighterman's Court,
5 Gainsford Street, SE1*

Polly Peck and the British Government's role

From Mr Brian Mower.

Sir, Your weary response to the Effective Business Support Campaign of the Association of British Chambers of Commerce (ABCC) undermines an initiative that deserves a better reception from you ("The voice of small business," October 9).

You complain that what is now to be done should have been done 20 years ago. Of course, that is not to say that it is not worth doing today.

You suggest that it is because of the failures of the chambers in the past that they now face increased competition, for example, through the establishment of Training and Enterprise Councils (TECs).

You fail to point out that much of the competition is publicly subsidised.

It is true of the government's own overseas services and of the Department of Trade and Industry's Enterprise Initiative. It is also true of the TECs which seem to be extending their activities well beyond the training, which is vitally necessary in this country, into other areas which chambers should and do cover. It is not surprising that chambers in this country have failed to meet your high standards when, unlike on the Continent, they have not merely lacked government support but have faced direct

the Turkish government by our embassy in Ankara early on September 29. There was a parallel direct contact between the banks and Polly Peck.

The Foreign Office and the Bank of England were not involved in the substance of the issue. There was no ultimatum from the British government. The foreign secretary was abroad and signed no letter.

The British Government's role was to pass quickly to the Turkish government the views of the British banks involved with Polly Peck.

Brian Mower,
*head of news department,
Foreign and Commonwealth
Office,
Whitehall, SW1*

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FARM TRADE REFORM**US sticks to hard line on subsidies**

By William Dullforce in Geneva

THE US revised plan for world farm reform will call for cuts of 90 per cent in export subsidies and 75 per cent in internal supports and tariff partners.

The proposal, which US negotiators plan to submit on Monday, represents some softening in the Americans' negotiating position. However, it still leaves an enormous gap with the European Commission's offer to reduce farm assistance by 30 per cent overall - an offer which EC ministers have yet to endorse.

With 52 days to go to the final meeting of world trade ministers in Brussels, it is clear that only top-level decisions in Washington and EC capitals can resolve the farm dispute, or the outcome of which will whole round hinge.

The US has modified its original proposal at least three ways. First, instead of calling for the total elimination of export subsidies in five years, it is seeking reductions of 90 per cent over 10 years.

Second, it has dropped its demand that some domestic subsidies be phased out com-

pletely during the transition period.

This demand covered administered price policies, income supports to production or marketing and input subsidies not provided on an equal basis to all producers or processors. It would have included the US's own deficiency payments to farmers which, together with other internal supports, averaged \$2bn a year between 1986 and 1988.

Under the new proposal these subsidies would be reduced by 7.5 per cent a year over 10 years.

Third, under border protection rules, the Americans have made a gesture towards the EC's demand for a "corrective factor" that would shield farmers against abrupt swings in prices or exchange rates.

Their original proposal allowed governments to levy a tariff surcharge if the volume of imports of a product exceeded 120 per cent of the imports of that product during the previous year.

The revised draft provides

for a second emergency relief mechanism based on price. Governments would be able to impose a surcharge if the import price of a product fell below 75 per cent of the average import price for the product over the three preceding years.

However, the trigger mechanism applies to import, not export, prices, and nothing in the US plan offers provisions for countering exchange rate fluctuations. There is also no concession to the EC's "rebalancing" requirement, which would enable it to raise tariffs on products such as oilseeds provided cuts in other areas met the overall reduction target.

The EC, which has imposed budget curbs on farm payments over the past two years, wants to use 1986 as the base year for calculating reductions. The US proposes an average of 1983 to 1988 levels for internal supports and border protection, and an average of 1987 to 1988 for export subsidies. The US limits the use of an aggregate measure of support (AMS) to

monitoring reduction targets for internal supports. The EC wants to use an AMS covering all farm supports as the main instrument determining reductions in general.

Washington continues to insist that all non-tariff barriers be converted into tariff equivalents which would then be subjected to annual cuts. A 50 per cent tariff ceiling would be applied after 10 years.

A way of handling Japanese reluctance to open its rice market to imports is outlined. For a product facing non-tariff import barriers and where imports amounted to less than 3 per cent of domestic consumption, a minimum level of access of 3 per cent would be established from 1991-92 in the form of a quota carrying a low or zero tariff rate.

This tariff quota would be expanded by no less than 75 per cent over 10 years. At the end of the period the quotas would be eliminated.

Trying to salvage the Uruguay Round, Page 6; State of Gatt talks, Page 18

Reformers despair of 500-day plan as Soviet prices soarBy Quentin Peel
in Moscow

HOPES have been all but abandoned that the radical 500-day plan for transforming the Soviet economy into a market system, officially backed by President Mikhail Gorbachev and Mr Boris Yeltsin, president of the Russian federation, can be put into effect.

The authors of the plan now believe that the alternative Soviet government strategy of massive regulated price rises, and 100 per cent compensation of wages is happening by default. They fear that will rapidly lead to hyperinflation throughout the economy.

Dr Grigory Yavlinsky, Mr Yeltsin's deputy and one of the prime authors of the radical reform plan under Professor Stanislav Shatalin, says that government decisions to raise the purchase prices of grain and meat have begun an inevitable inflationary spiral.

Grain prices paid to state farms were raised by up to 90 per cent last May, and prices for meat by 50 per cent last month. "After that, all the attempts to contain prices have become, in effect, hopeless," Dr Yavlinsky said.

Dr Yavlinsky told *Izvestia*, the government newspaper, that last week's decree by Mr Gorbachev allowing state enterprises to negotiate wholesale prices, would - far from moving towards market prices - have the same effect of allowing massive price rises without any market flexibility.

A senior western negotiator, another of the economists who drafted the eastern Europeans were likely to propose a total for each side of "close to 7,000". If so, this would be acceptable to Nato, he said, even though the west had fewer than that number of aircraft in Europe.

Nato is taking a more relaxed attitude about the Soviet desire to convert military equipment to civil uses.

Following Soviet submissions of detailed plans to the US, Nato is willing to let Moscow convert about 1,000 tanks and more than 1,000 armoured combat vehicles to various civil uses, the senior negotiator revealed.

A provision will be included to allow a temporary increase of 500 tanks on either side in exceptional circumstances.

Nato is also waiting to hear from the east Europeans how many aircraft they wish to retain.

The US and the Soviet Union have already tentatively agreed that no one country should have an air force of more than 5,150 aircraft in Europe, and more than 400 land-based naval aircraft.

The Warsaw Pact has agreed on how to share its future total of 30,000 armoured vehicles, but has still to settle how many artillery pieces, out of a total of 20,000, each country should hold.

The Vienna talks are now focusing on geographical sub-cellings for land weapons and verification procedures.

Nato's initial proposals omitted specific limits in the outer zones, but this prompted concern that armaments would simply be shifted away from the central front to the flanks.

Yesterday's agreement stipulates a ceiling of 4,700 tanks for each alliance in the outermost zone, covering Norway, Iceland, Greece and Turkey on the Nato side, and Romania, Bulgaria and several Soviet military districts on the other.

Wall Street's weakness is becoming slightly unsettling. Yesterday's reaction to Chemical Bank's dividend cut brought the fall in the Dow to 150 points since Monday, or 1.8 per cent since the Gulf crisis began. The FTSE's fall in the same period is only 10 per cent. Assuming the ERM story is dead, London looks slightly exposed.

UK economy

It may well be time, as Mr Major remarked yesterday, for the misery-mongers to stop talking the UK down. Some of his ways of talking it up, however, are more calculated to soothe the Tory faithful than the markets. It is one thing to assert that interest rates can only come down further when inflation does; but references to core as opposed to headline inflation seem to have dropped out of the text. Whatever horrors are in today's headline figure for September, the working through of rises in mortgages, poll tax and even oil prices should allow a fall below 10 per cent by November and possibly even a halving within the year. This may permit interest rate cuts as a component of our old friend the golden scenario; whether the economy can stand another pre-election boom is much less clear.

The central and unaddressed problem remains the balance of payments. Granted, it was reassuring to hear Mr Major say yesterday that the UK still imports much that could be made at home, thus departing from his predecessor's argument that the deficit takes care of itself. His assertion that the UK enters the 1990s in better shape than it did the 1980s is also hard to rebut. But there is also hard to rebut. But there is an inherent contradiction in relying on the ERM to reduce core inflation if it does so by exerting pressure on the manufacturing sector, thus risking a fall in output along the lines of 1980-81 and making the balance of payments problem worse again.

The Shatalin-Yavlinsky plan, adopted by the Russian parliament and intended to form the basis of a compromise plan to be presented by Mr Gorbachev to the union parliament on Monday, called for drastic measures to stabilise money supply before action was taken on prices. Only when the excess money supply was reduced was there to be a rapid move to price liberalisation.

Instead, however, the Shatalin authors now say that government publication of proposed new administered price rises (to take effect from January 1), combined with the big grain and meat price rises, has started the inflationary process before there has been any monetary stabilisation.

Dr Yavlinsky said the Gorbachev decree on wholesale prices would use a centrally determined price list as its basis then set a limit on the profits of enterprises. "The prices of products are likely first to increase by the size of the new wholesale prices, and second to be fixed at the level of the new profit limits. They will not be flexible and mobile, but simply very high."

Although the Russian parliament has said it will go ahead with the Shatalin plan regardless of what the union government decides, most realistic observers believe such a policy would be impracticable. The Russian government lacks the bureaucracy and the authority to implement such a radical plan in isolation.

The chancellor repeated his determination not to engineer a "pre-election boom", but that did not dent the growing conviction of many of his colleagues that the interest rate cuts and the public spending increases would pave the way for an election in October.

He indicated, however, that today's figures for the retail price index in September would show inflation rising further from the previous month's 10.6 per cent. Mr Major gave no specific figure, but the expectation of his Cabinet colleagues was that the RPI would show an increase of nearly 11 per cent.

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RECRUITMENT

JOBS: US tops purchasing-power league with UK behind most European near-neighbours

THE Jobs column's autumn pay-survey season reaches its third week today with an international comparison of managers' cash rewards. It is drawn from the surveys made by the Employment Conditions Abroad consultancy which advises over 600 subscribing companies on worldwide trends in pay and other conditions of employment.

The extracts printed alongside refer to a mere 18 of the 100-plus countries covered by the consultancy's studies. So anyone wanting fuller information should contact Wendy Greathead of ECA at 15 British St, London SW1 3TY; tel 071-351 7151, fax 071-351 9396.

To illustrate cash-pay variances across the 18 countries, my table focuses on four levels of executive working for a sizeable division of an international company. They range upwards from a junior and then a middle manager to the head of a function such as marketing and the head of the division as a whole.

In each case, the table gives two sets of figures. The first is the typical gross figure, consisting of salary plus bonuses which are fixed as opposed to varying with profits or the like. The second figure translates the gross pay into terms of purchasing power.

What managers' pay buys in different lands

Country	Junior manager		Middle manager		Head of function		Head of division	
	Gross £	Buying power £	Gross £	Buying power £	Gross £	Buying power £	Gross £	Buying power £
United States	23,365	22,710	32,072	29,347	44,066	38,983	61,148	52,058
Switzerland	35,763	24,028	47,015	29,853	64,499	35,341	69,287	49,812
Germany (west)	26,547	19,028	37,007	25,544	52,505	36,773	75,883	49,928
Belgium	23,767	19,012	33,888	24,978	47,285	31,382	68,780	39,968
France	20,514	16,945	29,317	22,840	40,650	30,041	58,127	41,058
Canada	19,807	17,104	27,082	21,882	36,224	27,584	49,860	35,795
Spain	20,005	16,292	29,085	21,284	40,802	27,948	58,848	36,568
Italy	21,102	14,890	30,032	19,988	43,973	27,559	63,350	37,918
Netherlands	20,875	18,788	28,805	21,351	40,575	26,932	55,812	33,584
United Kingdom	16,771	13,459	22,915	17,967	31,819	23,586	44,170	31,098
South Africa	10,557	12,847	14,611	16,307	20,554	21,461	28,516	28,320
Australia	17,772	13,790	23,731	16,975	31,329	20,601	41,883	26,243
Ireland	17,928	12,995	24,427	16,115	32,018	19,621	42,871	24,633
Finland	21,403	11,992	29,032	14,781	39,380	18,435	53,416	22,606
Norway	18,406	12,340	24,722	15,187	32,550	18,059	43,073	22,009
Greece	10,797	9,513	15,265	12,904	22,121	17,642	30,242	23,076
Denmark	24,591	11,841	32,558	13,825	44,501	16,508	61,979	20,729
Sweden	20,356	10,795	27,329	12,661	36,521	15,120	48,519	18,331

It is calculated by taking the gross figure and deducting for price differences as revealed by cross-country surveys of executives' living costs apart from those of housing. What counts as housing varies so much from place to place

that it is nearly impossible to devise an internationally consistent measure of costs.

The comparisons are in sterling, other currencies having been converted at the exchange levels prevailing when ECA completed

the study a few weeks ago. To enable readers to update the table's figures in line with market shifts, here are the conversion rates the consultancy used:

United States 1.857
Switzerland 2.4475
Germany 2.9375
Belgium 6.025
France 9.8325
Canada 2.175
Spain 1841
Italy 2,190.25
Netherlands 3,3075
South Africa 4,7965
Australia 2,2807
Ireland 1,094
Finland 6,9192
Norway 11,3175
Greece 290.25
Denmark 11,1975
Sweden 10,7525

Since what managers can buy with their pay is surely its most important aspect, the difference in purchasing power between the junior manager and the head of division might be seen as a gauge of the incentive in each country to stick for promotion.

By that yardstick, Germany has

the sharpest spur with a rise of 162

per cent between those two ranks, Italy is second with 158 per cent and France next with 148. The UK comes sixth with 131 per cent, just ahead of the US's 128. The dullest spur is Sweden's 70 per cent.

Hungary

NOW to Hungary, where a general manager is wanted for a London-based mining company's joint venture with a local enterprise in quarrying and processing marble, granite and other stones, and in installing the results.

Initial selection for the job is being handled by consultant Graham Walker of Anthony Neville International who, as he may not name his client, promises to abide by applicants' requests not to be identified to the employer at this stage. The same goes for the other headhunters to be mentioned later.

The recruit will be directly responsible to the UK board for the venture's business as well as manufacturing activities, which require reorganisation and development.

Candidates need success as

hands-on line managers in the

extractives industry, together with proof of marketing skills and commercial acumen.

Proficiency in Hungarian and other east European languages would be a marked advantage, but is not essential.

Salary will be around £40,000 plus "generous" share options. Other benefits for negotiation.

Inquiries to Mr Walker at 89 Midton Rd, Ayr, Scotland KA7 2TW; tel 0292 287969, fax 0292 611038.

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Please forward application and resume in English, marked "Strictly Confidential" to The Managing Director, P.O. Box 100, 6950 AC DIEREN The Netherlands.

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ACCOUNTANCY COLUMN

Industry makes itself hostage to fortune

By David Waller

THE Confederation of British Industry, the 100 Group of top finance directors and the Institute of Chartered Accountants in England and Wales have all made themselves hostages to fortune.

In their submissions this year to the Accounting Standards Committee on the subject of goodwill, all three said financial reporting in the UK was in need of fundamental reform.

Whether those three bodies really meant that or whether their disgust for accounting in general was only a cloak for their dislike of the ASC's goodwill proposals in particular, will soon become clear.

Next week the Accounting Standards Board, the ASC's successor, will meet to consider a radical new agenda for financial reporting in the UK. A day later, the Financial Reporting Council, which includes representatives of the CBI, the 100 Group and the ICAEW, will consider its own position.

The radical agenda is contained in an (unpublished) document which is likely to go down in accounting history as the Boyle Report - after Mr Paul Boyle, financial controller at W.H. Smith, stalwart of the Research Committee of the Institute of Chartered Accountants in Scotland and more recently chairman of the so-called Financial Reporting Action Group.

The group was set up in April last year by the research committees of the ICAEW and the Scotland Institute with a view to defining a realistic and practicable agenda for improving financial reporting in the UK.

Accordingly, the action group

emphasises on realism means no boffinry and no insistence that the panacea to all accounting ills lies in forcing companies to take account of changing prices, however necessary that may have become in the present era of 10 per cent-plus inflation.

It has not stopped the committee, comprising two members of the Scotland Institute and two ICAEW members, from reaching some fairly revolutionary conclusions.

There is a strong likelihood that their views will be shared by at least one member of the ASB itself, namely

Emphasis on realism in proposed form of financial reporting means no boffinry

Professor David Tweedie, its chairman, who happened to sit on the action group until his elevation to the ASB post earlier this year.

The document starts with the premise that the present system of financial reporting is unsatisfactory, for the following reasons: it is based on historical rather than current numbers; there is too much emphasis on just one number - earnings per share - a figure which is easily manipulated; there is insufficient attention to cash and liquidity; and legal form takes precedence over economic reality.

Accordingly, the action group

makes the following recommendations:

- Assets on the balance sheet should be stated at replacement cost, on a consistent basis. At present, the balance sheet is a hodge-podge of assets stated on any of three bases: historical cost; up-to-date revaluation; or revaluation at some time in the past.
- The action group says all assets - not just fixed ones but working capital as well - should be recorded at current prices. Changes in the value of assets would be posted to reserves and a statement of gains and losses would make clear what had happened from year to year.
- Corporate reports should contain a statement of shareholder gains, which would be designed to provide a link between the profit-and-loss account and the new-style balance sheet. That would distract attention from the earnings-per-share number. Emphasis would be on shareholders' wealth - the total appreciation in the value of the company from year to year.
- Companies should publish a cash-flow statement, rather than the less informative statement of the source and application of funds.
- Companies should publish profits forecasts. "Companies are quite capable of doing this when they want to," says Mr Boyle. "For example, during takeovers. Not unreasonably, he believes that users are interested in accounts primarily because of what they tell about the future. Publishing a forecast seems a good way of giving some useful information about the future," Mr Boyle will argue.
- The action group will reaffirm the

need for companies to pay attention to the economic substance of business activity rather than the legal form.

Those ideas will be familiar to those who read Making Corporate Reports Valuable, the radical document that emanated from the Scotland Institute's research committee during 1988.

That report went a lot further and it was possible to write off the whole project as unworkable.

Stripped of the more far-fetched ideas, Mr Boyle's recommendations will cause far greater consternation

because it is a step in the direction of fully fledged inflation accounting.

The recommendation that companies should publish forecasts will provoke a furor. Managers will no doubt argue that the information is for private internal use and that in any case it is difficult to predict with any accuracy what profits are going to be a year ahead.

Mr Boyle will respond with two compelling arguments. He will say that companies already have their ways of leaking forecasts to the stock market, primarily over lunch with stockbrokers' analysts. Why can't the procedure not be formalised for the benefit of shareholders at large? he will ask.

He will also say that it does not matter if the forecasts turn out to be wide of the mark: it will be useful to read managers' explanations of why actual performance was so different from the predictions.

How he intends to make sure that companies aim to represent economic reality rather than legal form remains to be seen.

It is likely that the Financial Reporting Council will conclude its meeting next week with a declaration of general intent, backing Sir Ron Dearling, the council's chairman, in his belief that the time is right for change.

It will not be difficult for the CBI, the ICAEW and the 100 Group to go along with the grandiloquent words.

The real pain will come later, if and when Professor Tweedie and his colleagues on the ASB decide to back the Boyle Report.

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Candidates for this position will be qualified accountants with a strong knowledge of computerised systems and will have previous staff management experience gained most likely in a process manufacturing environment. The ability to analyse problems and devise and implement solutions is essential and will be combined with strong negotiations and persuasive skills.

Please send brief personal and career details quoting reference FB277 to Frances A Bell, Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

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Oil Industry

Central London

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Applications enclosing a full CV will be treated in strict confidence and should be addressed to: David John, Advisor Employee Relations, Mobil Services Company Ltd., Mobil Court, 3 Clements Inn, London WC2A 2EB.

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The Winchester Partnership

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Additionally the Bank seeks to recruit a number of well qualified graduate accountants with at least one year's post qualifying experience either with a major firm or directly in financial services. Each will be expected to join or lead small teams, some concerned with operational efficiency reviews and others specialising in computer audit or fraud investigations.

Applicants should positively intend to develop their careers in banking and related financial services. They will need considerable tenacity and determination, as well as intelligent judgement. They should be prepared to accept a considerable commitment to travel, principally but not exclusively within the UK. Ref No. 4545/4.

For all these positions the Bank is seeking candidates of well above average ability; they should have the development potential to be able to build exciting careers within the Bank. In addition to the salaries and car quoted above, candidates will benefit from a substantial benefits package including a subsidised mortgage, non-contributory pension scheme, profit share, and a performance related incentive scheme.

Please write in confidence with full career and salary details, quoting the appropriate reference number to John Hills.

KPMG Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

Group Finance Director

c.£60,000 + car + benefits
North of England

Part of an £8 billion continental group, with turnover of around £50m, our client is undergoing a process of rapid change in its structure and scope of operations. A high calibre and strongly commercially orientated Group Finance Director is now sought to both support this process and add strength to the overall management of the company.

Acting as his number two, and working closely with the Managing Director, the position will play a central role in the company's commercial and strategic decision making, as well as having total responsibility for the finance function. Immediate priorities are likely to involve the integration of two major subsidiaries and a focus upon deriving the maximum benefit from a major upgrading and

investment in new systems hardware.

A qualified accountant, prior experience at a senior level within at least a medium sized plc is a prerequisite, as is both a strong systems bias and a successful track record of contribution towards the effective commercial as well as financial running of such a business. Exposure to handling large capital/revenue projects and strengths in the fields of tax and treasury would also be useful.

Critically however, a resilient, tough minded yet tactful individual is sought with the proven capacity to cope with the steepest learning curve and the ability to rapidly gain and maintain the confidence of colleagues, subordinates and key personnel at the parent head office.

An attractive salary and relocation

package will reward the extensive commitment expected of this ambitious and energetic individual. More significantly, however, the opportunities for progression are both real and considerable – either as MD or to a more senior Group FD role elsewhere within the fast expanding world operations of the parent group.

To pursue this further, either telephone Harnish Davidson for an informal discussion or write to him quoting reference H/1102FT enclosing a full CV and salary information.

Executive Selection Division
Price Waterhouse
Management Consultants
No. 1 London Bridge
London SE1 9QL
Tel: 071-939 5833.
Fax: 071-403 5265.

Price Waterhouse



Two Outstanding Accounting Career Opportunities

Major British Financial Services Group

GROUP TREASURY ACCOUNTANT

City

Package c.£35,000 + car

To join a small, high quality, central finance team to manage the reporting and control needs of the Group's newly formed treasury accounting function.

Reporting to the Corporate Financial Manager, you will provide specialist treasury accounting expertise to a dynamic Group Treasury function and be responsible for developing and implementing all financial control and performance tracking systems.

You will be a qualified accountant with at least two years relevant experience within the profession or an innovative treasury function.

Exchange of business skills across the Group is positively encouraged and further management appointments within the UK or on the international circuit are likely following success in these roles.

SYSTEMS & DEVELOPMENT ACCOUNTANT

North London

Package c.£33,000 + car

To take charge of the systems accounting and development needs of a large operating Division, with regular input into Group development projects.

With a strong systems base, you will be familiar with the software requirements of large computerised general ledger systems and enjoy using your analytical skills in an environment which encourages lateral thinking.

You are likely to be a qualified accountant with strong systems experience or, as a seasoned business analyst, will have successfully implemented large software packages within a complex organisation.

c. £60,000

Major Engineering Manufacturing PLC

North East

Finance and Commercial Director

Influential appointment to the top management team of a £100m division of a respected UK plc. Unusual scope for an enterprising finance professional of exceptional calibre to assume a pivotal role guiding and monitoring a range of international companies. Real accountability for both fiscal and commercial performance, and input to strategic development and acquisition led growth. Excellent progression prospects.

THE ROLE

- Reporting to and working closely with the Divisional Chief Executive, with full accountability for optimising the financial management and disciplines of a group of successful international businesses.
- Forging close links with senior operating management, reviewing progress against stated goals, managing the planning process, and contributing to a range of commercial activities including major contract approval, strategic development and acquisition integration.
- Prominent, active role linking the operations with the Group Board, delivering real added value to the business.

THE QUALIFICATIONS

- Bright, highly motivated ACA/FCA who has achieved demonstrable accountability for the financial management of a well run plc subsidiary. Experience of international trading important. Manufacturing and capital goods exposure desirable. Likely to be mid 30s - mid 40s.
- Pre-eminent professional skills tested in a progressive changing environment. Prior close involvement with commercial activities.
- An enthusiast with drive and initiative, credible at the most senior level. Proven business instinct, strong management aptitude and the personal style to inspire others.

Please reply, enclosing full details to:
Ref F4571002, Brook House,
113 Park Lane, London W1V 4JU.

London 071-493 1238
Manchester 061-941 3818

Selector Europe

A Spender Stuart Company

A Zealand James Company

FINANCE DIRECTOR

Cotswolds/West Midlands

c.£40,000+car and benefits

Our PLC client has a unique growth business in the construction and operation of multi-million pound process plants throughout the UK. This new appointment is for a highly qualified and commercially oriented Finance Director who will work closely with the Managing Director to ensure adequate funding for future growth. This pro-active management position requires an experienced FCA with a successful track record in the financing of major projects by investment and lending institutions.

In addition to having full responsibility for all finance and accounting functions at the company and its subsidiaries, the Finance Director will also control profit planning and reporting, and will be expected to make a significant contribution to strategic plans and policy development. Strong analytical and communication skills are essential; an MBA would be of advantage.

The remuneration package is negotiable and includes a quality car and excellent benefit programmes.

Please send CVs and recent salary history to R.M.C. Holland.

HOLLAND • OWEN • PARTNERSHIPRecruitment Advertising Service
276 Monument Road, Edgbaston, Birmingham B16 8XF

All applications will be forwarded to our client unopened. If you do not wish your letter to be sent on to a particular company, please so indicate on the back of your envelope and show a return address.

Director of FinanceA YOUNG, FAST DEVELOPING BUSINESS
NORTH WEST • CIRCA £30,000 PLUS CAR

Only formed in 1988 this rapidly growing £4m turnover company has an increasing market share and an unrivalled opportunity to expand in the hi-tech, high precision field of on-line quality control. Recognition of its expertise and innovative products has already achieved a strong presence worldwide, particularly in the USA where it has established a sales and marketing operation to capitalise on significant market opportunities.

The appointee will be expected to make a strategic contribution to the growth and profitability of the company, whilst ensuring a first class accounting service through teams in the UK and USA. Although an initial priority will be the provision of management information systems, responsibilities of this wide ranging role will include giving advice on future acquisitions and, as Company Secretary, ensuring that all statutory requirements are fulfilled. Candidates, probably aged late 20's early 30's, must be qualified - preferably Chartered Accountants, with previous industrial experience. The company offers exceptional opportunities for career development and participation in its future growth.

Interested applicants (male or female) should send a detailed CV or ring for an application form on 0625 533364 (24 hours) quoting reference 1726/FF.

WICKLAND WESTCOTTHUMAN RESOURCE CONSULTANTS
*Emerson Court, Aldeley Road,
Wimborne, Dorset DT9 1NA.
Telephone (0625) 532446***FINANCIAL CONTROLLER**
Leading Cable Television Operator

Surrey

c.£38,000 + car + benefits

Our client, the UK division of a major US cable television company, is rapidly expanding its cable television franchises in the UK with significant planned investment over the next two years.

Reporting to the Finance Director, this position will have responsibility for the management and development of the financial control function. This will include the implementation and maintenance of accounting policies, procedures and controls for the UK cable and programming operations, ensuring uniformity with the US parent company. The appointee will liaise between the cable networks and corporate headquarters in the UK and will develop improved management reporting systems. The role will also include the introduction of new computerised accounting systems and

various ad hoc projects associated with a young, growing company.

Candidates will be graduate chartered accountants who have qualified with one of the 'Big 6' and who have a sound knowledge of US GAAP reporting requirements. This wide-ranging role will appeal to individuals who enjoy the challenge of getting to grips with complex technical accounting issues. Equally important are people management skills, the drive and initiative to develop systems from scratch and the interpersonal skills to liaise effectively with the US parent company.

Please write, in confidence, to Bernadette Laffey quoting reference U3220/2, providing full career and remuneration details, day and evening telephone numbers.

KPMG

Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

**Business Auditor**

London W1

£28,000 + Car

J P M S
RECRUITMENT
CONSULTANTSJPMS Recruitment Consultants
3 Catherine Place
Westminster London SW1E 6DX
Telephone: 071-233 5204
Facsimile: 071-233 6971

United Cinemas International are leading the field in the development and construction of multiplex cinemas. They currently operate 18 sites in the UK and seek to increase this to 33 by 1993. In Germany a similar rate of growth is planned, and longer term development throughout the rest of Europe will help ensure their continued market dominance. The Group also owns and operates cinemas in other territories, notably Brazil, Spain and Portugal.

This growth has led to a newly created position reporting directly to the Vice President - Finance. You will enjoy considerable autonomy and responsibility, liaising closely with senior management in the undertaking of various financial and management assignments. These will be aimed at improving controls and reducing risk exposure at the operating sites in the UK and occasionally overseas.

This highly visible role requires a self motivated qualified Chartered Accountant aged 26-29, with some post qualification experience and good communication skills.

To apply please contact Andrew Fisher on 071-233 5204 or write to him at JPMS.

A BUSINESS FINANCE ROLE FOR A YOUNG ACCOUNTANT

To £35,000 + car

high degree of motivation and a desire to work in a stimulating environment. Your experience is likely to have been gained in audit with a major accountancy practice and may be backed with expertise gained outside the profession in a large company background. You will be highly computer-literate, analytical and possess first rate communication skills. You must be flexible and able to cope with changing priorities and responsibilities. Above all you will be a team player keen to make an impact in a dynamic company.

Please reply in confidence, giving concise career, personal and salary details to Brendan Keelan, quoting Ref L546.

Egor Executive Selection
58 St James's Street
London SW1A 1LD (071-629 8070)

EGOR
EXECUTIVE
SELECTION

United Kingdom • Belgium • Denmark • France • Germany • Italy • Netherlands • Portugal • Spain • Sweden

ASSISTANT GROUP TREASURER

To £35,000 + Car

Thames Valley

This rapidly expanding group is committed to enhancing its position as a significant player in the UK retail financial services sector. The past two years have seen substantial investment and concentration on core activities. Market share has now increased significantly as a result.

This expansion has resulted in a requirement for an Assistant Group Treasurer to join the financial management team.

Reporting to the Treasurer, the role will require multi-discipline skills including negotiation and servicing of banking facilities together with evaluation of financing transactions.

ROBERT • WALTERS • ASSOCIATESRECRUITMENT CONSULTANTS
4A High Street Windsor SL4 1LD
Telephone: (0753) 831515

Educated to degree level, the successful candidate will have exposure to detailed client negotiations within a financial services organisation, or have a recognised financial qualification and extensive treasury experience within industry. It is anticipated that candidates will be aged between 25-32.

The benefits package will include an attractive salary, company car, non-contributory pension scheme and private healthcare.

For further information, please contact Andrea Black on (0753) 831515 (fax 0753 831171), or write, enclosing a brief CV, to the address below.

Factory Accountant**A Senior And Autonomous Role With A High Profile 'Blue Chip' Manufacturer****East Anglia,
To £28,000, Car, Benefits**

A progressive management team and constant investment in state-of-the-art capital equipment has made this £135m plc a household name and one of the most successful food manufacturers in the industry.

As part of their exciting development plans, they are now looking to appoint an experienced accountant to be responsible for the development and provision of management information at their 'flagship' site. This is made up of three distinct factories and represents well over half the company's manufacturing capacity.

Reporting to the General Manager, you will be qualified, with a proven track record in management accounting gained within a manufacturing environment. You will also have a good understanding of computerised systems, be able to lead and motivate a small enthusiastic department and have the drive and personality to win the confidence of the management team.

Career prospects in this vibrant expanding environment are good and comprehensive relocation assistance is provided to this highly attractive area. This includes the provision of fully furnished short term family accommodation where necessary. The remuneration package includes a high salary which is truly negotiable, profit share, fully expensed car, pension scheme and BUPA.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J. Thorne, Hoggett Bowers plc, 67-69 Newmarket Road, CAMBRIDGE, CB5 8EG, 0223-324441, Fax: 0223-323250, quoting Ref F13087/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER,

NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Corporate Analysis and Audit

£27,000

- Involvement with the establishment of company DP systems.
- Follow up reviews of capital investment projects
- Post acquisition reviews at newly acquired subsidiaries
- Assisting in the development of group policies.

This new role will report to the group financial director and is seen as an excellent entry point for a bright young chartered accountant looking for increasing commercial responsibility.

The role will involve some overseas travel to America and in Europe. Duties will include:

- Audit and review of financial and operational systems and advising on improvements.

Future prospects are good. With continued expansion there is a strong likelihood of a line role within 18 months to 2 years.

For further details contact Susan Haworth B.A. AECL

PHOENIX RECRUITMENT CONSULTANTS LIMITED

MILTON HALL, CAMBRIDGE CB4 4AB

Fax: 0223-440851



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GROUP FINANCIAL CONTROLLER

Surrey Up to £40,000 + Car + Benefits

Operating from an exceptional period house located near Leatherhead, our client is a major property investment company which has flourished through organic growth and enjoyed continued success throughout the last 30 years. The company believes that this impressive record hinges just as much on strong financial management as on shrewd investment in bricks and mortar.

In line with the growth of the business, the role of Group Financial Controller has now been created both to assist the Finance Director - who was recently appointed as Group Managing Director - and to take over responsibility for all day-to-day financial management. As well as supervision of the existing accounting team, the role will embrace a wide range of tasks including management and financial accounts - both overseas and UK, computers, treasury function,

consolidations, budgets and cash flow, taxation matters and secretarial functions for the many subsidiaries.

The ideal candidate will be a young graduate chartered accountant, with the requisite technical skills and knowledge of computer based systems to improve current working methods, who would thrive in an entrepreneurial and changing environment. Capable of communicating with all levels of management, the person appointed will develop the role as part of a relatively informal but disciplined senior management team.

If you are interested in this position, please reply in confidence, providing a CV, present remuneration, day and home contact numbers, quoting reference number P4226 to Mrs Carey Wright at the address below.

KPMG Peat Marwick Selection & Search
70 Fleet Street, London EC4Y 1EU

Senior Management Accountant

Attractive tax free salary

Our client a major oil company in the Gulf Region, requires a high-calibre Senior Management Accountant.

You will lead a team providing and interpreting management information. In particular this will involve the preparation of the corporate budget, development and control of all costing systems, administration of the overall sales accounting function, and management of the Company's insurance portfolio. You will also be involved in the preparation of monthly and periodic financial and management accounts, and strategic long term plans.

This is a high profile role requiring initiative and a pro-active approach to problem-solving.

You will probably be a graduate, CA, CIMA, ACCA qualified, have a minimum of

five years' post qualification experience and possess good interpersonal and management skills.

There is a large community of expatriates enjoying a relaxed, high standard of living. Advanced medical services, quality educational facilities, varied sports activities, top hotels and restaurants, traditional and cultural affairs all provide a rewarding life style for the discriminating resident.

As well as an excellent tax free salary you'll also enjoy a generous benefits package which includes free furnished accommodation, 26 working days' annual leave, medical care, family air fares and education allowances. Please apply in writing with full details to John Strang, Ref: 1291/6, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL.

MSL International

FINANCIAL DIRECTOR

SOUTH WEST
c. £30,000 negotiable + car + benefits

Bonded Fibre Fabric Ltd, a recently acquired subsidiary of Lamont Holdings plc, is a leading European manufacturer of drylaid nonwoven fabrics. Large investments in its plant and machinery have taken place recently in order for it to expand its £20m annual sales to a wide range of industrial and retail customers.

Reporting to the Managing Director, you will play a key role in the company's decision making process. In addition to providing the full range of accounting services, including monthly reports, forecasts and annual plans, you will be expected to give priority to

selecting a new computer for the company's Management Information systems.

Aged over 35 and ideally educated to degree level or equivalent, you must be a qualified accountant with industrial experience in a multi product manufacturing company. Extensive business acumen and ability to manage change are essential ingredients in an extremely competitive market.

If you are looking for a career in which you will play a key role in reorganisation and which could lead to opportunities in General Management, please send full career details in confidence to **GERRY ALEXANDER, PERSONNEL MANAGER, BONDED FIBRE FABRIC LIMITED, BATH ROAD, BRIDGWATER, SOMERSET TA6 4NZ.**

ACCOUNTING MANAGER

Cambridgeshire/Bedfordshire

£20,000-£25,000 + Car

Our Client is a £35 million turnover multi-site distribution/retail subsidiary of a progressive and substantial UK PLC. Reporting to the General Manager, the Accounting Manager will be responsible for an accounts department of 20 staff. The requirement is for a 'hands on' individual capable of implementing and monitoring accounting controls within an organisation going through a period of rapid change. Necessary skills include computer literacy and the strength of character essential to monitor performance whilst maintaining profit centre management motivation.

The role is essentially management accounting orientated with a marketing bias and should appeal to commercially aware Qualified Accountants possessing an analytical approach combined with management experience, ideally gained in a distribution/retail environment.

In addition to offering considerable scope for both personal and career development, the company offers a highly attractive remuneration package.

Interviews will be held locally, but in the first instance please telephone Alyn Pearce on (0222) 225512 or write to him at Daniels Bates Partnership Ltd, Caerwys House, 1 Windsor Lane, Cardiff CF1 3DE.

**Daniels
Bates
Partnership**
PROFESSIONAL RECRUITMENT

Leeds (0113) 616211 Chelmsford (01245) 231180
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Birmingham (021) 2222220 (0204) 525115
London (0181) 2222222 (0204) 525115
Nottingham (0115) 85511600 (0204) 525115
Cardiff (0222) 225512

Financial Controller

Essex/Herts Border

Our client is a profitable £17 million turnover manufacturer of high volume electronic products. The company - a successful player in its own right is a subsidiary of an international hi-tech electronics plc which is looking to continue its impressive organic and acquisition based growth record.

Reporting directly to the managing director, the controller will act as an integral part of the management team. In addition to providing extensive commercial input, the successful candidate will be responsible for controlling accounting, administration, reporting and project work in areas such as

to £35K + Bonus + Car

investment appraisal and systems review. Prospective candidates will be qualified accountants probably in their 30s with a successful track record in manufacturing industry. Strong commercial acumen combined with a hands-on approach to the business are essential prerequisites for the role. In return, the company offers an outstanding salary and bonus package with the potential for progression to board level.

Please write enclosing a full C.V. with daytime telephone number to David Head,
Michael Page Finance, Centurion House,
136-142 London Road,
St Albans AL1 1SA.



Michael Page Finance
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Finance Director

West Yorkshire

Package in excess of £40k + Car + Benefits

Our client is an internationally renowned, medium sized manufacturing group supplying high quality engineering products to a diverse range of industries. It is seeking to appoint a Finance Director for one of the main operating companies in the group.

This multi-sited company is run as an 'autonomous business' within the group and has manufacturing and distribution operations in the UK, Europe and North America.

Reporting directly to the Managing Director, you will be responsible for running an efficient finance and administration function, controlling cash and

producing timely and accurate management information. Operational reviews and business strategies for growth, both organic and acquisitive, will form additional areas of responsibility.

The candidates for this position will be qualified accountants (preferably A.C.M.A.) with first class technical and interpersonal skills allied to a determination to succeed in a financially demanding environment.

Interested applicants should contact James J. Russell, quoting ref: L8543, at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leigh LS1 2PX. Tel: (0532) 450212.



Michael Page Finance
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

ROBERT HALF
Financial Recruitment Specialists

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

INVITE YOU TO A
BUSINESS BREAKFAST

TREASURY IN THE 1990's

Risk taking or Risk Management?

AT THE SAVOY HOTEL, STRAND, LONDON WC2
ON WEDNESDAY 7TH NOVEMBER
8.30am - 9.30am

The talk will be given by Gerald Leahy, Director General of the Association of Corporate Treasurers and John Grout, Director of Treasury at Cadbury Schweppes plc and will cover:

- Treasury in its financial and organisational context.
- Key elements of the job.
- Managing the balance sheet in the 1990's.
- Treasury as a profession.

Gerald Leahy is Director General of the Association of Corporate Treasurers. Most of his business career was spent

(Places at the breakfast are strictly limited.)

If you wish to attend, please contact Greg Ripley at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone: 071-836 3545.

Finance Director

Manufacturing

**Northern Home Counties,
c £37,500, Car, Benefits**

As one of the fastest growing manufacturers of Storage Systems in the United Kingdom, this £17 million turnover company has established itself as a market leader in its field. They have invested heavily in plant and equipment and have a growing and impressive customer base.

Reporting to the Managing Director, you will assume full responsibility for all financial aspects of the business with particular emphasis on systems review and update.

This position demands a commercially aware, proactive individual who has the ability to make a major contribution to the future growth of the company. You will need to be a qualified accountant, aged 35 plus, with substantial experience gained within a manufacturing/engineering environment.

This challenging role requires a highly motivated 'hands-on' manager who is capable of being involved at all levels of the business.

In addition to the attractive salary, benefits include a company car, family health cover and relocation assistance where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J.C. Tilbrook, Hoggett Bowers plc, 61-69 Newmarket Road, CAMBRIDGE, CB5 8EG, 0223-324441, Fax: 0223-323250, quoting Ref: F16014/FPT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

BT (Marine) Limited is a wholly owned subsidiary of British Telecommunications plc and provides worldwide cable and pipeline installation, maintenance and protection services to the telecommunications and offshore hydrocarbons industries.

Chief Accountant

Salary circa £26,000 + Car + Benefits
Hampshire Coast

As a qualified accountant, probably CIMA or ACA, you will possess the ability and experience to manage a financial department of up to 20 staff and control a budget of approximately £500,000. Reporting to the Finance Director, your prime area of interest will be the day to day running of the Accounts function.

This involves a strategic approach, assisting the Finance Director in developing and implementing effective working structures which comply with BT Group and statutory requirements. The maintenance of professional standards and documentation and the production of financial accounts are other vital aspects of the position.

Audit administration, preparation of financial returns to BT and ensuring that the Management Accounts group produces accurate records will give you a thorough knowledge of the overall financial activity of BT (Marine). This will enable you to assist in the development of business plans, undertake special projects using financial modelling and produce accurate measures of profitability and performance.

We offer a stimulating environment in which to further your career, and our competitive salary and benefits package reflects the importance of this role.

To apply please send a comprehensive CV to Matthew York,
BT (Marine) Limited, Berth 203, Western Docks, Southampton,
Hampshire SO1 0HZ. Tel: Southampton (0703) 775577.

Closing date: 24th October 1990.



BT (Marine) Ltd is an equal opportunities employer.

A chance of a very useful career with
the very useful little shop

FINANCIAL CONTROLLER OXON c£27,500 + fx CAR + BENEFITS

IN HOUSE is the major innovative retailer in Housewares with 70 shops located in Southern England, and plans for further expansion.

We seek to appoint a Financial Controller to join our senior management team, based in Thame.

Reporting to the Joint Managing Directors, the Financial Controller will be responsible for the supervision, control and strengthening of the accounts team, whilst having overall responsibility for the financial, statutory and management accounts. Additional responsibilities will include the understanding of the Company's new Hewlett Packard computer EPOS system and Corporate Treasury control.

The successful candidate will be qualified (ACCA/ACMA/ACA) aged 25-35 years old and likely to have at least 4 years experience running an accounts office.

Experience in the retail sector would be an advantage but not necessarily a pre-requisite.

Candidates must possess a keen commercial awareness, coupled with the desire to succeed in a demanding and dynamic environment. The ability to fit in quickly to the management team and contribute strategically is also essential.

Please apply in writing with career history and salary to: The Personnel Administration Officer, J.W. Carpenter Ltd., Thame Park Industrial Estate, Thame, Oxon, OX9 3HD.

In House
the very useful little shop 99

Professional Partnership Commercial Director

c.£32k + car

Our client is a highly reputable firm of commercial solicitors whose open minded, innovative and highly professional approach has resulted in an enviable track record of quality client growth throughout the UK and in Europe.

A Commercial Director is now required to undertake executive control of all financial and administrative functions. Contributing significantly to strategic planning, you will be responsible for monitoring the firm's achievement of commercial objectives, standard budgeting and planning, management of the existing administrative

A challenging role in a growth environment.

To apply, please contact Toni Bates, quoting Ref. P333, on 061-834 8984

Austin Knight Consulting, 98 King Street, Manchester M2 4WD.

Austin Knight

FINANCIAL DIRECTOR

c. £35,000
LONDON (SE1)

Following a period of sustained, profitable growth a Financial Director is now required for one of the principal operating divisions of a U.S.M. quoted Group.

Reporting to the Group Financial Director the successful candidate will have day to day responsibility for all financial aspects of the business including internal controls, budgeting, management information systems, statutory reporting and liaison with professional advisers. Involvement will also be required in the continuing development of computer and treasury systems. An existing staff complement of 10 will support him/her in these activities.

Candidates, aged between 28 and 35, must be qualified accountants with experience of the insurance industry. Some experience of computer systems is also desirable. Self motivation, the ability to maximise team performance and well developed communication skills will be key criteria in selecting the ideal candidate. Applicants must be prepared to commit themselves to a heavy workload; in return they will appreciate the considerable prospects which the Group can offer for further career development.

Please send full career details, under private and confidential cover, to:

John Hargreaves
ALLIED INSURANCE BROKERS GROUP PLC
145/149 Borough High Street
London SE1 1NP



Finance Director

c.£35K + Options + Car
Peterborough area

Part of a highly-rated UK conglomerate, this £35m turnover group has one of Europe's largest and most profitable merchanting and packaging operations. There are 2 sites, 3 businesses and 124 staff. The Finance Director will be responsible for the finance function and will also be expected to work closely with the 4 other directors running the group. Candidates must be fully qualified accountants with experience of both financial and management accounting ideally gained in a "trading" or agricultural environment. We are seeking a high calibre, financially sophisticated individual with a practical, hands-on style, a strong personality, good teamwork skills, and the mental agility to cope with some complex accounting problems. Age indicator: 35-45 years. Please reply in confidence with full career details to Peg Eva, as adviser to the company, at Selection Thomson Limited, 24-25 New Bond Street, London W1Y 9HD or 14 Sandyford Place, Glasgow G3 7NB.

Selection Thomson
London and Glasgow

GROUP CHIEF ACCOUNTANT

South London

Salary c.£37.5k + car + benefits

Our client, a major International Service Group with a very strong presence in the UK and the US, has enjoyed a period of substantial development through internal growth and by acquisition, and has now identified the need to appoint a Group Chief Accountant.

Reporting to the Group Financial Controller, the incumbent will be fully responsible for the preparation of monthly management and period consolidated statutory accounts, budgetary control, accounting for acquisition and divestment assignments in the UK and overseas, and maintaining a strong interface with the treasury function. Occasional overseas travel will be necessary.

Candidates aged 30-35 will be Chartered Accountants who can demonstrate a hands-on practical management style and a high level of inter-personal skills gained in a fast moving international or professional environment. Computer literacy, systems development and US reporting to the SEC experience are essential, and a working knowledge of a European language would be useful.

Interested candidates who meet these demanding criteria, should send a comprehensive CV, including current salary and quoting reference LM226 to Don Day FCA, Touche Ross Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

Touche
Ross
MANAGEMENT
CONSULTANTS

Finance Director

New
Zealand

A leading UK Group is currently looking for a finance director for its subsidiary company in New Zealand, which is involved in distribution and trading. There is also some light manufacturing and contracting work undertaken. Location is Wellington.

The Management team enjoys a high degree of autonomy and profit responsibility in a demanding environment. Candidates must therefore possess well developed commercial acumen and thrive on sharp end involvement. The appointee will be expected to make an immediate contribution in the areas of financial control and working capital management.

Candidates, who must be qualified accountants, are likely to be aged between 35 and 45 and will be able to demonstrate good career progress at a senior level in results-oriented companies.

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SENIOR FINANCIAL MANAGERS

INTERNATIONAL COMPANIES AND FINANCE

CPC unveils 13% rise on improved overseas results

By Alan Friedman in New York

CGC International, one of the largest and most geographically diversified US foods groups, yesterday unveiled a 13 per cent rise in third-quarter net earnings, to \$98.6m.

Earnings per share rose to \$1.27 per share, or 12.4 per cent better than the \$1.13 achieved in the third quarter of 1989.

The profits increase – in line with market expectations – was based substantially on sharply improved results from the group's European and Latin American consumer foods operations, according to Mr Richard Shoemate, CPC's chairman and chief executive.

Whereas worldwide sales rose by 13 per cent to \$1.45bn in the third quarter, European operations achieved a 28 per cent gain in sales and Latin American revenues jumped by 45 per cent in the quarter.

CPC's third-quarter performance came despite a 23 per cent increase in financing costs, associated largely with acquisitions made during the year.

Operating income from the corn refining business was, however, only 3.9 per cent higher.

The modest third-quarter progress was attributed by the company to difficult conditions in Argentina.

CPC, which recently acquired Marmite in the UK, had 1989 sales of \$5.1bn, of which consumer sales amounted to \$4bn worth.

Among well-known brand names in the CPC stable are Hellman's mayonnaise, Mazola corn oil, Skippy peanut butter and Knorr soups.

On Wall Street yesterday morning CPC's share price was marked one point lower, to \$74.4 in a generally weak market.

Fannie Mae earnings increased to \$299.5m

By Karen Zagor in New York

THE FEDERAL National Mortgage Association (Fannie Mae), the biggest US provider of residential mortgage funds, yesterday reported a 40 per cent improvement in third-quarter net earnings to \$299.5m or \$1.15 a share from \$211.9m or 80 cents a year earlier.

For the first nine months, Fannie Mae's net income rose 52 per cent to \$865.7m or \$3.31 a share from \$570.1m or \$2.17.

Fannie Mae is a public company chartered by Congress to provide funds to mortgage lenders. It buys mortgages from banks and savings institutions, packages them into securities and sells them to investors.

The company said its third-quarter growth was led by a 9.6m increase in mortgage-backed security guarantee fees, reflecting an 8.1 per cent average MBS outstanding and growth of 8.6m in net interest income.

Mr David Maxwell, chairman and chief executive, said the company was encouraged by a

United Airlines finds its future is still up in the air

Nikki Tait reports from New York on the directors' rejection of the latest employee-led bid proposals

"I guess everyone wants this settled," That weary statement, from one Wall Street investor, summing-up his attitude to the dwindling bid possibilities at United Airlines, would have passed as a model of English understatement.

The only ongoing question is whether Monday's rejection by directors of UAL's United's parent, of the latest bid proposals from the employee-led buy-out group, really ends the takeover game.

Wall Street is certainly leaning in this direction. Shares in UAL have fallen to around \$89 – compared with a peak of just over \$290 in September last year, and as much as \$103 at the end of last month.

Moreover, the figure now is close to the sort of level analysts would expect the shares to be worth on fundamental grounds. Given the potentially volatile outlook for fuel costs, the fears of a US recession and the risks of overcapacity in the industry, forecasting any al-

line's earnings in the immediate future is hazardous.

However, the broad consensus is that UAL shares should trade at around \$75-\$85, all bid considerations aside. At around \$80, runs the thinking, UAL is valued at a little under \$2bn, or perhaps 2-2.5 times leveraged bids had passed and caution was the watchword for

Such a multiple of cash flow is on the low side, compared with other relatively healthy carriers, such as Delta or American Airlines. UAL, moreover, has the advantage of a strong balance sheet.

Certainly, scepticism over future bid action is understandable. Wall Street has seen an incessant stream of big fives over the past year which have come to nothing, while the sums suggested by potential bidders have steadily declined.

Back in August 1989, for example, Mr Martin Davis, the Los Angeles investor, was offering \$240 a share for UAL. Within a month, that was bet-

tered by the first employee offer, in conjunction with British Airways, of \$30 a share.

When the financing for that transaction collapsed, it triggered the October 13 tumble on Wall Street as investors saw the era of Eighties-style leveraged bids had passed and caution was the watchword for

iders were then given until October 9 to get this back in place.

What they finally came up with was a deal said to be worth \$205 a share, but containing only \$70 in cash and with no bank loan financing at all. Quite how the relatively small cash portion would be

assets owned by United. Their supposed combined worth was put at \$105 a share.

That leads to the second question: how will industrial relations at United now pan out. The unions agreed voluntarily to a moratorium on wage negotiations while the buy-out discussions were under way.

However, they can be expected to attempt to claw back any lost advantage if such a scheme does not come to fruition. The Airline Pilots Association, in a recent letter to members, even hinted that strike action could be on the cards.

So, with those two rumbling issues, it seems that peace at United has yet to descend. "After such a long road, it's hard to believe there'll be many more turns," remarked one observer this week, "but with this one you just never know."

Worries over debt levels see TNT slip to five-year low

By Kevin Brown in Sydney

TNT, the Australian transport group, yesterday slipped to a five-year low on the Australian Stock Exchange (ASX) as investors continued to worry about debt levels and the impact of higher oil prices and airline deregulation.

The shares lost 13 cents to close at \$A1.55, a fall of more than 30 per cent in three weeks, compared with a fall of 10 per cent in the All Ordinaries Index.

TNT was one of the main losers as the index fell 19 points to 1341.2. Other stocks facing heavy selling included News Corporation, Mr Rupert Murdoch's media group, and Elders IXL, Mr John Elliott's brewing conglomerate.

Brokers said all three suffered from concern about debt levels. "There was a bit of panic selling in the afternoon and News Corporation, TNT and Elders IXL got swept away in the tide," one said.

TNT reported disappointing profits and increased debt recently, and is likely to face increased fuel costs as a result of the Gulf crisis.

Brokers said investors were also concerned about the effect of the deregulation of Australia's domestic aviation next month on Ansett Australia, co-

owned by TNT and News Corporation. Shares in News Corporation slipped 6 cents to A\$5.80, the lowest since February 1986, in spite of a cost cutting merger of major metropolitan newspapers earlier this week.

In addition to concerns about debt levels, News Corporation has been hit by controversy over plans to issue limited and non-voting shares, which cannot be listed in Australia under existing ASX rules. News Corporation has threatened to delist in Australia unless the exchange changes its rules.

Elders IXL fell 8 cents to A\$1.10, the lowest since January 1986. The shares were affected by renewed speculation that Asahi Breweries of Japan was considering withdrawing from an agreement to buy a 20 per cent stake in Elders from Harlin. However, a statement from Asahi reconfirmed it intended to go ahead.

Brokers said there was concern about a delay by the UK government in deciding whether to allow a pubic for breweries swap between Elders and Great Metropolitan. Mr Peter Lilley, the UK trade secretary, has been considering a report from the Monopolies and Mergers Commission since August.

Brokers said investors were also concerned about the effect of the deregulation of Australia's domestic aviation next month on Ansett Australia, co-

CBS slides 30% to \$43.5m on higher costs

By Karen Zagor in New York

CBS, the US media group, reported a 30 per cent drop in third-quarter earnings as higher programming costs hit the earnings of the company's television network.

Although analysts had expected earnings to fall in the latest quarter, the fall was more dramatic than expected and the shares lost 75% to \$15.84 in late trading, after falling more than \$14 in the morning. Net income for the quarter was \$43.5m or \$1.24 a share, against \$61.5m or \$1.40 a year ago. Sales grew 12 per cent to \$632.3m from \$593.3m.

For the first nine months, CBS turned in net income of \$266.8m or \$10.38 a share, up 13 per cent from the \$236.8m or \$9.20 in 1989. Sales advanced 12 per cent to \$2.34bn from \$2.1bn.

Mr Laurence Tisch, chief executive, said earnings would probably continue to weaken in the short-term due to higher network programming costs and a softening economic climate for advertising.

"However, CBS has the cash reserves to steer through an economic downturn, while maintaining our long-term plan to improve ratings," he said.

Itoman may sell affiliate

By Robert Thomson in Tokyo

ITOMAN & Co, the Japanese trading house under official scrutiny for its property-related debts, indicated yesterday that a housing affiliate could be sold to the Sumitomo Bank to reduce its exposure to the property sector where prices are sagging.

Mr Yoshihiko Kawamura, Itoman's president, called a press conference yesterday to deny reports that he was planning to resign and to confirm the company's plans to reduce its property-related borrowing by half from Y700bn (US\$5.3bn) by the end of March next year.

He said Itoman had purchased a condominium company, Sugiyama Shoji, now called Itoman Total Housing, two years ago at the request of Sumitomo Bank, and that the trading house was forced to

absorb that troubled company's debts, reportedly Y250bn.

The Osaka-based Itoman bought 88 per cent of Sugiyama Shoji, and had planned to reduce debt by selling land holdings and then to expand the business from its specialist of one-room condominiums to that of a "total housing company".

Itoman, originally a textile trader, has become a symbol of the potential problems facing Japanese companies with significant property exposure at a time of softening property prices and rising interest rates.

The company has also been linked in the Japanese press to the fall of Mr Ichiro Isoda, the Sumitomo Bank chairman who has just resigned over a separate matter, alleged lending by a branch manager.

Sumitomo and Itoman have a very close relationship, with Mr Kawamura formerly a managing director at the bank.

Mr Kawamura said yesterday that he was planning to do with Itoman: "That was a Sumitomo problem, not an Itoman problem. There is no connection." Itoman said Itoman Total Housing's assets are basically apartment blocks within Japan, and that Itoman's foreign property projects, such as a luxury home development in San Diego, and a proposed golf course in Peking, would not be affected by a sale to Sumitomo.

Warning to Trump investors

By Nikki Tait

FITCH Investors' Service, one of the three main US rating agencies, suggested that bondholders in Mr Donald Trump's Taj Mahal casino may need to negotiate for up to half the casino's equity in the current restructuring talks.

The talks have been triggered because a \$47.3m interest payment is due on the 14 per cent mortgage bonds issued to fund the casino in November and there is unlikely to be sufficient cash flow from operations to fund this.

In a sliding casino market, all the Trump casinos have recently declined.

The Taj grossed \$32.8m last month, 11 per cent down on the August figure.

The Fitch conclusions are based on the premise that cash flow from the Taj will only be sufficient to fund half the current interest expense. If the coupon on bonds is effectively halved, bondholders should require about 50 per cent of the equity to make good their position, the agency argues.

In practice, matters are complicated because equity in the three casinos was pledged to seven banks two months ago, as security against a \$55m "rescue" loan.

Goodyear's senior debt downgraded by Moody's

By Stephen Fidler, Euromarkets Correspondent

The senior debt of Goodyear Tire & Rubber was downgraded to speculative grade yesterday by Moody's Investors Service, the US rating agency.

It said the move was due to expectations that the company's debt levels would continue to be high and its ability to lower them would be constrained by competition in its core markets and continuing uncertainties surrounding the performance and valuation of its investment in the All American oil pipeline.

The company has a 51 per cent stake in Denny's Japan, the restaurant operator, which yesterday reported a 18.1 per cent increase in pre-tax profit to Y4bn for the same period.

Leverage has remained high since share repurchases in 1987 because of high capital investment, lower returns and debt associated with the pipeline.

Moody's added that its effective leverage was even higher than reported because of off-balance sheet obligations and the uncertain value of its pipeline investment.

Corona to sell Poco interest

CORONA, a large Canadian gold producer, has put its 49 per cent interest in Poco Petroleum, a Calgary oil and gas producer, on the block, writes Robert Gibbons. At present market prices Poco is worth more than C\$400m (US\$350m) on a fully diluted basis.

Corona owns 17 per cent of Poco directly and 32 per cent through Avalon Corp, a US subsidiary. Avalon will continue to own some US oil and gas assets. It also owns 32 per cent of Voyager Energy, Canadian oil and gas producer, which may also be sold later.

Corona says it is seeking over market price for its Poco block. It would use the proceeds to help finance development of the Eskay Creek gold property in British Columbia and another mining project in California.

Engen beats forecast with R323m pre-tax income

By Philip Garwith in Johannesburg

ENGEN, the newly formed energy arm of the Gencor group, weathered a downturn in the economy to produce results to end-August better than had been forecast when the company was formed in February.

Mr Rob Angel, managing director, said the company had benefited from higher refinery output than anticipated as a result of production difficulties encountered at Sasol. He said margins were volatile, reflecting movements in the oil price, but that the overall outlook was bullish.

Mr Angel said the rationalisation of Engen's product distribution into the Mobil network had been successfully completed and the benefits of improved working costs were being realised.

The key transaction was purchasing the assets divested by Mobil, the US oil giant. Mobil, together with Texaco Petroleum and Sonsp, constitutes Engen's marketing arm.

Its production interests con-

LIQUIDATION OF B.I.A.O.

The proceedings for liquidating the assets and liabilities of B.I.A.O. S.A. began immediately after the early dissolution decision taken by the Extraordinary General Meeting of the company's shareholders on 14th June 1990.

Given the shareholders' commitment to provide the liquidator with all the necessary means to ensure B.I.A.O. S.A.'s liquidity and solvency, the latter will be in a position to proceed with the reimbursement of the different securities issued by B.I.A.O. in lieu of accounts payable.

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Listed on

INTERNATIONAL COMPANIES AND FINANCE

BNP profits fall 29% at halfway to FFr993m

By George Graham in Paris

BANQUE NATIONALE de Paris (BNP), the leading French state-owned bank has reported a 29 per cent decline in first-half net profits to FFr363m (US\$154m).

The bank was hit by a six-week strike in its domestic branch network which cost it an estimated FFr600m, as well as by a further FFr600m charge from International's pension fund, Afrique Occidentale (BIAO). The stricken West African bank, which BNP has been obliged to bail out and which has already cost it more than FFr2bn during the past three years.

Mr René Thomas, BNP's chairman, said the result was disappointing, but followed an exceptionally good first half in 1989 and a number of non-recurrent difficulties.

"Our problem now is to wipe out the consequences of the strike and to settle once and for all the problem of the BIAO," he said.

BNP operating profits declined by 16 per cent in comparison with the first half of 1989 to FFr455m. Mr Thomas said this reflected the expansion of the group to include a number of new subsidiaries - Banque de Bretagne and its offshoot Banque de la Côte in France, Central Bank in California and BIAO - which involved substantial restructuring expenses in the first half.

BCCI's founder president and chief executive quit

THE TROUBLED Abu Dhabi-based Bank of Credit and Commerce International confirmed yesterday the widely expected resignations of its two most senior officers, writes Richard Donkin.

News of the resignation of Mr Agha Hasan Abedi, founder and president of the bank, and his right-hand man, Mr Suhail Naqvi, chief executive officer, was released quietly in a staff circular. Mr Abedi, who underwent heart surgery in 1988, had not been active in the bank for some time.

Norwegian banks' credit losses rise to NKr4bn

By Karen Fossli in Oslo

New provisions for bad debts were 8 per cent lower than the first half of 1989 at FFr3.2bn, but this was because BNP has now provisioned 60 per cent of its total portfolio of sovereign loans at risk. Beyond this level, further provisions would no longer be tax deductible, but the bank has provisioned 100 per cent of unpaid interest from debtor countries.

Provisions have been increased on the other hand, for specific client risks both to companies and to individual borrowers.

Most other French banks have also experienced much higher rates of default in the first half, and increased bad debt provisions have hurt the interim profits of bank-like Société Générale (down 17 per cent to FFr1.62bn) and Paribas (up 10 per cent to FFr2.4bn), but thanks to a one-off gain.

Only Crédit Lyonnais appears to have shrugged off this impact, with net profits up 33 per cent to FFr1.82bn.

BNP's operating profits declined by 16 per cent in comparison with the first half of 1989 to FFr455m. Mr Thomas said this reflected the expansion of the group to include a number of new subsidiaries - Banque de Bretagne and its offshoot Banque de la Côte in France, Central Bank in California and BIAO - which involved substantial restructuring expenses in the first half.

CREDIT LOSSES in the parent companies of Norway's commercial banks during the first eight months of the year totalled NKr4.4bn (US\$877m), compared with only NKr1.7bn in the first four months this year.

The losses were revealed by Kreditinnsynet, Norway's watchdog over credit institutions, which forecast that for the year as a whole credit losses by the parent banks will reach NKr5.1bn compared with NKr4.1bn in 1989.

Consolidated group figures are not available, a Commercial official said, but credit losses on a consolidated basis for the year are likely to be higher.

As for the 20 biggest savings banks, which represent about 90 per cent of their sector, credit losses in the first eight months of this year totalled NKr2.7bn, a near doubling since the first four-month accounting period, when they were NKr1.1bn.

So far this year the commercial banks have increased lending by 10.8 per cent over the same period last year, while the savings banks recorded a 3.4 per cent increase.

Deposits in the commercial banks in the first eight months of the year have increased by 8 per cent, while for the savings banks they have increased by 6.7 per cent over the same period last year.

The commercial banks increased assets by 10.5 per cent in the eight months compared to last year, while the savings banks experienced asset growth of 2 per cent.

According to Norwegian rules for equity ratio which must be maintained at 8.5 per cent, on average the commercial banks increased their equity ratio to 8.6 per cent in the eight-month period from 7.9 per cent last year.

However, the rules will change in 1991 to the Bank for International Settlements' rules, which require two-tier risk weighted equity ratios of 8 per cent, a requirement Norway's banks are desperately struggling to meet.

Mr Zafar Iqbal, chief executive of BCCI (Emirates), assumed control of the bank's restructuring which included large-scale redundancies and moving the head office from London to Abu Dhabi. He has now been named acting chief executive officer.

Carbide in signal to chemistry set

Clive Cookson examines the US company's clear shift in strategy

When a large US chemicals company buys a business from a competitor for \$100m, the industry often looks at the deal as a routine restructuring exercise.

However, Wednesday's announcement that Union Carbide is to acquire the Triton business from Rohm and Haas is more significant than that. It is Carbide's first substantial acquisition since the mid-1980s, when the company went deeply into debt to pay a large opportunistic takeover bid by GAF in the wake of the Bhopal tragedy.

We came through a trial by fire in the mid-1980s, said Robert Kennedy, Carbide's chief executive, and this week "In retrospect I don't think many of us realised at the time how badly shaken we were."

Although the Supreme Court of India has not yet ruled on an appeal against last year's \$470m Bhopal settlement, the company regards the issue as closed.

The Rohm and Haas deal was announced while Mr Kennedy was speaking to investment analysts in London - a

timely illustration of his message that Carbide is entering the 1990s in a confident mood.

The acquisition of the Triton surfactant business, which makes ingredients for detergents and other specialised chemicals, follows an announcement last month that the company planned to sell \$600m worth of assets and buy back 14 per cent of its outstanding common stock. "That was the first salvo in a declaration of war on our stock price, which is ludicrously low," Mr Kennedy said.

Carbide would be looking to buy more specialist businesses which fitted well with its own operations, he added. "All the other ones we've bid for have been lost to overseas competitors."

At the same time Carbide is looking for joint venture partnerships with large European chemical companies.

"If we have a weakness, we see ours as being primarily a North American company," Mr Kennedy said.

Carbide cannot afford to build or buy the manufacturing facilities it wants outside the US. Therefore it is looking for a company with a "mirror

image" position to itself - strong in Europe and weak in North America - with which to form a alliance.

According to Chemical Week

International, Enimont, the troubled Italian chemical giant, has been a prime candidate to do a deal or licensing arrangement with Carbide.

At the beginning of the week

Mr Kennedy was talking about the current downturn in the chemicals business to senior

executives of competing companies, at the international meeting of the Society of Chemical Industry in Monte Carlo. "They were a little glib," he said. "But after what we've been through, a business cycle is small potatoes."

Carbide is taking an optimistic view of the chemicals downturn and higher petrochemical costs as a result of the Gulf crisis.

In the first place, Mr Kennedy says, the downturn is "mild" compared to the recession of the early 1980s. He believes Carbide's low-cost production technology puts it in a stronger competitive position than other bulk chemicals companies. Like other US companies it benefits from a declining dollar. And its petrochemical production is based mainly on gas, which has risen in value more than the oil-based feedstocks used by the large European producers.

However, Carbide's new strategy has not convinced all analysts. "I don't think they have got over the trauma and they do not really have a strategic plan," said Mr Anantha Raman who runs a chemicals consultancy in New Jersey.

Aker warned that the Norwegian construction and civil engineering market is expected to remain difficult until the first part of 1991, while the international cement market is showing signs of flattening out. On a high note, activity in the offshore oil and gas sector is expected to remain solid.

The company also warned that the termination of its involvement with Joetul, a company which builds cast iron fireplaces, is expected to result in an extraordinary loss of NKr30m, which is to be booked during the last four months of the year. Joetul's loss for 1990 will result in a NKr20m charge to Aker's profits, before extraordinary items.

Aker recently sold its shareholding in Spain's Cia Valenciana de Cementos Portland to Castle Holdings, owned jointly by Aker and Sweden's Erico, resulting in a boost to profits of close to NKr400m.

• Lafarge Cappé, the French cement and construction materials group, has taken a 30 per cent stake in United Malaysia Gypsum Products, a Malaysian and Thai owned company which is nearing completion of a plasterboard factory, writes George Graham.

Aker climbs to NKr397m with outlook warning

By Karen Fossli in Oslo

AKER, one of Norway's biggest industrial groups, yesterday announced a slight increase in eight-month profits before extraordinary items to NKr397m (US\$67m) from NKr391m last year, and forecast that for the whole year profits are expected to exceed NKr600m.

Eight-month sales slipped to NKr8.39bn from NKr8.5bn, while net extraordinary items were NKr8.43m.

Group operating profits fell to NKr225m from NKr238m last year, due mainly to a large loss incurred by Aker Entrepreneurs, and the exclusion of profits from Aker Drilling, spun off earlier this year. Profits in the cement and building materials division, which rose by NKr10m to NKr175m, were hit by difficult market conditions, although the performance of the building materials companies improved. Division sales slipped to NKr1.13bn from NKr1.24bn, however.

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CREDIT LYONNAIS GROUP

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Dynamic strategies and significantly higher earnings

The Crédit Lyonnais Group has been pursuing its policy of growth through internal expansion and outside acquisitions. Interim results for the six months to 30 June take into account a number of subsidiaries (including Altus Finance and Credito Bergamasco) that were not consolidated a year earlier.

The active presence and visibility of its teams in the commercial banking, investment banking, and capital markets, as well as the Group's strong European identity, stood out prominently in the first half-year. Strategies for growth, efficiency, and profitability were carried out with determination.

Consolidated assets, one measure of the Group's expansion, totaled FFr 1,331 billion at 30 June 1990, up 12.2%, despite a 15% drop in the value of the dollar.

Earnings up sharply (+61%)

Consolidated net profit of the Crédit Lyonnais Group totaled FFr 2,390 million in the six months to 30 June 1990, up 61% from FFr 1,487 million in the year-earlier period. The Group's share, excluding minority interests of associated shareholders in certain subsidiaries, totaled FFr 1,818 million, representing an increase of 33%. Earnings per voting and nonvoting share came to FFr 56.10, up 7.3%, which is especially significant considering the 23.5% increase in the number of shares outstanding in the space of 12 months.

That increase was achieved excluding nonrecurring items (net expense of FFr 91 million, compared to net income of FFr 207 million a year earlier) and despite a continued high level of provisions (FFr 2,754 million compared to FFr 3,376 million a year earlier). It enabled Crédit Lyonnais to lift its average country-risk coverage of exposure in 70 countries to over 58%, and to augment its specific risk coverage on loans to individuals and small and medium-size companies.

Continued strengthening of equity capital

Taking into account the acquisition of Altus Finance on 6 February 1990, consolidated equity capital totaled FFr 39,613 million (including net profit for the half-year), representing a 66% increase.

Equity capital and equity-capital equivalent totaled FFr 54,578 million (up 53%).

Estimated net asset value of the Group, calculated naturally after deduction of tax liability on unrealized capital gains and excluding the value of the different businesses of the Group, totaled FFr 52 billion. Deduction of minority interests in subsidiaries leaves an estimated net asset value of FFr 1,567 per voting and nonvoting share at 30 June 1990 (FFr 1,285 a year earlier).

Outlook for the rest of the year

Events in the Gulf, the surge in the price of oil, crisis in the financial markets, and the recession that seems to have begun in the United States have made it more hazardous than usual to issue forecasts for the year as a whole. Nonetheless, all other things being equal, the impact of those factors, as estimated for the third quarter, indicate that outlook for earnings could be only moderately affected, thanks to the diversity of the Group's banking and financial activities.

Spain appoints Salas as new president of INI

By Peter Bruce in Madrid

THE SPANISH government yesterday named Mr Francisco Javier Salas Collantes president of the big state industrial holding corporation, the Instituto Nacional de Industria (INI), the fifth man to hold the job since the Socialist Party came to power in 1982.

The outgoing president, Mr Jordi Mercader, resigned for largely personal reasons - his wife and family live in Barcelona - but he has also been sorely tested recently by INI's chaotic efforts to privatise Enasa, the truck producer.

Mr Mercader, president for 26 months, won a political battle last year to sell Enasa to Daimler-Benz and MAN of West Germany but they later pulled out of the deal and, to its dismay, the company fell flat a few weeks ago.

First-half profits at Rhône-Poulenc were off 13 per cent from a year ago, partly due to a FFr300m loss at Rhodia.

It was the first loss for the Brazilian division.

direct experience in the management of the group's companies. He joined in 1973, became finance director in 1983 and, until yesterday, was in effect group managing director.

Although his two immediate predecessors were closely linked to senior Socialist political figures, close friends of Mr Salas say he has few political inclinations.

That may leave him uncomfortably exposed should the group come under political attack next year as its return to profit in 1989 begins to fade. After more than a decade of losses, INI broke even in 1988 and made FFr230m (\$852m) after tax last year.

An economic slowdown and rising oil prices are likely to reduce profits sharply this year and hamper efforts to sell other assets such as Iberia, the national airline.

Perstorp down 8% to SKr635m as sales improve

Peter Bruce in Madrid

PERSTORP, the Swedish special chemicals and plastic group, yesterday reported that pre-tax earnings for the fiscal year ended August 31 had declined by 8 per cent to SKr635m (US\$8113m), while sales increased by 5 per cent to SKr6.65bn, writes John Burton.

The company proposed a 20 per cent increase in dividends to SKr4.50 per share.

Perstorp announced that Mr Karl-Erik Sahlberg, its president for the past 15 years, will hand over management of the company to Mr Gösta Wiklund, executive vice president. Mr Sahlberg will become chairman, succeeding Mr Alf Åkerblom.

It blamed the profits fall on weak economic growth in the Nordic region and the UK and increased competition in the western European market. Economic problems in Brazil also contributed to the decline.

New Issue

11th October, 1990

New Issue

11th October,

NEW ISSUE

This announcement appears as a matter of record only.

11th October, 1990

**Mitsui Engineering & Shipbuilding Co., Ltd.****U.S.\$330,000,000****5 per cent. Guaranteed Bonds due 1994**

with

Warrants

to subscribe for shares of common stock of Mitsui Engineering & Shipbuilding Co., Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by

The Mitsui Taiyo Kobe Bank, Limited**ISSUE PRICE 100 PER CENT.****Nomura International****Daiwa Europe Limited****DKB International Limited****Algemeene Bank Nederland N.V.****Banque Bruxelles Lambert S.A.****Barclays de Zoete Wedd Limited****Commerzbank Aktiengesellschaft****Robert Fleming & Co. Limited****IRJ International Limited****KOKUSAI Europe Limited****Merrill Lynch International Limited****Morgan Stanley International****Nippon Kangyo Kakumaru (Europe) Limited****Sanyo International Limited****UBS Phillips & Drew Securities Limited****Mitsui Taiyo Kobe International Limited****S.G. Warburg Securities****Bank of Tokyo Capital Markets Group****Banque Indosuez****Baring Brothers & Co., Limited****Credit Lyonnais Securities****Goldman Sachs International Limited****Kleinwort Benson Limited****LTCB International Limited****Mitsui Trust International Limited****New Japan Securities Europe Limited****Salomon Brothers International Limited****Tokyo Securities Co. (Europe) Ltd.****FINANCIAL HIGHLIGHTS**

UNAUDITED AS OF SEPTEMBER 30, 1990

	Sept' 30 1990	Sept' 30 1989	SR '000	SR '000
Assets				
Cash and Due from Banks	10,695,739	11,856,210		
Loans and Advances (net)	7,387,616	6,053,350		
Other Assets	8,645,428	5,591,400		
	26,728,783	23,500,960		
Liabilities and Shareholders' Funds				
Customer Deposits	19,799,524	18,700,200		
Due to Banks and Other Liabilities	4,618,470	2,874,484		
Shareholders' Funds	2,310,789	1,926,276		
	26,728,783	23,500,960		
Contra Accounts	28,414,499	23,890,000		
Statement of Earnings				
Operating Revenue	714,414	644,025		
Less: Operating Expenses	(280,695)	(275,285)		
Total Operating Income	433,719	368,740		
Transfer to Reserves	(52,683)	(76,519)		
Net Income for the nine months ended September 30, 1990.	381,036	292,221		

For further information, please contact:
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 Kingdom of Saudi Arabia. Telephone (01) 477 4770.
 London branch: The Manager, Saudi American Bank, Nightingale House,
 65 Curzon Street, London W1Y 7PE, U.K.
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 Istanbul, Turkey.
 Geneva office: The Manager, Samba Finance S.A., 16 Rue de la Pelisserie,
 1204 Geneva, Switzerland.
 New York Representative Office: The Manager, Saudi American Bank,
 399 Park Avenue, New York, NY 10043, U.S.A.

INTERNATIONAL CAPITAL MARKETS**Gilts move lower ahead of release of RPI figures**

By Simon London in London and Karen Zagor in New York

UK GOVERNMENT bond

prices moved lower again yes-

terday, although trading was

calm after several days of vola-

tility. The January 11% per

cent 2003/08 gilt closed at 102

for a yield of 11.43 per cent,

down 1/2 of a point on the day.

On the futures market, the

December gilt contract closed

at 84.12 after opening at 84.29

and moving in a narrow range.

Narrow US money supply

figures showed year-on-year

growth of notes and coins in

circulation running at 4.4 per

cent last week against 4.4 per

cent the week before. The fig-

ures confirm the sharp down-

ward trend in Mo growth over

the past month, which is firmly

within the government's 0-6 per

cent target range.

Today the market will be

focused on retail price index

figures for September. Ana-

lysts expectations are for a

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS	13.500	09/29/92	102.28	+0.023	11.77	12.48	12.45
	9.000	03/06/90	96.14	-0.032	11.58	11.73	11.73
	9.000	10/08/88	94.25	-0.032	10.58	11.07	11.10
US TREASURY *	8.750	08/20/90	99.06	-0.032	8.87	8.71	8.82
	8.750	08/20/90	97.07	-1.93/3	8.85	8.96	
JAPAN	No 119	4/80	96.09	-0.128	5.20	5.19	5.35
	No 130	6/40	92.0883	-0.149	7.58	7.85	8.03
GERMANY	8.500	08/00	99.00	-0.040	9.11	9.05	8.95
FRANCE	BTAN	9.000	11/85	94.9481	+0.040	10.31	10.37
	OAT	8.500	03/00	88.3100	+0.050	10.49	10.58
CANADA	*	10.500	07/00	95.1000	+0.450	11.54	11.20
NETHERLANDS	8.000	10/00	95.6000	-0.189	9.24	9.24	9.11
AUSTRALIA	13.000	07/00	97.0872	-	13.54	13.45	13.43

London closing. *Denotes New York morning session.

Prices: UK, US in \$/100s, others in decimal.

Yield: Local market standard. Technical Data/ATLAS Price Sources

morning as the market waited for the afternoon's Treasury auction of \$3bn in Resolution Funding Corp bonds which follows a disastrous seven-year auction on Wednesday.

The market received some support from softer Fed funds, which were trading at 7/4 per cent at mid-day, below the perceived target of 8 per cent. The Federal Reserve did not open in the open market, but there was no policy significance to the lack of intervention.

The bond market seemed oblivious to higher oil prices yesterday morning, with November crude oil adding \$1.59 to \$40.28 a barrel.

■ SIGNS that the yen had reached the end of its bull run against the dollar left Japanese government bonds sharply lower. Comments by Bank of Japan governor Yasushi Mieno that the dollar had fallen too far, too fast sparked the self-off. Renewed tensions in the Gulf contrib-

uted to the uncertainty.

The benchmark No 119 issue was yielding 8.22 per cent at the close of Tokyo trading, against 8.03% on Tuesday. The markets were closed on Wednesday for a national holiday.

The mood was matched on the futures market, where the key December futures contract ended at 88.50 from 90.06 on Tuesday.

The dollar stabilised at a low of Y129.45 during Tokyo trading hours, but advanced back above the watershed Y130 level yesterday. It remains to be seen whether the gains against the yen are technical or based on fundamentals.

■ A LACK of new direction in the German government bond market led to thin trading, with yields little changed from Wednesday. The benchmark 8 1/4 per cent 10-year bond closed at 96.18 for a yield of 9.01 per cent, having traded within a narrow range for the whole day.

Guaranteed futures fund launched

THE UK futures brokerage house, ED & F Man, has announced the launch of a guaranteed futures fund which it will sell to overseas retail clients from Monday, writes Deborah Hargreaves.

The Athena fund follows Man's previous futures fund which has attracted an investment of \$10m since it started trading in July. Mr Michael Quennington at ED & F Man is confident that the new fund will attract \$30-\$40m of investment although it is open for up to \$50m.

The new fund will carry a guarantee from Man of a return of capital when it reaches maturity at the end of 1997. Man will provide the guarantee by putting \$6 per cent of the fund's cash into zero coupon bonds and taking credit risk itself on the remainder of the money for trading.

Adam Harding & Lueck will provide the trading expertise for the futures fund through a mathematical system of trading across the markets. Athena is one of the first funds launched by Man since it took

a 51 per cent stake in the trading advisor last year.

There is a growing interest in futures funds in the UK after the Department of Trade and Industry proposed rules for setting them up earlier this year. The rules are not likely to become law before April next year given the flood of comment that has been received from the industry over their structure.

Futures funds cannot currently be marketed to retail customers in the UK, but can be targeted at overseas investors.

Moody's has counted 46 defaults by rated corporate bond issuers so far this year. This affects some \$11bn of debt, compared with \$5 defaults on \$9.4bn of debt for the whole of last year.

Opportunities in investment grade issue, says BZW

By Deborah Hargreaves

INVESTORS in the UK corporate bond market are beginning to turn their concerns for equities spill over into their perception of the debt market. However, the subsequent widening of spreads on bonds could prove them a good opportunity for buying investment grade paper, according to a review of the sterling bond market by Barclays de Zoet Wedd.

Some corporate bonds will offer little increased credit risk regardless of the downturn in profits growth or in the economy, the bank says. In its analysis of the credit risk on current bond issues, Barclays has ranked the bonds in order of their attraction to investors.

Wellcome, the drugs company, comes at the top of Barclays' list of investment grade paper, judged on its gross redemption yield minus its current equity dividend yield.

Equity market capitalisation, profit forecast and gearing ratios, Tesco, the food retailing firm, and Hanson, the diversified industrial company, rank second and third on Barclays' list.

However, the bank believes that Pearson, the diversified company which also owns the Financial Times, and Lucas Industries, offer the best value given the ranking of the bonds and their yields.

Yield margins on UK corporate debt over gilts are currently over 200 basis points.

Barclays says that although bond defaults in the US have risen to their highest level for 20 years, most defaults have been in speculative grade issues. The default rate for investment grade paper is, in fact, very low, according to the bank.

HKFE cuts levy on index deals

THE Hong Kong Futures Exchange is to cut the levy on Hang Seng Index futures to HK

Crédit Lyonnais launches Ecu150m three-year deal

By Tracy Corrigan

A SURGE of new issues yesterday created an illusion of activity. In fact, nearly all the deals were effectively private placements — mainly structured financings arranged by one or two underwriters which will not be traded actively.

INTERNATIONAL BONDS

A few public offerings also emerged. Crédit Lyonnais, the French bank, brought an Ecu150m three-year deal, arranged by its investment banking arm. There is little Ecu paper available at the short end of the market and

the yield of a recent Ecu100m three-year tranche for Crédit Local had tightened to 10.37 per cent.

Crédit Lyonnais' 10% per cent bonds yield 10.51 per cent. However, dealers said the one reason for the success of the Crédit Local deal was that the bonds had featured on the Swiss banks' buy lists — which often determine which issues fund managers buy. Further, the Crédit Local name is popular among Swiss investors.

Crédit Lyonnais swapped the proceeds of the issue into floating-rate dollars, at a level believed to be better than 1% point below the London interbank offered rate.

The lead manager reported

interest from BNP and France as well as some bidding by UK funds. The deal was done on full fees of some 15% point.

Meanwhile, the yield of Citicorp's five-year credit card-backed offering, Euro Credit Card Trust 1990-2 — launched earlier this week continued to rise relative to the US Treasury market. The yield spread reached 109 basis points yesterday, having been priced at 99 basis points over the curve on Tuesday. However, dealers said that investors are last starting to find the bonds cheap at this level.

In Switzerland, the World Bank brought a SFr100m offering of 7% per cent five-year bonds, via Swiss Volsbank.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
All Nippon Airways(a)♦	100	9%	102	2000	2/1/2	Daiwa Europe
Fujitsu Co.(a)♦	100	(5%)	100	1994	2/1/2	Nomura Int'l.
ECUs						
Crédit Lyonnais(a)♦	150	10 1/2	101.35	1993	1 1/2	Credit Lyonnais
D-Marks						
Sodick Co.(a)♦	100	5 1/2	100	1994	2/1/2	Nomura Bk GmbH
SWISS FRANCS						
World Bank(a)♦	100	7 1/2	101 1/2	1995	-	Swiss Volsbank
YEN						
Toyota Motor Gr.Corp.(a)♦	20bn	8 1/2	101 1/2	1993	1 1/2	Daishi Europe
Sumitomo Land Corp.(a)♦	20bn	8 1/2	101 1/2	1993	1 1/2	Nomura Int'l.
Bk of Montreal(a)♦	75m	10	101	1992	2	Secur. Int'l.
Deutsche Bk Fin.Mkt.(a)♦	50m	(2)	101 1/2	1992	1 1/2	Daishi Europe
Sony Euro-Fin.Bv.(a)♦	3bn	(c)	101 1/2	1994	1 1/2	CSFB
GSB(a)♦	2bn	7 1/2	101 1/2	1991	1 1/2	New Japan Secs.
CBGB(a)♦	1bn	15	101 1/2	1991	1 1/2	New Japan Secs.

*Private placement. ♦Convertible. ♠Flotation rate note. (a) Not-callable. (b) Step-down interest. Coupon pays 10% for first year, then 8.4% for year 2, 7.6% for year 3, 6.4% thereafter. Callable on 15 October 1993. (c) Coupon payable semi-annually. Non-callable. (d) Coupon pays 3-month Libor plus 1% for first 3 months, then fixed at 11% thereafter. Redemption is linked to Nikkei option-25 index.

MAI to merge Eurobond brokers

By Tracy Corrigan

GINTEL AND Guy Butler, the two Eurobond brokerages owned by MAI, the financial services group, are to merge into one unit.

As a result of the merger, four jobs have been lost at Gintel and eight at Guy Butler, according to sources at Guy Butler. The departures are understood to include Mr Albert John, who was managing director of Guy Butler.

Mr Brian Medlock is expected to be appointed to run the

new company. The decision reflects the continued erosion of profitability in the Eurobond broking business, market participants said.

Secondary market volume has been shrinking steadily for several years, and primary market business has diminished as the market becomes more transparent.

Eurobond brokers arrange trades between dealers, but do not take positions in the market.

Guy Butler dominated the primary market, while Gintel had a strong position in secondary dollar bond broking.

MAI, the parent company, declined to comment on the merger.

Dealers say the merger leaves just two other mainstream players: Cantor Fitzgerald and Mabon Nugent.

Notable casualties over the last few years include Fundamental Brokers and Purcell Graham.

Mexican swap deal wipes \$1.8bn off debt

By Richard Johns in Mexico City

THE MEXICAN government has wiped another US\$1.5bn of its foreign debt off the ledger in its second debt-equity swap auction. It accepted 29 proposals at a discount of 52.0 per cent.

Following the \$1bn disposed of in an earlier auction, the full \$3.5bn limit set in the agreement concluded at the end of March with the commercial bank creditors on a reduction and rescheduling of the Mexico's medium and long-term liabilities has now been accounted for.

The total nominal debt cancelled was \$2.5bn because 95.8

per cent of the bonds accepted were the bonds issued at a 35 per cent discount under this year's bank debt reduction agreement in exchange for bonds.

The Finance Ministry said there were 72 bids covering a total debt on the secondary market of \$3.5bn per cent. Of these, 29 were accepted.

The discount was 52 per cent against one of 52.0 achieved at the last auction, the results of which were announced on July 18. Originally, a minimum of 35 per cent was set.

No information was immediately available about the infrastructure projects involved in the debt-equity swap auction.

Bankers said the govern-

ment would almost undoubtedly increase the \$3.5bn ceiling on conversions set for the 1990-2 period — a lower limit than commercial bank creditors

wanted to improve corporate reporting, focusing on ways of increasing the information available to investors in interim state-

ments. The changes proposed by the exchanges include a requirement for condensed balance sheets and limited audits at the interim stage, together with cash flow statements in both interim and preliminary final reports.

The exchange also suggested that companies should be required to report quarterly. Quarterly reports have been required by the US Securities and Exchange Commission

since the early 1970s.

The ASX said in a second discussion paper also pointed out that the exchange usually stays clear of initiating court actions because an unsuccessful case could leave it open to claims for damages.

In Canberra, Mr Michael Duffy, the federal Attorney General, said the government had accepted most of the recommendations of a House of Representatives committee which reported last year that public statements were protected

with qualified privilege.

"If the ASX is to do its job efficiently and co-operate with other regulatory authorities, there will be occasions on which it will need to make statements, including statements to the market about certain matters affecting a listed company which might be held to be defamatory," the exchange said.

The discussion paper also pointed out that the exchange usually stays clear of initiating court actions because an unsuccessful case could leave it open to claims for damages.

Earlier this week, the government announced plans to improve co-operation between Australian and overseas regulators, and to tighten the law on directors' responsibilities and financial transactions between companies.

ASX proposes corporate shake-up

By Kevin Brown in Sydney

THE AUSTRALIAN Stock Exchange (ASX) yesterday released proposals for more stringent reporting requirements for Australian companies, and called for changes in the law to allow it to take a bigger role in fighting corpo-

rate fraud.

In a separate statement, the federal government confirmed that it plans to proceed with legislation to increase penalties for insider trading and make convictions easier to secure.

The announcements are part of a flurry of proposals emerging from the government and other organisations to tighten corporate regulation in the wake of damaging revelations about the activities of Australia's failed entrepreneurs.

The ASX called for comments on 19 recommendations

to improve corporate reporting, focusing on ways of increasing the information available to investors in interim state-

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A share of the corporate action

Robert Taylor on hostility to expansion by Swedish state pension funds

Corporate Sweden is pre-

paring for battle against what it sees as a growing internal threat to the future of the market economy from Sweden's huge state sector pension funds.

The government, in alliance with the LO, the powerful blue-collar union confederation, wants to strengthen the role of the state pension funds in the private sector by allowing them to invest directly in the stock market.

Swedish industry remains firmly committed to the private sector, and many company executives argue that what is now being proposed will prove an unacceptable extension of public power into company ownership structures.

The public pension funds have enjoyed a controversial life since the first three were established in 1980 as a means of providing a top-up to basic state pensions.

The original funds are still administered by government appointees from both sides of industry. Their main source of income derive from a charge

on employer payrolls and investments in interest-bearing securities on the Swedish bond market, where they are the largest individual investor.

This year the funds were also allowed to enter the international bond market, but with an upper limit on foreign purchases of 10 per cent of their assets. For the past two years, the funds have been permitted to invest in property, helped by the creation in 1988 of Anders Nisses, a publicly-listed property company with a SEK1bn portfolio.

It is estimated that around 20 per cent of the pensions disbursed through the original three pension funds are now invested out of interest income. At the end of last year, the three funds enjoyed a total surplus of SKR240bn, which compares with a total value

of around SKR800bn for the Stockholm bourse.

At the outset in 1980, the funds were not allowed to purchase shares on the stock market.

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UK COMPANY NEWS

Manpower ready to wait for buy-out

By David Owen

MANPOWER is prepared to give the management team trying to buy five of its UK businesses as much time as needed to resolve financing problems unless the group concludes that an impasse has been reached.

Mr Mitchell Fromstein, chairman of the US-based employment agency group, said yesterday that it was prepared to extend any completion deadline "as long as we feel that progress is being made towards a solution."

It emerged on Wednesday that the proposed £16m sale of five UK employment agency chains had hit last minute problems. This was due to the apparent non-satisfaction of requirements laid down by bank lenders to Brook Opportunities, the buy-out vehicle, as a pre-condition for the loan.

The news came just before the stock market closed with Manpower shares unchanged. Yesterday the shares slipped 5p to 48p. Mr Fromstein said: "We are concerned of course, but the fiscal structure of Man-

power is such that this is not a critical deal for us."

Under the deal, which is being organised by Prudential Venture Managers, loans to Brook amounting to £75m would be obtained from Citibank, Barclays, Chase Manhattan and Intermediate Capital Group.

The largest tranche would be a £30m medium-term loan due at the end of October 1994 at Libor plus 2 per cent. There would also be £15m of senior subordinated debt due April 1998 at Libor plus 3.25 per cent.

In connection with the financing, Brook was required to purchase options covering at least 75 per cent of the term facilities and 100 per cent of the senior subordinated loan, to fix the funding cost at an interest rate of no more than 13.25 per cent for three years.

The deal announced last month, intended to sever the connection between Manpower and Blue Arrow, the company formerly headed by Mr Tony Berry, which took over Manpower two years ago for £300m.



Mitchell Fromstein: this is not a critical deal for us

Propeller in talks over Corton's 22% stake

By Clare Pearson

PROPELLER, the financially-stretched USM-listed leisurewear group planning a 3-for-2 rights issue, was yesterday in negotiations with the receiver appointed at Corton Beach, the mini-conglomerate, over the fate of Corton's 22 per cent stake in the company.

Corton Beach had earlier planned to take up its rights in full under the share issue, announced a week ago, by means of borrowing funds from the underwriters secured against the new shares.

Yesterday Propeller, where Mr Michael Keen, Corton's chairman, resigned as non-executive chairman last week, said its directors were in discussion with the receivers from Price Waterhouse, the accountancy firm, over alternative arrangements.

Propeller added that underwriting arrangements for the rights issue were "still subject to suitable arrangements being

made between Propeller and lenders" satisfactory to the institutional shareholders.

Propeller's shares shed 3p to 48p. Price Waterhouse was appointed at Corton Beach yesterday after talks on a refinancing proposal with the company's bankers - owed more than £30m - broke down on Wednesday.

Price Waterhouse has been appointed at 20 of Corton Beach's food and motor dealership subsidiaries, as well as the holding company, but the leisure division has been excluded at this stage. The jobs of more than 1,000 employers are at stake.

Mr Gordon Horsfield has been appointed at the Southport-based holding company and there are separate receivers for the divisions.

PW said yesterday: "the depressed property market, high interest rates and recessionary pressures together with trading difficulties in parts of

the food division combined to cause the group to run out of cash."

At the motor division, the Yorkshire-based Lyon & Lyon which Corton acquired in an ambitious £13.6m takeover in June last year has gone into receivership along with the other 12 dealers.

Trading problems in the food division had arisen particularly in the chilled and frozen food division of Norpak, the distribution business, PW said.

Corton's results last week showed taxable profits had almost halved from £2.26m to £1.23m in the half-year to end-July. The interest charge was £1.78m (£1m) but some £424,000 of interest was capitalised.

Until then equity-accounted, the group's share of Propeller's results were excluded for this period. A £109,000 writedown was made on the investment, which had been included in the balance sheet at a value of 48p per share.



Michael Keen: resigned from Propeller last week

Quarto edges ahead as acquisitions lift turnover

By Andrew Jack

ACQUISITIONS helped Quarto Group, the book and magazine publisher, push turnover up in the six months ended June 30 although pre-tax profits rose only slightly, from £1.21m to £1.27m.

The US-incorporated company, which moved from the USM to a listing in June, lifted turnover up by 24 per cent to £15.92m (£12.75m).

Most of the growth came from three businesses - Broughton Hall, RotoVision and Art Nouveau - bought for £5.8m in May 1989 with a placing of 4.5m shares. The additional shares reduced fully diluted earnings to 5p (5.1p) for the six months and the interim dividend is unchanged at 1.5p.

"We are keeping our head fairly well above water in a tough environment," said Mr Laurence Orbach, chairman and chief executive.

The bulk of turnover comes in the second half, he said, and two of the three acquisitions would become profitable then. Only Broughton Hall, a Calif-

ornia-based information directories company, made a profit in the first half.

Like-for-like sales were stable and margins were maintained in the book packaging division, which made all three acquisitions. Book packaging contributes approximately 70 per cent of turnover.

Production and marketing services remained profitable in spite of falling demand. "The number of suppliers seems to be falling almost as fast as the business," Mr Orbach said.

The magazine division suffered losses as a result of declining advertising revenues. "As long as the business is a whole is sound, we have made a positive decision not to abandon it."

The group's main acquisition this year, Rockport Publishers, was bought for £3m in cash in June.

There is an extraordinary £110,000 debit to cover the expenses of the listing.

Quarto's shares closed up 2p to 94p.

Murray Johnstone plans new investment trust

By Sara Webb

MURRAY JOHNSTONE, one of the UK's largest independent fund managers, is planning to launch a new kind of investment trust which is intended to help investors reduce their inheritance tax bills.

The Murray Legacy Trust, which is split capital investment trust, will be floated early next year subject to Stock Exchange approval.

This structure will allow investors to give away part of their investment to their children or relatives, while still receiving the income stemming from the total investments.

Of the two classes of shares to be issued, the zero dividend preference shares would provide the capital entitlement, growing at a fixed rate, but no entitlement to income.

The ordinary shares are entitled to the income from the whole of the portfolio and carry an entitlement to the remaining capital growth.

An investor who wants to give away some of his capital to his children, but who needs

to have some income, could buy both classes of share and transfer the zero shares to his children, either directly or in a trust. He would then be entitled to the income from the whole investment by means of the ordinary shares that he keeps.

However, if the investor did not require the income, he could retain the zero shares for himself and give the ordinary shares to his children, perhaps to pay for his grandchildren's school fees.

In either scenario, the investor would avoid paying inheritance tax on a portion of his investment provided he lives for seven years after transferring part of the sum to his heirs.

Murray Johnstone is looking for a minimum subscription of £10,000 which will buy 6,000 ordinary shares and 4,000 zero shares.

The Glasgow-based fund managers plan to invest in high yielding blue chips.

Young Group seeks to undercut UK coal prices

By Ian Hamilton Fazey, Northern Correspondent

YOUNG GROUP, the Newcastle-based quoted private sector coal mining specialist, is to land high quality Venezuelan coal in the UK for less than £50 a tonne and undercut local prices by at least 16 per cent.

Young hopes to exploit the UK's artificially inflated prices, where British Coal's markets are protected by royalties of £6 per tonne on private sector mining companies.

The new trade will follow the acquisition yesterday of an 80 per cent stake in Carbones Naricul, a Venezuelan opencast mine, by Sanger Peak Holdings, a Young Group subsidiary. The price is US\$1.1m (£560,000) cash, plus Young's assumption of \$1.3m of debts.

About £3m will invested during the next three years to develop opencast sites in Venezuela and raise production to 1m tonnes of coal a year. Tar-

tive's European and North American target markets.

Carbones Naricul's previous owner was Nortonville Coal of Illinois, which retains a 20 per cent stake.

Mr Young said his group's UK sites were in similar terrain to those in Venezuela. The Venezuelan government had approved the deal after studying Young's record in the UK in successfully restoring land to agricultural use after operations had ceased.

Mr Young added: "The coal has a low sulphur content and high calorific value and is the sort which environmentally conscious power stations want for electricity generation. We have struggled for years against the royalties we have to pay to British Coal and we shall now be able to make our point very obviously in the marketplace."

Jacques Vert shares fall 65p after warning

By Alice Rawsthorn

JACQUES VERT yesterday became the latest casualty of the slump in the textile industry when it warned that pretax profits for the six months to October 31 were likely to be "significantly below" those of the previous first half.

However, Mr Alan Green, joint chairman, said he was confident that the company would have resolved its problems by the second half. The shares, which are quoted on the USM, fell by 65p to 120p after the announcement.

Jacques Vert, which designs and makes women's wear, had been regarded as one of the more stable players in the volatile clothing industry.

The industry has suffered severely in the past year or so because of the parallel problems of rising imports, fuelled by the strength of sterling, and the sluggish domestic market, where sales have been affected by high interest rates.

Until now Jacques Vert appeared to have emerged unscathed from the industry's problems. This was partly because its area of the market - making middle-market clothes mainly for middle-aged women - has remained relatively resilient and partly because of its investment in new technology.

Healthy sales of the new Alain Cannelle leisurewear collection helped to increase turnover in the first half. But Mr Green said gross margins were reduced "across the board" because of a change in merchandising strategy. The company reduced the price of some garments to try to stimulate sales. It was also burdened by higher overheads.

As a result interim profits are expected to fall from the £2.4m it made on turnover of £19.1m in the first half of 1989. The company has changed its merchandising strategy and has also taken action to reduce overheads by cutting capital expenditure.

Mr Green said that although it was not yet possible to ascertain the impact of the first-half margin squeeze on the full year, he expected an improvement in the second half.

Cheap imports blamed for 42% drop at S Jerome

By Richard Gourlay

S JEROME, the textile group based in Yorkshire, which has diversified into electronic security and communications, yesterday announced interim pre-tax profits down 42 per cent at £504,000.

The group blamed cheaper imports because of sterling's strength, high inflation and a fall in consumer spending.

The interest charge of £282,000 was covered 2.6 times by operating profits. The level of debt and gearing, at around 25 per cent, were unchanged over the period and the larger interest charge reflected higher interest rates, the company said.

The board proposed to maintain its interim dividend of 1.6p. For 1989 as a whole the group declared an 8.4p dividend. Earnings per share fell from 8p to 5.2p.

Operating profits from the textiles division fell from £1.3m to £700,000 after a drop in orders from the woolen division.

In the electronics division, profits rose from £81,000 to £85,000 in a buoyant market for closed circuit television security systems and offshore communications equipment.

The diversification from textiles 10 years ago and the relatively poor performance from Jerome's original business means electronics accounted for nearly 30 per cent of turnover in the first half of 1990.

This year the group will complete five years of capital investment in new weaving looms, computer aided design capability and dye vats which will have cost a total of £7.5m.

Mr Alan Jerome, the group chairman, said no new significant capital expenditure was anticipated in 1991 and that the group was confident that when conditions in the high street improved it would be ready to take advantage of the business upturn.

Mr Jerome added: "The coal

THE POLLY PECK AFFAIR

Last minute sales not expected before today's bank talks

By David Barchard in Ankara

MR ASIL NADIR, chairman of Polly Peck International, last night was still believed to be holding last minute talks in Istanbul with possible buyers of some of his Turkish subsidiaries.

However, as the country's three largest industrial conglomerates ruled themselves out one by one as potential purchasers of any of Polly Peck's assets in the country, the prospects grew that Mr Nadir will return empty-handed to face his banks this morning.

On his own behalf, Mr Nadir was said to be negotiating the sale of Impex Bank, the small Turkish merchant bank which he bought two years ago.

Cukurova is also negotiating to buy British & Commonwealth Merchant Bank in the UK for about £50m. The group earlier this year announced plans for a joint venture with Mr Nadir and the Peugeot group of France, and is

regarded as one of his very few allies in Turkish business.

However, by yesterday evening Cukurova publicly stated that it would not buy anything from Polly Peck due to a lack of resources.

Mr Nadir's presence in Istanbul was being concealed by officials at the company's elegant late Ottoman building near Taksim Square. Callers were told messages would be passed on to him, but said they did not know where he was.

Meanwhile, Mr Nadir's trading company, Nadir Ticaret, was among six companies stripped of special government privileges allowing them to trade with the Soviet Union and China. Officials in Ankara said the move came because the company had exported less than \$100m last year and was not connected to Mr Nadir's present difficulties.

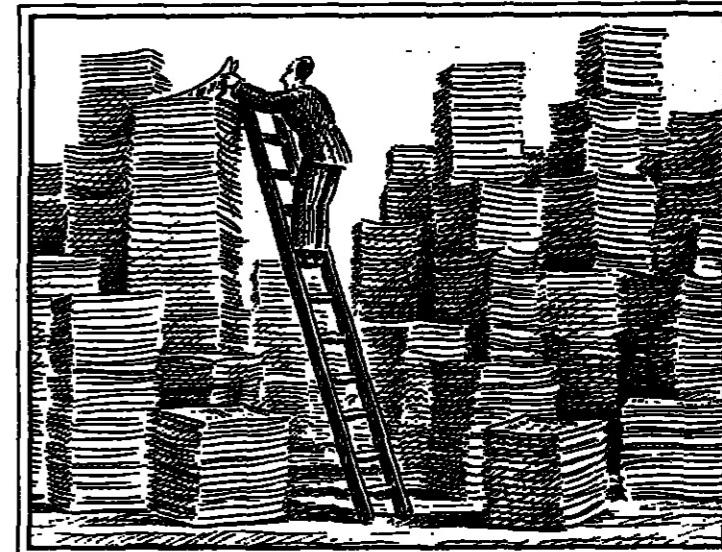
Mr Nadir did not expect to be able to see documents or to be given details of the actual evidence against him.

Mr Nigel Planning, for the SFO, argued that Mr Nadir's application was "misconceived".

The SFO director had refused to give any information because this might prejudice inquiries now being carried out.

The judge said he would give his decision this morning on whether or not to allow judicial review.

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Interest payments help BNB Resources to £2.52m

By Richard Gourlay

BNB RESOURCES, the recruitment and regional advertiser formerly called Charles Barker, reported interim pre-tax profits up 22 per cent at £2.52m helped by 21m of interest from cash balances bolstered by last year's rationalisation.

Turnover fell £21m over the period, reflecting the sale of the Charles Barker public relations business and the demerger of Ayer Barker, the consumer advertising agency. However earnings per share on the reduced balance sheet rose 46 per cent to 7.6p. An interim dividend of 1.5p (1.3p) was declared.

Mr David Norman, BNP's chairman, said the human resources business, including recruitment, advertising and management selection, had performed strongly, helped by two new accounts with British Airways and British Rail.

Executive search business in the financial services sector was down but in the industrial, retail and computing areas demand had remained reasonably good. The division reported operating profit up 32 per cent.



David Norman: strong performance from human resources business

NEWS DIGEST

Further slowdown at A Cohen

A FURTHER slowdown at A Cohen & Co in the six months to June 30 resulted in a 38 per cent fall in taxable profits from £2.13m to £1.29m. Figures for the 1989 year declined 17 per cent to £3.51m. Turnover for the period under review fell from £51.65m to £46.57m.

Following the results the shares fell 50p to 425p. They closed at 450p. The company, which makes non-ferrous metal ingots and reclaims and trades recyclable materials, said there was no sign of a recovery in the secondary aluminium market, a pre-requisite for a return to growth.

The interim dividend is maintained at 6.5p on earnings per share of 38.5p (7.6p).

Lister sees end to spinning losses

Mr Justin Kornberg, chairman, told the annual meeting of Lister & Co yesterday that action to tackle losses in spinning activities was at an advanced stage and would be completed by Christmas. As a consequence it was expected that these losses would be eliminated.

The year to March 30 the group suffered pre-tax losses of £1.27m (£1.63m profit), due to the effect of the knitwear industry downturn on the spinning division. Mr Kornberg said losses in that area had continued in the first half. However, the benefit of recent changes was expected to show through in the second half.

TR Far East net assets decrease 18%

TR Far East Income Trust, formerly TR Australia Investment Trust, reported net asset value down 18 per cent to \$59 at the end of August 1990, compared with 103.6p a year earlier, after adjusting for share issues.

The directors pointed out that this outperformed the FTSE Pacific Index in sterling terms, which fell 26.4 per cent over the period.

After-tax revenue for the year rose from £1.92m to £2.34m, while earnings per 25p share were up to 6.3p (adjusted, 4.1p), although the increase was assisted by two factors which may not recur this year – dealing profits from a subsidiary were included in consolidated revenue account and

COMPANY NEWS IN BRIEF

CITY SITE Estates has disposed of its long leasehold interest at 17-22 Sloane Street, London SW1. The purchaser is Power Corporation.

COMPUTING SERVICES For Industry has acquired fellow IBM agent, Nova, from the administrative receiver. The takeover enhances CSI's position in the north. Plans have also been accelerated for a branch office serving south London.

CRAY ELECTRONICS Holdings has sold A.C.E. Packaging Design to Lin Pac Mouldings for £2.02m, paid in cash on completion. A.C.E. designs and manufactures polystyrene packaging products.

JOEY'S GROUP is selling the blowmoulding business of its subsidiary, Joey's, to the LMG Fluorex division of Lawson Mardon Group, Canadian-owned plastics company. The consideration of £1.25m is payable in two equal instalments.

PHOENIX TIMBER has acquired the stock, plant and machinery of the scaffold board business formerly carried on by B and W Scaffold

AH Ball hits low of 75p after warning on trading

By Nigel Clark

THE TALE of woe at AH Ball Group since it joined the USM has continued with its second profit warning in a year. The share price fell sharply from 130p to 75p yesterday after the water pipeline contractor said it had faced extremely difficult trading conditions in the six months to end-September.

The company, which was floated in June 1989, blamed the water industry delaying capital spending and the downturn in the construction industry leading to increased competition in its market.

It added that the postponing of projects had placed pressure on both levels of activity and margins. It had also resulted in the loss of a period schedule contract which had contributed turnover of £600,000 in the year to March 31 1990.

Trading results for the first half and the full year would be significantly below the comparable periods, the company added. Pre-tax profits for the six months to September 30 1989 were £609,000, with £1.22m for the full year. They compared with £670,000 and £1.41m.

At the time of the interim figures, expected in December, the directors said they should be able to comment further on the outlook for the rest of the present year and next year.

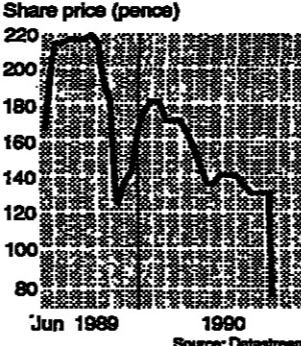
However, they remained confident about the group's prospects in view of the water industry's longer-term capital spending needs and the fact that it had a strong balance sheet with no borrowings and bank deposits of more than £1.25m.

In November last year the shares fell from 131p to 143p after the company said that it had been experiencing difficult trading conditions, partly as a result of the water companies' preoccupation with privatisation. It had also been affected by the fall in residential housing developments.

The shares were floated in June 1989 at a price of 165p.

A H Ball

Share price (pence)



Source: Datstream

Jones Group profit slips to £2.18m

JONES GROUP almost maintained its first half pre-tax profit, despite poor results from Enviroquip, its maker of water and waste water treatment plants.

But that company was now recovering and, provided that was sustained, group profits for 1990 would be ahead of the previous £2.46m, the directors said.

Higher operating costs and interest payments held back the latest results. Operating costs came to £273,200 (£625,000) and interest was £11,600 (£53,500). There is no dividend payment.

The directors also disclosed that an approach had been made with a view to negotiating the purchase of the Irish and UK environmental activities.

The second half had started well. In the distribution division the Gulf crisis precipitated a uniquely high level of oil sales in August.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of confirming dividends. Circular indications are not sufficient to ascertain whether the dividends are interim or final and the dividends shown here are based mainly on last year's financials.

TODAY

Interline: Downlands Hedge, Geers Green, Hertfordshire SG10 8JL and Electronic Machines Supplies (H.L.) Ltd, W6 Hounslow, Finchley Regis Prop. Tel. 081 892 0000. **POSTPONED DATES**

Anglo Plastic Res., 081 892 0000. Bimac Inds., Oct. 16.

Brown (SL) Ltd, Oct. 24.

Downlands Hedge, Oct. 24.

Securicor Trs. of Scot., Oct. 25.

Water & Waste Trs., Oct. 26.

Welds, Oct. 27.

McKeechne, Oct. 28.

National Homes Loans, Nov. 2.

Premier Digital, Nov. 2.

Ranger Textiles, Nov. 20.

Smart (M.J. & Co.), Nov. 21.

Source: Datstream

PUBLIC WORKS LOAN BOARD RATES

Effective October 10

Bank loans capital Non-quota loans capital

by EPY AII monthly by EPY AII monthly

Over 1 up to 2 12.5% 12.5% 12.5% 12.5% 12.5% 12.5%

Over 2 up to 3 12.4% 12.4% 12.4% 12.4% 12.4% 12.4%

Over 3 up to 4 12% 12% 12% 12% 12% 12%

Over 4 up to 5 11.5% 11.5% 11.5% 11.5% 11.5% 11.5%

Over 5 up to 6 11.2% 11.2% 11.2% 11.2% 11.2% 11.2%

Over 6 up to 7 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%

Over 7 up to 8 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%

Over 8 up to 9 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%

Over 9 up to 10 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%

Over 10 up to 15 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%

Over 15 up to 25 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%

Over 25 11.0% 11.0% 11.0% 11.0% 11.0% 11.0%

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. #Equal instalments of principal. **Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). \$ With half-yearly payments of interest only.

UK COMPANY NEWS

Aiming to keep the gorilla at bay Hugo Dixon follows up AT&T's £180m acquisition of Iritel

WHEN AMERICAN Telephone and Telegraph, the US telecommunications group, bought Iritel, the UK information services concern, for £180m in September last year two fears were expressed about the acquisition.

The first was, in the words of Mr John Leighfield, Iritel's chairman, that the smaller company would end up being squashed by "an 800lb gorilla".

The second was that there would be desertions among Iritel's staff, since the deal turned 14 top managers into millionaires and gave the next most senior 35 executives over £100,000 each.

Mr Leighfield lists six practical achievements of the past year in getting synergy between the two groups:

- **AT&T Iritel Computer Systems** was set up to market AT&T computer products in the UK with a former Iritel executive as the managing director;

- **AT&T Iritel Global Messaging Services** was established, combining AT&T and Iritel's electronic mail, electronic data interchange and facsimile services. Again, the managing director is an Iritel employee;

- Iritel's network has been linked with AT&T's networks in the US and Japan, to allow the provision of global services. Although only few customers want global services at the moment, Mr Leighfield says that this market will grow very fast;

- Iritel has established Bell Laboratories, AT&T's flagship research organisation, have started research into producing a more streamlined methodology for developing advanced telecommunications software – a move which could help reduce costs substantially;

- Iritel has ended up being squashed by AT&T, although Mr Leighfield admits that his monthly trips to the US are at least partly designed to avert that threat. "If they understand us, they won't do anything silly," he explains.

However, although the acquisition does not appear to have caused significant problems, it has yet to produce dramatic benefits. The rationale behind the purchase was to marry AT&T's expertise in basic telecommunications ser-

vices with Iritel's knowledge of advanced telecommunications services and use the combination in an assault on the wider European market.

Iritel feels that it was too small on its own to take advantage of the opportunities in continental Europe which had been thrown up by the European Commission's liberalisation programme. The idea was that AT&T's resources could be combined with Iritel's entrepreneurialism without either being damaged.

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Carbon crosses the bridge

CARBON FIBRE cables are replacing the customary cables of steel in a pre-stressed concrete road bridge under construction at BASF's manufacturing site at Ludwigshafen in Germany. The 50-metre bridge, designed to take freight traffic over railway tracks, will be ready for stressing next month, and may be in service by next spring.

The project, funded by BASF at a cost of about DM5m (£1.6m), is seen as the prototype for a suspension bridge across the Rhine at Ludwigshafen, scheduled for completion by 1995. BASF intends to replace at least some of the steel suspension cables with carbon fibre.

Advantages claimed include a savings in weight of 80 per cent, little loss of cable tension in service compared with steel, and high resistance to corrosion. Carbon fibre rope is also very resistant to fatigue.

BASF is collaborating with two Japanese companies, Tokyo Rope and Toho Rayon, to manufacture the cable, for which it sees other uses such as bracing cables for ship superstructures and for high-voltage electricity transmission lines.

It makes cable by soaking bundles of carbon fibre in epoxy resin, and twisting them to a predetermined angle to form a "wire" of circular section 12.5 mm in diameter. Several wires can then be twisted to make the rope.

Early next year, BASF claims, it will have the biggest manufacturing capacity in the world for carbon fibre - 1,350 tonnes a year - when it completes a new 900-tonne plant in South Carolina.

As tendons for reinforcing concrete structures such as the new bridge, carbon fibre ropes have advantages over counterparts made from the Du Pont composite Kevlar, including a higher resistance to alkali attack from the concrete and lower rates of relaxation under strain, says BASF.

High cost is its main drawback. Carbon fibre ropes work out seven times as expensive as the steel ropes BASF replaces, although the company expects the price to fall.

David Fishlock

Lightweight carbon and glass fibre are just two of a number of high-technology composite materials which are threatening the market dominance of traditional metals such as steel, especially for the toughest applications in the car and truck industry and on oil rigs.

But before this family of materials, made of a chemical resin mixture reinforced with fibres, can replace their well-proven rivals on widespread basis, composite manufacturers need to prove that they can mass produce components which are strong enough to bear the heaviest loads.

Glass fibre reinforced plastic, the most common composite, is already used for car bodies: the Saturn car from General Motors, unveiled yesterday, is one of the first family saloons made largely from plastic.

But one area where steel has held its own is where components bear heavy loads. This is beginning to change too, since manufacturers are showing that certain high-strength composites make viable alternatives.

In the oil industry, Shell is designing a rig for the Norwegian Troll field which will mate extensive use of structural glass fibre composites, for walkways, handrails and other structures which have to bear heavy weights.

David Young, the managing director of Fibreforce Composites, the Shell subsidiary in the UK which is designing the structures for the rig, says these materials have reached the stage where it is possible to stock a full range of up to 30 different engineering shapes in glass fibre reinforced plastics, "just like a steel stockholder".

He says the US market for structural composites is worth about \$400m a year and is growing at 20 per cent a year. In Europe the market is worth about \$75m and is growing.

In the car industry the prize for component manufacturers which succeed in implementing speedy production processes for composites is a cut in the cost of components by 30 per cent over traditional steel car parts, says Peter Sheard, the manager of Advanced composites at Pera, the research centre at Merton Mowbray.

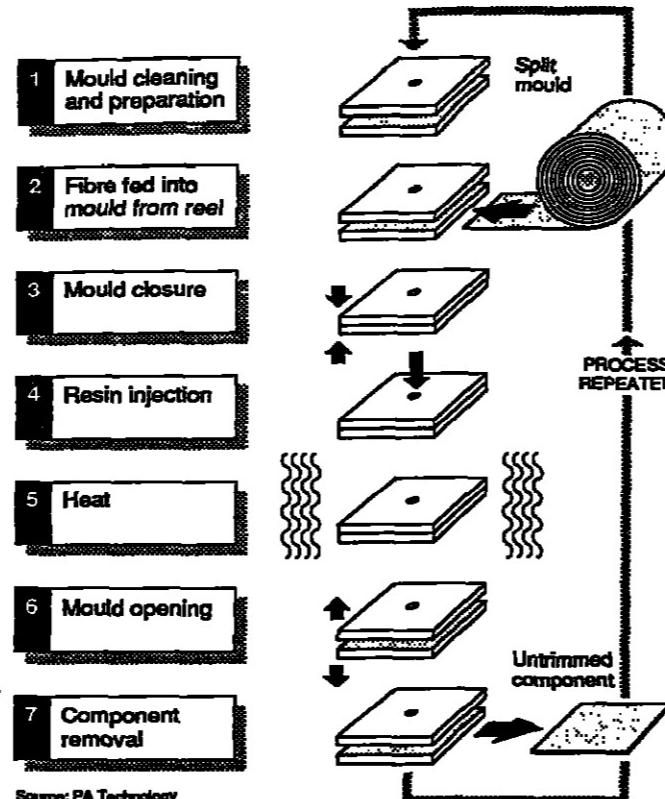
A struggle has already begun between European manufacturers to find solutions to the problem of mass producing lighter, stronger parts and has even led to a battle in the European Patent Office in Munich.

The dispute is between GKN, the UK engineering company,

Lynton McLain looks at the viability of mass producing composites as strong as steel

Challenging the heavies

Resin transfer moulding



and GKN Composites group. They are struggling for rights over patents for the mass production of composite leaf springs - the long, flexible curved shapes that support vehicle axles.

GKN Composites, the subsidiary which makes the leaf springs, claims to be the only volume producer in Europe of these components. It has mastered the art at its factory in Telford, which is more like a textile plant than a car components factory.

The battle between the two companies goes back to a patent filed by GKN in the UK in the early 1980s. When GKN subsequently filed the same patent in the European Patent

Office in Munich, BASF opposed it, saying the mass-production process is so general that it should not be deemed subject to a patent.

High strength, structural composites are difficult to mass produce, mainly because of the difficulty of getting enough fibres, which do the reinforcing, into the resin, which holds the fibres together. High pressure is needed to squeeze the resin into densely packed fibres. This can distort the fibres and reduce the strength which the high density was designed to achieve.

Today's low strength automotive applications, such as body panels, have about 30 per

cent of their weight in fibres, but for high strength materials the fibre content has to be at least 55 per cent.

The GKN process for making the leaf springs involves the moulding of glass fibre pre-impregnated with resin under pressure. A continuous sheet of impregnated glass fibre is produced and chopped into lengths for the leaf springs. John Dimmock, the engineering director of GKN Composites in Telford, says 100 or more layers of the paper-thin impregnated fibre sheets are used to make each spring.

But this technology for mass-producing composite parts could soon be superseded by more efficient processes. PA has launched a £1m project to demonstrate resin transfer moulding (RTM) techniques for mass production of load-bearing car components, and is looking for funding under the European Eureka programme as well as looking for industrial partners in France, Italy, and the UK.

In the RTM process the fibre is not pre-impregnated, but inserted during the process when the fibres are bonded together into the component. Sheard says that one aim of the programme is to squeeze more fibres together, to give the necessary strength for use in structural applications. The aim of the Pera project is to demonstrate the manufacture of one component a minute, equivalent to 1m parts a year, the volume demanded by the car components industry.

Continuity is possible because the raw material for structural components is reels of glass or carbon fibres. Reels of fibres would feed one end of a line and composite parts could be produced continuously at the other end, as is already happening at GKN.

Aside from the leaf spring, one of the few other successful composite weight bearing parts has been the carbon fibre prop shaft from GKN. This is a long rod which takes the engine power to the wheels and requires no support in the middle, unlike steel shafts that are so heavy they need heavy bearings to take their weight.

It is mass produced by GKN's French subsidiary Glaenzer Spicer near Paris and used in the French Renault Espace passenger vehicle.

pumped into the sewer under pressure. It seeps out through the cracks in the piping into the surrounding earth. A pump is used to suck all the remaining chemicals from the pipe back into a tank. The second substance, the formula for which the company is keeping a guarded secret, is then pumped down the pipe where it also seeps through the cracks. Once in contact with the first chemical it reacts to form a concrete-like substance around the outside of the pipe.

The system is being sold

in the Sanjour, of Portsmouth, a joint venture between the Hungarian Academy of Sciences and Warings, a UK construction company.

WORTH WATCHING

by Della Bradshaw

Memory that is as quick as a flash

THIS week, Intel Corporation introduced a "flash memory card" which can store up to four megabytes of data, or four times the storage capacity of most floppy discs, writes Louise Kehoe.

Intel is promoting the credit-card-sized package as a replacement for disc drives in notebook-sized computers.

The lower power consumption of flash memory means that the heavy and bulky nickel cadmium batteries used to power most portable computers would no longer be needed. A notebook-sized computer with a flash memory card would run for about 50 hours on two AA size batteries, Intel says. It should also be possible to build notebook computers weighing just a couple of pounds.

Flash memory is non-volatile, which means that it remembers when the power is turned off. A hidden advantage, that will appeal to frequent fliers, is that flash memory cards can pass safely through airport security X-ray machines.

One catch is the cost. Intel's 4 megabyte card will sell for about \$1,200 - nearly 10 times the price of a floppy disk drive. However, prices will come down if flash memory is widely adopted.

East meets West in British sewers

A CHEMICAL technique developed in Hungary is now being put to use in the repair of Britain's crumbling sewers.

The process involves piping two alkaline chemicals down the aging sewer, thereby eliminating the need for digging up the roads.

A solution, comprised largely of sodium silicate, is

man's date of birth, ownership, and history, giving farmers full feedback if any of these animals are found to be diseased in the abattoir.

Such a system is now being developed by Smart Tag Security and Data Retrieval Systems, of Shropshire, with backing from the British Technology Group. One difficulty, however, lies in implanting the tag - consisting of a silicon chip that can be read by radio and costing perhaps £1 - so that it does not move afterwards and cause harm to the animal.

Sun shines on a cheaper dish

Nobody doubts the value of solar energy. The only problem is that the equipment needed to harness the sun's power is expensive.

Now a parabolic dish, used to reflect the sun's rays, has been tested which promises to bring down the costs of solar energy. The dish, developed by the Sandia National Laboratories, in Albuquerque, and Solar Kinetics, in Dallas, uses a thin metal membrane in place of the traditional glass mirrors. The membrane is given a curved shape by alternately applying hydraulic pressure and vacuum during the fabrication process.

The membrane is less expensive and weighs less than glass.

Water-skis head for high seas

WATER-skating is as fun in choppy water, as any amateur sports person knows. So an American company has invented an alternative ski, which resembles a cross between a surfboard and a miniature hydrofoil, to help overcome the problem.

The airchair, sold by Hot Shot Marine, of London, consists of a compression-moulded water-ski, about 12in across and 48in long. Attached to the top is a seat, and to the bottom an aluminium alloy sail supported by two hydrofoil blades. As the ski rides up on the blades, reducing the contact between it and the sea.

Contact: Intel, US: 916 351 2746; Sanjour, UK: 0705 321 444; US: 813 459 1000; Smart Tag, UK: 0743 861500; Sandia: US: 505 844 8088; Hot Shot UK: 081 531 7819.

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GOLD FIELDS COAL LIMITED

(Incorporated in the Republic of South Africa)

(Registration No. 01/0124/06)

ISSUED CAPITAL: 16,862,721 shares of 50 cents each

Quarter ended	Quarter ended	Nine Months ended
30 September 1990	30 June 1990	30 September 1990

OPERATING RESULTS (TONS 000)

Coal mined	2,645	2,690	7,768
Coal sold	1,887	2,173	6,088
FINANCIAL RESULTS (R'000)			
Sales	56,944	67,154	183,817
Cost of sales	47,687	56,369	154,443
Profit before tax	9,257	10,765	29,374
809	1,857	4,420	
Profit before tax	10,066	12,442	33,794
Tax	5,703	3,405	16,084
4,363	9,037	17,710	
Capital expenditure	2,605	2,130	5,805
Dividend	-	6,745	6,745

NOTES:

- (1) In the March 1990 quarterly report, it was noted that adjustment had been made in respect of the proposal in the Budget to treat consumable stores as stock for tax purposes. In terms of the 1990 Income Tax Act now promulgated, however, this adjustment is not required until the 1991 financial year and the tax has been calculated accordingly.
- (2) Capital Expenditure The unexpended balance of authorised capital expenditure at 30 September 1990 was R73 million.
- (3) Dividend A dividend (No.154) of 40 cents per share declared on 21 June 1990 was paid to members on 8 August 1990.

On behalf of the Board
J.G. Hopwood
C.T. Fenton
Directors

A MEMBER OF THE GOLD FIELDS GROUP

NORTHAM PLATINUM LIMITED

(Incorporated in the Republic of South Africa)

(Registration No. 77/03282/06)

ISSUED CAPITAL: 57,600,000

Weekend FT

What is the FT getting up to this Weekend?



■ The Sevso plate: one of the finest Roman treasures ever to have been recovered. But where did it, and other recent "finds", come from? Anthony Thorncroft reports on the authorities' attempts to find an answer.

■ Your Money, the EMS and the markets: Barry Riley assesses the longer term effects of Britain's full entry into the European Monetary System. Plus answers to some of the questions investors are now asking:

Is this the time to take out a foreign currency mortgage?
Should share portfolios be shifted towards Europe?
How should savers respond?

Will the housing market start to move again?

■ Wartime resistance and Churchill's secret agenda:
Anthony Verrier describes his researches into the tangled motives which shaped the great British leader's policies towards European

resistance movements, sometimes with unhappy results.

■ Food: Nicholas Lander on the chef who cooked up a tasty financial deal. Philippa Davenport and Giles MacDonogh feast on mushrooms

■ Travel: a two-page focus on taking a cruise

■ Sport: Michael Thompson-Noel on the fantasies and bogus values that undermine British racing. Television rights and big time sport — report by Peter Berlin

■ Gardening: Robin Lane Fox described the grand history and the elegant beauties of a great garden near Lucca in Italy

■ How to spend it: Lucia van der Post on why some men smell more attractive than others

■ Books: William St Clair on Isaiah Berlin's writings, Malcolm Rutherford on the Howard biography of Richard Crossman

COMMODITIES AND AGRICULTURE

Mining companies to set up environment council

By Kenneth Gooding, Mining Correspondent

SOME OF the world's biggest mining and metals companies yesterday agreed to set up a new organisation through which the industry will respond internationally to the growing pressures it faces on matters relating to health and safety and the environment.

Among the companies initially involved in the so-called International Council on Metals and the Environment are the RTZ Corporation of the UK, the Anglo American Corporation of South Africa, Western Mining of Australia, Noranda of Canada, Mitsubishi Metal Corporation of Japan, Industrias Peñoles of Mexico and Asarc of the US.

It is the first time in its long history that the mining industry has felt the need to respond on an international rather than on a country-by-country basis to environmental pressures.

UK farming 'in parlous state'

By David Blackwell

FEAR IN THE UK had reached "a very parlous state" as it plunged deeper and deeper into the red, Sir Simon Gourlay, the president of the National Farmers' Union, said yesterday.

Farmers are already suffering from crippling UK inflation and interest rates, as well as problems affecting the whole of EC agriculture," Sir Simon told the 100-member NFU council. "These pressures are driving us into recession, which threatens thousands of family farms and the jobs of thousands of workers, with potentially devastating consequences for the rural economy and the upkeep of the countryside."

The NFU estimates that there has already been a 5 per cent decline in the last five years in the number of what it calls professional farmers, who

produce 98 per cent of the UK's food. Mr Sean Rickard, the union's chief economist, said yesterday that an estimated 50,000 of the present 140,000 would go out of business, spread over a number of years, if current policies continued.

Last month the NFU was staging a mass meeting at Central Hall Westminster as the start of a campaign to win public understanding and backing in both Westminster and Brussels. Sir Simon will also be holding at least one meeting with Mr John Gummer, the agriculture minister, before meeting the Prime Minister to put his case.

Leaving the market to sort out farming would not work, Sir Simon said. "We have to convince Mrs Thatcher she has to throw away some of her ideological commitment to pure market forces," he added.

Bulgarians threaten to burn tobacco

By Ventseslav Tsolov in Sofia

BULGARIAN TOBACCO growers have warned the government that this year's crop could go up in smoke prematurely if their demands for higher prices are not met. They will not sell to the state at the planned price levels, the Federation of Independent Agricultural Trades Unions told officials at a meeting this week; and Duma, the socialists' daily, has reported that planters would burn the tobacco rather than sell it dirt cheap.

Representatives of some 300,000 tobacco growers came to Sofia for talks with the state company Bulgartabac and the

ministry of agriculture, food, wine and tobacco industries. But state officials refused to take part in any discussions on the basis of the planters' proposal for a price rise of 2 levs (37p) a kilogram.

State officials insisted that would be excessive, but the peasants stood their ground and said the increase was vital; state price proposals would not give growers even the minimum Bulgarian income, they claimed.

After a fiery debate planters proposed a special commission to work out in 10 days a mutually acceptable deal. Mean-

while Flatuc called for a boycott of sales to Bulgartabac.

According to the ministry of foreign trade, failure to settle the dispute would result in Bulgaria and Bulgaria as a whole facing heavy losses on world market sales. And a senior foreign trade official warned that planters' demands might push up world tobacco prices and unbalance the market.

Bulgaria is a major league tobacco exporter. Its growth is added to practically all blends of pipe and cigarette tobacco because of their famous taste and aroma.

UK gives EC farmers unexpected cash fillip

By Tim Dickson in Brussels

"to promote the safe production, use, recycling and disposal of metals."

Mr Hendrick said it was envisaged that the council would have a small, permanent secretariat. The organising committee would develop its structure and an "action plan" over the next few months, probably by February or March.

Other companies supporting the new council, and whose representatives met in London at the end of "metals week", include: Inco, the Teek Corporation, Cominco and Falconbridge of Canada; Freeport-McMoRan Kennecott and Doe Run of the US; MMG and Pasminco of Australia; Nippon Mining of Japan; and from Europe, Acec-Union Miniere (Belgium), Eramet-Societe le Nickel (France), and Metaleuro (France-Germany).

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Japan worried about metals supply

By Kenneth Gooding

JAPAN IS very worried that the world will soon run short of base metals. So its Ministry of International Trade and Industry has started a determined campaign to encourage Japanese companies to become even more aggressive in their world-wide search for vital raw materials.

Among other things, Miti is asking the Japanese government to change its own rules so that much more state cash can be put behind very high-risk exploration ventures carried out by private-sector companies.

The Japanese government already offers exploration loans for a few strategic metals. These do not have to be repaid unless a viable deposit is found. Miti wants this scheme to be extended to a wider range of metals, particularly to copper and zinc.

The explanation can be found in the way that the value of the pound sterling has appreciated since the modest EMS realignment in January involving the Italian lira. Its arrival inside the mechanism at a level of DM2.35 has not only led to its own revaluation against the dollar, but the basket of EMS currencies has automatically forced a devaluation against the rest of all the other currencies in the system.

This immediately opened up so-called "negative monetary gaps" of 0.56 per cent for the narrow band EMS currencies — including the D mark and the Dutch guilder for products other than cereals. Students of agri-monetary matters were pointing out last night that this was the first time since the system was introduced in 1969 that these two "hard" currencies had been in such a position.

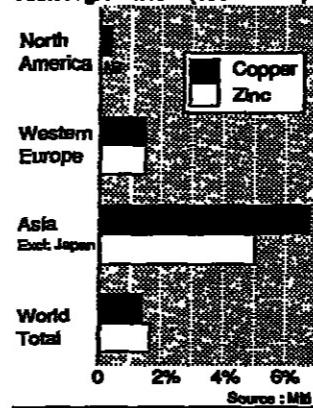
The devaluations were not big enough to create any new monetary compensatory amounts (MCAs), the taxes and subsidies designed to even out the impact of currency fluctuations on intra-EC trade. But under the rules of the agri-monetary regime small "gaps" have to be dismantled at the first EC management committee after a realignment — an objective which was achieved this week by devaluing individual green currencies by the same amount (green currencies translate common euro-denominated prices into national money).

The result is a half percentage point increase in prices in all the "narrow band" EMS countries. German and Dutch cereals producers are not affected. Ironically British farmers — whose Government started it all — get no change in the green pound. With sterling at the top of the permitted EMS band, it is technically possible that the UK could find itself in the unfamiliar position of having positive MCAs.

Exploration concessions are to have a three-year duration and will be renewable. Processing of applications, which could take up to five years, would be cut to less than one year, according to Mr Alfredo Elias Ayub, under-secretary at the Ministry of Energy, Mines and Parastatal (Semip).

Metal demand forecast

Annual growth rate (1988 - 2000)



Sources: MITS

0 2% 4% 6%

1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000

Copper
zinc

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NORTH OF ENGLAND 2

BY THE beginning of the 1980s the north of England had developed one of the greatest so-called dependency cultures in the United Kingdom. Not dependent in the sense that great numbers of people were living off the state, but reliant in that most of the adult male population worked for large companies owned by someone else, often within unionised blocks.

In 1975 it was estimated that one third of the adult male workforce was employed by the three big industries, shipbuilding, coal and steel and their related engineering concerns. In the 1970s there were only 30 publicly quoted companies which were indigenous to the North.

The region was not completely devoid of entrepreneurs. Mr John Hall of the developers Cameron Hall became well publicised as the builder of the huge and successful Metrocentre at Gateshead. Mr Joe Robertson is said to have made a fortune from the refurbishment of city centre public houses in Newcastle.

Both of these men's successes have, in a sense, been by-products of the dependency culture. Because of the high level of unemployment and the constant threat of joblessness posed by declining industries, the people in the north are generally not as heavily mortgaged and do not carry as much debt of any kind compared to their counterparts in the south-east.

Those that are in employment enjoy high disposable income. In the centre of Newcastle and in Gateshead today there is ample evidence that as talk of recession is rift in the high streets of the south-east of the country, the consumers in the North are continuing to spend.

These kind of retailing developments apart, however, the economic profile continued, until recently, to be that of dependency with all that goes with it: branch factories, the lack of small businesses and particularly the shortage of managers willing to go it alone.

This is now changing, with small units springing up on industrial estates and business parks where steel mills and coal mines used to be.

Mr John Carter of the venture capitalists 3i says that his bank has been in north-east for 25 years. But it has only been

The former dependency culture is branching out

Enterprise emerges

in the past few years that managers have been willing to set out on their own or indulge in management buy-outs.

This has reflected to some degree a realisation of what has become available in terms of loans and venture capital. But it is also the result of a greater spirit of enterprise in the North.

Mr Keith Stephensen of Pure

Venture capitalists such as 3i often take on high risk for a high return

Pias, was 40 years old when he decided to set up his own company in 1988. He had a background in packaging. He says he was very happy at the Bowater group where he was managing director of one of its subsidiaries.

Bowater, he says, is a "smashing" company. It was just that when he put his idea to the company it was not ready to take it up. His marketing idea was simply to make plastic bottles or containers for milk.

He estimated that only 8 per cent of the more than 7bn litres of milk packaged each day was in plastic bottles. Of this 8 per cent, one company – Plysu – had around 70 to 80 per cent.

Plastic bottles for milk could not only be cheaper than glass or cardboard but also more environmentally friendly, Mr Stephensen said. He thought he saw a large growth market.

He went to see 3i with his idea and was told to draw up a business plan. The real problem for him, like others starting out, was the lack of capital. He had enjoyed a good salary and standard of living as a manager with Bowater, but his only real assets were as he puts it, "myself and some equity in my house".

Mr Stephensen, again like others, is fairly critical of the clearing banks. The clearers will only make secure lending against assets. In the case of small businesses these assets usually mean debtors who owe

money against goods. If you are not producing anything as yet you have no debtors and thus no assets.

Mr Stephensen says that in the North there was no tradition of clearing banks making risk investments. But in the 1980s in the region various other sources sprang up. It is a development area so there were regional development grants, and there still is regional selective assistance.

British Steel (Industry) was set up in the seventies to help in areas where it used to be active. It is increasingly becoming like a venture capitalist, but it still does give what might termed soft loans. British Coal also gives loans. Some money is available from the European Coal and Steel Community Fund.

Cheap factories are built by English Estates at Consett, the old Steel town and elsewhere. The Derwentside Industrial Development Agency can help out in various ways. There are local authority aids. Last but not least there are the venture capitalists like 3i which will often take an equity stake on the basis of high risk and a high return if the operation is successful.

The trouble is that each of these possible sources of finance often has limits on how much of project it will support. Mr Stephensen needed to raise over £200,000. With the help of 3i he managed to put together what he calls a very complicated package.

He raised money on his house and now has a mortgage of £120,000, which is very high for this part of the world. The best part of the package was the regional development grant. He says this really is a windfall since it does not have to be paid back. In all he says his debt to equity ratio is about four to one.

Other parts of the package he is not so happy about. The British Steel participation is in the form of cumulative convertible preference shares which could be expensive in the long run. The 3i investment could work out to be extremely profitable for the

bank, but Mr Stephensen expects that he is still nervous about the clearing banks.

"Your overdraft is your working capital. Yet the local bank manager can just call it in if he is in trouble with his lending elsewhere and bring the whole house down."

One of the clearing banks has run into difficulties with its lending ratios by forcing too much debt on existing businesses when times were good.

Mr Stephensen is sanguine about his prospects. He is cagey about discussing his volume sales but says that in value terms he reached a seven figure turnover in 1989 and made a profit in that year, his second year of operation. He is looking to expand at Consett.

One of his neighbours there

is Derwent Valley Foods one of

most publicised start-ups of

recent years.

The company was a green field start-up in 1982. It got off the ground when four friends in the food and packaging industry decided they wanted to run their own business. Mr Roger McKechnie, the chairman and the managing director had gone as far as he could with his company. The only way he could progress, he said, was to go to London.

Using equity in their property, funds from British Steel,



Construction at Newcastle Business Park: the changing face of the North

new quality control systems were introduced. Derwent Valley Foods estimated that £100,000 was needed to overcome the crisis.

In the event 3i guaranteed a further £100,000 bank facility. Not all this was needed, but it had the effect of taking all equity to 30 per cent.

This act of faith in the company by 3i neatly illustrates how the bank works. If Derwent Valley Foods company were to be capitalised, notionally on a price/earnings ratio of, say, 10, the company would roughly be worth £1m. So for an investment of just over £200,000, 3i would be sitting on equity worth £3m.

Both these companies are so far successful. They show that taking a risk and showing some entrepreneurial spirit can pay off handsomely not just for the founders but for the bankers. But they also show that for all the help and assistance available to would-be entrepreneurs, there are also some impediments. Mostly the enterprise spirit needs to reach the clearing banks.

Stewart Dailey

under the Phileas Fogg label as foods from around the world.

The calculation that there was a gap in the market was correct. More products have been added. Last year's turnover was £1m and profits were £1.4m.

It has not all been plain sailing. In 1984 the company expanded too rapidly and had trouble increasing output. Customers had to be rationed as production reached its limits. New staff needed training.

The successful emergence of the County Durham Development Company illustrates the point. It was set up by its eponymous county council three years ago to counter the prospect of investment being sucked into the UDCs. Now, it is one of a team that includes the UDCs, the NDC and the local authorities. Take any one of them away and Northern United is playing short. The NDC acts as captain.

The government has recognised its role by seconding staff to NDC headquarters. Mr Les Hanson, chief executive of the Durham company, says that when an inquiry is fed into the system, sites all over the region are pooled and ranked for suitability.

"We compete, but it's amazing how many times a unique set of requirements comes together that can only be satisfied in one place." Northern United then starts playing in earnest. The team looks like scoring many more goals.

Ian Hamilton Faray and Stewart Dailey

INVESTMENT

Scoring new goals

THERE ARE lessons to be learned from northern England about persuading foreign and British companies to invest in factories and jobs, for even apart from fibre of recent Japanese investment, the scale of achievement is considerable.

Dr John Bridge, chief executive of the Northern Development Company (NDC), can count £1.5bn of foreign investment in the latter half of the 1980s alone, creating 16,270 new jobs in over 150 projects.

Many of these investments

are in "sunrise" industries that are likely to last. Sunset industries, such as coal, steel and shipbuilding, which employed one in three men as late as 1974, now account for only one in 40.

The automotive and electronics industries are principal new building blocks in the region's industrial infrastructure. It is inward investment, not indigenous growth, that is making them that is making them.

The lessons date from about 1984, when many disparate and often parochial authorities in the region started working more effectively as a team in the inward investment market. It is from then that the region's present systematic and effective marketing can be traced. For 1984 was the year Nissan decided to go to Sunderland.

"Winning Nissan proved it was better to work together than fight each other," says Mr Peter Carr, a former senior civil servant in the region who now chairs the County Durham Development Company. "It also proved to everyone that it was worthwhile. Nissan was big league."

However, because of Nissan's high profile, the north's wider and earlier achievements are often overlooked – and without them the Nissan coup would probably have been impossible. For through them the region had already proved, vitally, the adaptability of its workforce.

Black & Decker – which now operates the biggest domestic power tool factory in the world at Spennymoor, County Durham – is a leading example of an inward investor taking root and flourishing in the ensuing generation.

Indeed, pre-Nissan successes mean that the largest group of inward investors is from the US, with over 120 companies now established. They include Bristol Myers, Cummins Engines, Black & Decker and

Ingersol Rand.

Some 60 companies from Scandinavia are represented, including Volvo and Perstorp from Sweden and Norsk Hydro from Norway.

Other investors include Samsung from Korea and some smaller Hong Kong concerns. There are also currently around 70 companies from Europe, Germany, Switzerland

and the Netherlands are currently dominant in this field.

The highest profile, however, has been taken by Japanese companies because of the sheer scale of Nissan's investment. There are now over 40 of them, all ready for the European single market in 1992.

Niss's bearings manufacturer, was first to arrive in 1976, when it invested £7m to create 220 jobs. It has now put in over £70m and employs more than 750 people.

Although three more Japanese companies followed, their investment was small-scale. It was Nissan's decision, after a three-year search in 1984, which really opened the way: if the area was right for Nissan, that was good enough for anyone else in Japan.

When Nissan announced expansions that it would bring its total investment to £520m and create 3,500 jobs and a production capacity of 200,000 cars a year at its 500-acre site in Sunderland, the north-east's appeal was confirmed beyond even unreasonable doubt.

However, not all inward investment is foreign. There were 45 UK company relocations or expansions northwards in 1989-90, creating 4,533 jobs.

Another 20 projects, involving reorganisation among existing UK companies, managed to save 1,354 jobs in the north and transferred 1,369 from elsewhere in the country.

Significant moves involved St Albans Rubber, a relocation to Tanfield Lea, a creation of 200 jobs, British Home Doors to manufacture glassware in Washington (150 jobs) and Visele Technologies to Billingham, Teesside.

Dr Bridge says that in recent years there has been much less interest in the help and sub-

sidy available, and more concern to find suitable green field sites and skilled labour.

The collapse of traditional industries has meant there has often been land available on the banks of the Tyne, Wear and Tees, but it has needed the government's two new urban development corporations (UDCs) and their funds to pay for its reclamation, so that only now is it coming into play.

Ironically, the opposite has happened with rented factory space. The cheap rental levels of the past have offered such poor returns to private sector builders that there is still a huge gap to be filled in the wake of the government curtailment of the role of English Estates in building advance factories.

However, these things may

be less important than the problem-solving skills the north has now developed to make it as easy as possible for prospective investors to move in.

The development of NDC – a partnership of local authorities and local industry and commerce – is part of it, but so has been the growth of co-operation between all the parties.

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NORTH OF ENGLAND 3

Tracy Corrigan examines results of regeneration in Teesside

A new landscape rises

THE CELEBRATED walk made by Mrs Margaret Thatcher in the wilderness of Middlesbrough's inner city defilement in 1987 marked the start of a new phase in the regeneration of the region's once woefully dependent economy.

New shopping, housing, leisure and business complexes are rising from a landscape still dominated by cooling towers and chimneys.

The wilderness blessed by Mrs Thatcher three years ago is now best negotiated by land-rover: "A giant building site three times the size of Canary Wharf, Teeside and Teesside Park together constitute the largest project under the aegis of the Teesside Development Corporation, one of the UK's six urban development corporations set up in 1987. The site is being transformed into a vast shopping, housing and leisure complex, one of a handful of developments designed to provide the 'critical mass' which will spur fresh investment in the region."

Tesside's efforts to diversify its economy run counter to its historical and social traditions. Its three-pronged industrial economy built on chemicals, steel and ship-building seemed to guarantee prosperity and

Hartlepool, 25,000 jobs were cut out of a working population of 40,000, says Mr Alan Humble of the Hartlepool Enterprise Agency.

Although both ICI and British Steel now run thriving operations in the area, increasing automation has made such companies capital rather than labour-intensive. "We have to accept that we can no longer be a diversified heavy industry," says Mr Tom O'Connor, national chairman of the Confederation of British Industry's Smaller Firms Council and a past chairman of the CBI Northern region.

The long reliance on a narrow industrial base stifled the growth of entrepreneurial spirit. "Teeside has suffered from a lack of companies between the very big and the very small," says Mr John Kirton, managing partner of KPMG Peat Marwick McLintock. There are some notable exceptions, such as MTM, the specialist chemicals company. Set up by two ex-ICI managers six years ago, it is now a listed company employing 700 employees with a turnover of £63m in 1989.

But many locals went into business "because they wanted jobs, not because they wanted to run their own businesses", says one observer.

To read the lack of entrepreneurial spirit as an indigenous characteristic is to misunderstand the economic structure of the area, according to Mr Duncan Hall, Middlesbrough-born chief executive of the Teesside Development Corporation. "Entrepreneurial spirit is a gift phrase. The opportunity to diversify did not exist," he says.

To create such opportunity is the role of the TDC. Mr Hall wants to have the same economic impact in five years as ICI had in 50 years, stimulating over a billion pounds of investment.

His critics charge that his developments are irrelevant to the needs of the local community, or that he is not creating "real" jobs. While some of the TDC plans do appear incongruous – such as the oxymoronic Hartlepool marina – he is, say his supporters among the local business community, addressing Teesside's very real image problem, as well as providing

an attractive infrastructure. Because of the negative perception of the area, it is still harder to attract investment from elsewhere in the UK than from abroad.

Mr Hall wants to reverse the trend of attracting investment through subsidy. "Historically, investment was not based on confidence, but on buying jobs," he charges. It followed that "the commitment of those companies was only as strong as the subsidies". Investment was "built into a doom-and-gloom situation".

TDC operates through joint ventures with the private sector, turning down projects

Technology Park, designed to attract high technology industry to the area, is up and running. It is a campus development of high-quality premises for research and design, on 167 acres of ICI experimental farming land which had become redundant.

"The magnet to attract companies here, rather than somewhere 'nice' like Cambridge, is that the company on this park can avail itself of a wide range of facilities and services from ICI," says Mr George Hunter, chief executive. Firms are "cosseted" by ICI, which offers advice and access to equipment medium-sized companies could not otherwise afford.

As a logical extension to the technology park, ICI's latest plan is to establish a Process Plant Park, using existing assets to attract the manufacturing industry. Over 100 acres of land is available on an adjacent site in Billingham – and potentially up to 200 acres, as old space-hungry ICI plants are replaced.

The sites are already serviced by roads, rail, and all the process services needed by manufacturing plants, such as steam and nitrogen, are produced nearby. For young companies, this offers "huge savings in capital costs and a fast



Teesside Park Interchange: a flagship scheme of the Teesside Development Corporation

Cheaper labour and space may enhance the area's attractions

which are not shown to be commercially viable. Mr Hall becomes dubious if subsidy is a prerequisite.

"We provide a canvas; the private sector paints the picture," he says. Consequently, he says, he does not have a clear image of how the various projects will turn out.

Meanwhile, ICI's Belasis Hall

track to getting into production", says Mr Hunter.

The 5,000 to 7,000 jobs which the technology park is ultimately expected to create will not be matched by the more capital-intensive processing park. But the project should give rise to additional jobs in the supply and servicing sectors.

"The future of the region lies

in science parks like Belasis," says Mr Kirton of KPMG. As well as attracting investment, it is hoped such projects will lure more graduates to the area.

"ICI's objective is to use its assets – equipment and people – to attract the right sort of industries," explains Mr Hunter. "We, too, want to be part of a thriving region," he

said. Just as the pace of investment appeared to be working up some steam, high interest rates and galloping inflation are starting to bite. Companies like ICI are vulnerable to surging oil prices. Teesside has been somewhat insulated so far, partly because property prices have held up relatively well.

"Interest rates defer decisions, inflation stops decisions," says Mr Hall of TDC.

He talks, with Stalinist overtones, of a "five-year social and economic revolution" for Teesside. As Mao-Tse Tung said of the results of the French revolution, it's too early to tell.

Efforts to diversify the economy run counter to the region's tradition

"jobs for life" until the early 1980s when paternal employers such as Imperial Chemical Industries and British Steel were forced to shed thousands of jobs.

We used to say, not "I work for ICI", but "my family works for ICI", said a local. But after a prolonged period of dynamic growth since the 1920s, ICI's workforce dropped from 30,000 in the 1960s to its current level of around 12,000, with the bulk of the losses in the early 1980s, at the time of the last oil shock.

According to Mr Peter Cawie, chief executive of Teesside Chamber of Commerce, 8,000 jobs were lost in the region in a ten-year period. In

PROFILE: MILLCOM

Telecoms group moves to Darlington

WHEN MILLCOM, the international telecommunications group, shifted its European headquarters to Darlington, County Durham, the company was greeted by 1,800 applicants for 250 jobs. In London, Millcom had to pay agencies to recruit staff, bumping up already high labour costs.

The three purpose-built blocks in Darlington's Yarn Road industrial estate, officially opened by Mrs Margaret Thatcher last month, are large enough to accommodate the doubling of the workforce planned in the next two years.

Millcom started considering a move from London in 1988. "We decided if we are going to move, let's get some substantial benefits," says Mr Peter Scrope, deputy chairman of Millcom UK. The new location had to offer a pool of suitable labour, cheaper premises and strong communications network, as well as additional financial incentives.

Most of the jobs are VDU- and telephone-based, a far cry from the town's industrial traditions. Millcom's largest business, the servicing of cellular phone customers and radio paging, strike chords of yesteryear, out of time with "the birthplace of the railways". But Darlington, with

Most of the jobs are VDU- and telephone-based

out the dubious luxury of large, paternal employers like ICI and British Steel, has long had a more diverse economy than neighbouring towns at the mouth of the Tees – Middlesbrough, Stockton, Hartlepool – where massive redundancies in the chemical and steel industries in the early eighties all but crippled the dependent local economy.

Despite its more progressive approach, much of the new employment won by Darlington is still labelled as "woman's job". Around 70 per cent of Millcom's staff are women, although the company has no preference for female workers. The level is higher than in London, where just over half the workers were female. The

same pattern is expected when Fujitsu, the Japanese electronics giant, opens its new plant at nearby Newton Aycliffe.

Millcom needs 2.7 staff to service every thousand customers, according to Mr Scrope, and its 75,000-strong customer list is rising by about 2,000 per month.

"We use the local job centre

Grants and loans were added incentives to move

a lot here, which we would not dream of doing in London," says Mrs Rosalie Cimmette, Millcom's personnel manager.

Before the move, Millcom recruited some management-level staff from the area, for training in London. But most of the Vauxhall-based workforce did not want to move, and only 30 staff followed the company to Darlington.

The company has been "exceptionally pleased" with the workforce. Mr Scrope has noticed different attitudes to work. "In London, they were less responsive. Here they'll turn round and say 'what a stupid way of doing something'." They tend to be more inclined to strict time-keeping, but more productive when at work, he says.

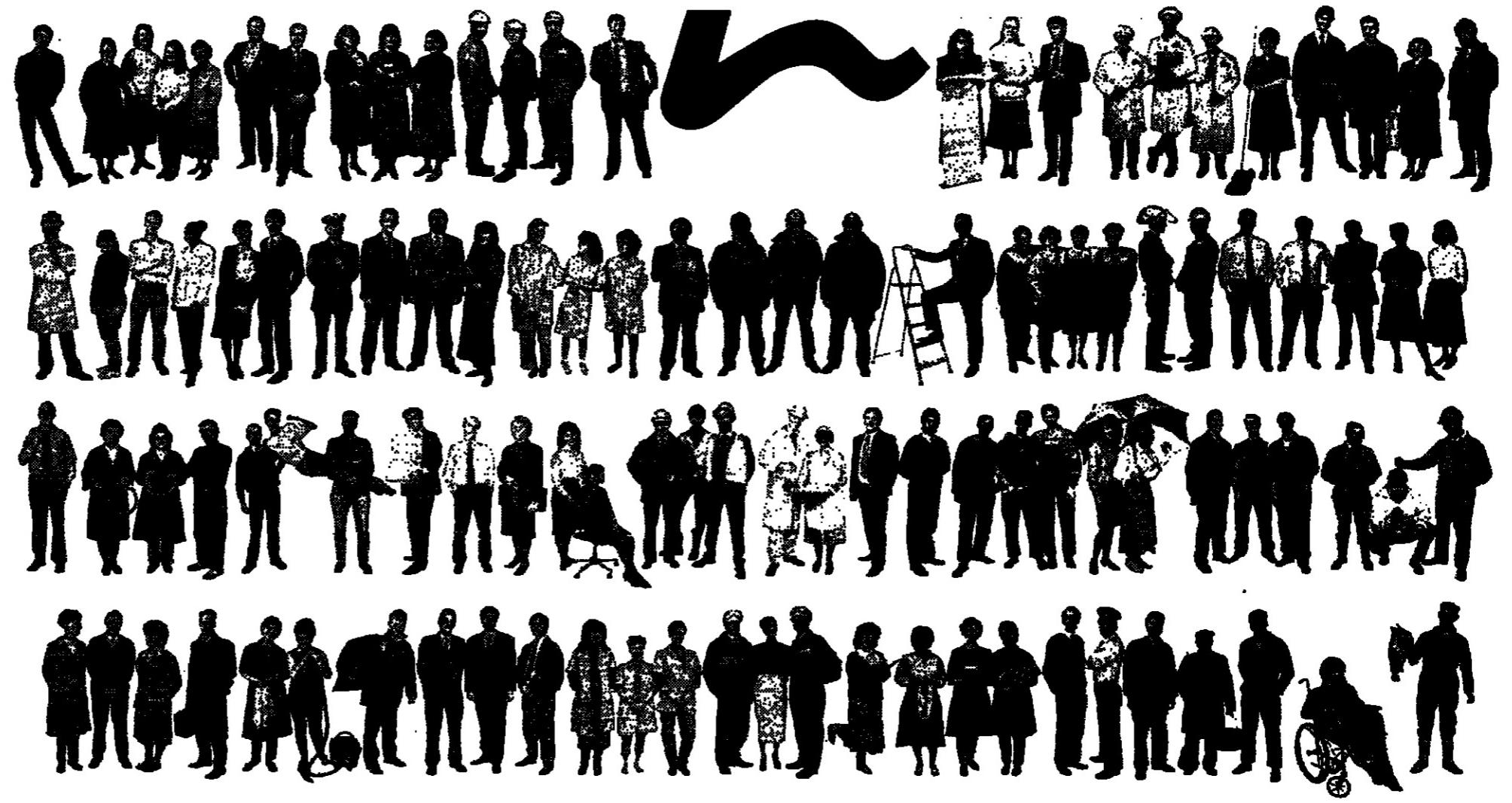
Darlington was chosen in preference to proposed sites in the North-West, and Luxembourg – only marginally influenced by Mr Scrope's local origins.

One of the three floors of the main office block lies empty, ready to house an expanding workforce. Such an apparent waste of space would be endemic in London. But Millcom owns its Darlington premises, built to its own design on land bought from the local council.

There were other incentives – two grants from the government, a soft loan from the European Coal and Steel Commission, and help from the local authorities (both Darlington council and Durham county council). Mr Scrope says the company would not have made the move without these incentives.

Tracy Corrigan

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Teesside's well-established industries are still very important. The area has one of the largest petro-chemical complexes in the world and many of the North Sea's oil platforms are built there – but newer industries are also finding the skills and capabilities they need on Teesside. Backed by the education and training resources of Teesside Polytechnic and seven further education colleges, there is a plentiful supply of graduates, technicians, management-trained and craft-based people.

Teesside's rapidly-broadening economy now includes electronics, food processing, clothing manufacture, plastics, furniture, distribution and

business services, in addition to well-established engineering and fabrication operations.

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TEES-SIDE

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NORTH OF ENGLAND 4

Cumbria's natural assets may help cushion recessionary blows

Strength in local diversity

CUMBRIA IS the Adam's apple on the silhouette of Britain - the bulge sticking out into the Irish Sea just below the chin of Scotland.

It looks compact, but as any visitor quickly discovers, it is several counties rolled into one. It used to be four: Cumberland, Westmorland and bits of Lancashire and Yorkshire but now it has at least three distinct parts: the corridor along the M6 to the East with its prosperous "new" industries, the old industrial areas in the West where adjustment to new times has been toughest and the unique splendours of the Lake District in the middle.

What they all have in common is magnificent scenery, and the sweep of the great outdoors. A feeling of history permeates the county's handsome stone-built capital Carlisle, a place where forces have clashed for centuries.

Cumbria's charms attract more than 15m tourists each year, their pockets jangling with some £300m all of which makes work for 31,000 people, about 15 per cent of the county's labour force, and provides a useful underpinning to the local economy.

If anything, tourism's problems are of too much success. Traffic congestion and footpath erosion are now headline news.

Although talk of shutting off the Lake District at peak times is fanciful, the Cumbria Tourist Board is trying to spread the flow of visitors more evenly throughout the year, and encourage them to visit new parts, like the West Coast or the Eden Valley.

But though many counties of England would give anything for a natural asset such as the Lakes, Cumbria's strength also lies in its diversity. The M6 corridor with its good north-south links has become a lure for industry and tourism, providing towns like Penrith and Carlisle with solid employment. United Biscuits, Pirelli and Cavay are well-established local names.

Small businesses thrive as well. Mrs Margaret Thatcher recently visited Carlisle to present an award to John Chapman, a fast-growing company which makes hunting bags and exports most of them to Japan and Italy.

These strengths have ensured Cumbria a place among the UK's more prosperous counties. Although there are some signs that the recession is starting to bite, unemployment is still below the national average at 5 per cent.

Politically, the CCC is a hung council with Conservatives and Labour each holding 37 seats, and the remaining nine shared among Liberal Democrats and independents.

The county's development strategy aims to create an attractive economic and physical environment for business,

to support job-creating initiatives, and involve trade unions in collective bargaining and long-term planning.

But although businessmen have generally positive things to say about the authorities, there are obvious strains in a county with such rich natural endowments.

These emerge most strongly in the county's ambiguous attitude towards VSEL. On the one hand, the huge facility is a major employer and customer for local business. But its pollution has frightened off thousands of people out of work.

Fortunately, there are still big employers in that part of the county such as British Nuclear Fuels at Sellafield and VSEL, formerly Vickers, in Barrow-in-Furness which manufactures nuclear submarines and other defence equipment.

But they, too, expect to lay people off, and the prospect of

a fresh wave of redundancies in the area has triggered a series of initiatives by local government and business to speed up industrial transformation.

Cumbria County Council prides itself on its positive attitude towards business, though in the role of catalyst rather than provider. "I think we have a good relationship between government and industry here," says Mr Brian Graham, senior assistant director of the council's economic development and corporate policy department.

Another worry is the steady decline of the county's most traditional industry - agriculture. Despite the image of neat green fields and Beatrix Potter farmhouses, farming now accounts for only 5 per cent of the county's economy.

But Cumbria has shown that it can make adjustments.

There will be shocks in the coming years - but many have been anticipated. The fact that the county possesses splendid natural endowments suggests there are also ways in which it can cushion the blow.

David Lascelles

WEST CUMBRIA

The wounds of economic readjustment are healing

A DRIVE along the coast of Cumbria will expose you to some splendid scenery - but also to the pain of the county's economic adjustment.

The relics of past heavy industry abound - the worked-out coal mines, the derelict factory sites and the ports that have seen better days. To these have now been added the threat that two of the region's largest industrial employers, British Nuclear Fuels Ltd (BNFL) in Sellafield, and VSEL in Barrow, will have to shed jobs in the years ahead.

But there is also encouraging evidence of Cumbria's efforts to breathe new life into the area. The harbour at Maryport is being redeveloped by English Estates North, the state-owned property company.

Large plants around Workington and Whitehaven contain substantial manufacturing facilities for companies like Volvo, Iggesund, Ectona (part of Eastman Kodak), British Steel and Albright & Wilson.

Two particular initiatives illustrate development efforts.

The most advanced is at Derwent Howe, the seaside site of the former Workington iron works which has been redeveloped for new industries. A leading role here is being played by the West Cumbria Development Agency, a partnership between business and

local government.

The agency was set up two years to anticipate the loss of several thousand jobs that will take place in a couple of years time at BNFL when construction of the Thermal Oxide Reprocessing Plant (THORP) is completed. Some 3,000 local jobs are directly at risk, with a further 3,000 vulnerable through the knock-on effect.

BNFL is contributing £1m a year and the local authorities a further £250,000 over a ten year period to finance a development fund. The money is being used to lay the infrastructure for new job-creating industries, such as the Westlakes science and technology park outside Whitehaven where building began this summer. Already the region has more than half a million sq ft of space available at as little as £2 per sq ft.

Allerdale, as the northern coastal district is called, has development area status and within that there is an enterprise zone, which qualifies it for government assistance.

Along with its neighbour, Copeland, it also qualifies for a special £6m EC grant, but the councils have been unable to tap this money because it is conditional on matching funds being advanced by the UK Treasury, which have not been forthcoming.

According to Mr Tony Whinnett, the first two tenants - showrooms for Vauxhall and

Nissan - have just opened up, and Rocklife Developments of Kendal have agreed to build 150,000 sq ft of warehousing. An annexe of the Barrow College of Further Education has also been completed. Nearby, a new maritime museum specialising in iron shipbuilding is nearing completion, and a 40-room hotel is planned.

The council hopes that Project Furness will generate £3m of diversified investment and over 1,000 new jobs in an area which has always been dependent on a few big local employers, according to Mr David Freestone, the council's representative.

Both initiatives suffer from their perceived remoteness from the main transport links. Apart from a short stretch of dual carriage-way near the M6, the main coastal road is narrow and winding. But some improvements are planned and British Rail intends to keep open the line which follows the seashore.

The local authorities believed that transport constraints would make the area more attractive to high value, low volume manufacturers, but that has not necessarily been the case. Buses, wood board and steel rails are all made near Workington.

David Lascelles

Enterprise zone means new life for Sunderland

The cranes will go

SUNDERLAND is extremely sensitive about the wrong impression created by its "silent cranes" image following the closure of its last remaining shipyards nearly two years ago.

The trouble is that the cranes have been exactly that, dominating the skyline and symbolic of a lost past - yet offering hope that they might yet be reactivated.

The problem should soon be solved: last month everyone finally acknowledged that the shipyards are not going to be brought back from the dead by some benevolent incomes - or at least not as shipyards.

The cranes have been sold and will be dismantled and removed within six months. So

will the huge sheds in which British Shipbuilders constructed vessels. These fine rates for Sunderland shipbuilding will mean that the town can also bury its past and get on with its new life.

The issue should never have been in doubt because the European Commission had already allowed Sunderland to have Britain's last enterprise zone as a result of the shipyard closures.

The problem should soon be solved: last month everyone finally acknowledged that the shipyards are not going to be brought back from the dead by some benevolent incomes - or at least not as shipyards.

But it cannot have both shipbuilding and the zone, which the EC does not like because it distorts competition by subsidising industrial development. Ultimately, by acknowledging that shipbuilding or ship repair cannot be revived, the zone can be brought into full play as a marketing asset.

That said, the loss of the shipyards needs to be put into a wider perspective. As Mr Phil Wright, head of marketing and policy for Sunderland council, points out, they employed only 2,500 people in an active workforce of more than 120,000.

By the time their closure had impacted on the unemployment figures of January 1989, there were 20,685 unemployed men on the register and 6,282 women, a total of 26,950, with an unemployment rate of 15.5 per cent overall and 20.2 per cent

for men.

By August this year, there were 14,842 men and 4,454 women out of work - a total of 19,296. The overall rate had dropped to 12 per cent and that for men to 14.6 per cent.

Given the later figures still are, they mean that 7,654 new jobs nevertheless appeared in a little over 18 months, an improvement of 28.4 per cent.

"People don't realise the scale of what has been achieved," says Mr Ed Robson, the town's director of architecture and planning. "What we have done in restraining has been as remarkable as our achievement in factory building."

With new factory space chronically short and the private sector hesitant because of poor rental levels and returns in the north, the borough spent £3m on advance factories last year.

"We have got only one 20,000 sq ft factory left," says Mrs Janet Snaith, employment development officer. "If anyone wants 10,000 sq ft or less, there is nothing available."

Any scandal about Sunderland's jobless figures may well be because, as Mr Robson puts it: "If we'd had a stock of buildings during the boom of the last few years, we would have

filled them all."

Mr Alastair Balla, chief executive of Tyne and Wear Development Corporation, believes that because of the enterprise zone, Sunderland's problem is now solved in principle, although it will take years to work through.

He says private sector developers were holding back to make sure that the zone, which is on several sites, would not be threatened by a revival of shipbuilding.

The zone's main attraction for them is 100 per cent capital allowances, a potent means of keeping going for developers who are making losses elsewhere because of economic downturn.

During the hiatus, English Estates has built some units in

the zone and these will be ready soon. Following shortly will be several large factories financed by Scottish Provident over the road from the expanding Nissan factory.

Mr Wright says that Nissan is now one of Sunderland's great assets in developing its new image. It never bothered before because marketing was done by Washington New Town, now a Sunderland suburb which sandwiches Nissan between itself and the old town.

The new town has also created an unusual opportunity. Because it was populated by young families, Sunderland now has a predominantly young workforce. There is no demographic timebomb to create a future labour shortage,

and this is being used as a selling point to potential incomers with high technology businesses.

Enlarging the private sector in the town is vital. The successful Vaux brewery group and Nissan dominate, but the sector is still too small, and too many employers too big, for many root entrepreneurs to flourish as they do elsewhere, through mutually supportive small businesses. The latter are encouraged mainly through council-run workshops.

The disappearance of the silent cranes should hasten many of the changes now well under way.

Ian Hamilton Fazey

"How about coming to Belasis Park?" says George Hunter



George Hunter, Chief Executive of Belasis Hall Technology Park, explains: "Belasis Park, situated at Billingham, is a prestigious development providing an ideal location for high-tech and knowledge based companies in a landscaped setting. The Park, which is a joint initiative between ICI and English Estates North, opened in March 1988 and has already reached its fourth building phase."

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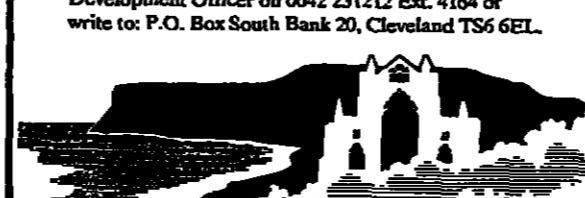
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LONDON STOCK EXCHANGE

Equities fight to hold FT-SE 2,100

GLOBAL MARKET pressures began to make their presence felt in London yesterday, and the stock market struggled to hold on to the FT-SE 2,100 mark which is seen as a significant support level. The principal feature of the day's trading was the fall-off in trading volume, which returned to the disappointing levels recorded before last Friday's announcement of British entry into the European exchange rate mechanism and the cut in domestic interest rates.

With crude oil prices still firm, the pound little changed and the Gulf situation remaining uncertain, equities had no much choice but to open lower

Account Dealings Dates		
First Dealings: Sep 24	Oct 5	Oct 22
Options Exercised: Oct 4	Oct 18	Nov 1
Last Settlement: Oct 5	Oct 10	Nov 2
Accrued Divs: Oct 10	Oct 29	Nov 12
Share dealings may take place from 12.30 hrs on business days earlier.		

following sharp falls in New York and Tokyo overnight. After an erratic session on the downward side, the FT-SE Index closed a net 15.6 down at 2,102.2. London closed before Wall Street had to face the news that a leading New York bank had cut its dividend, confirming recent fears. Thus,

Wall Street's loss of nine Dow points in London time appears to leave the UK market vulnerable to overnight influences from the New York market.

The Footsie index tested the 2,100 mark twice early in yesterday's session, well-noted by some equity chartists who commented that the market would prove very vulnerable between the 2,100 and 2,100. On the next day of the dividend cut by Chemical Bank, Wall Street immediately dropped by more than 50 Dow points; any consolidation around that level seems bound to have an effect on London this morning.

Also unsettling the UK market were hints of an impending rights issue from a leading

yesterday's volume being 861.3m shares against Wednesday's 427.4m. Traders said that business showed signs of returning to the depressed levels of the past few months, when daily Seag figures depended heavily on inter-dealer activity in a nervous trading market.

However, data from the International Stock Exchange disclosed that investment retail business this week remained high, with Wednesday's total at \$1.7bn still well over double the daily average of recent trading accounts.

Also unsettling the UK market were hints of an impending rights issue from a leading

joint venture with ICI - following Britain's entry into the European exchange rate mechanism. However, he expected the final dividend to be maintained.

Other researchers were surprised by the dividend prediction. "If that view is to be accepted, how can you afford a self rating to an Alfa stock yielding nearly 18 per cent on a price/earnings ratio of three times?" said one, who has already forecast a halved final payment.

Eventual profit numbers have little relevance, he added: lower profits are widely expected and the important issue is whether debt levels and balance sheet strains will drive Cookson deeper into financial problems.

County NatWest lowered its dividend expectations for Cookson towards the end of last month and warned yesterday that it was not confident about any forecasts for the UK industrial sector. Cookson shares lost 4 to 65p on increased turnover of 1.9m.

Glaxo was also hit by the news that Takeda, the Japanese pharmaceutical company, had developed an anti-ulcer drug which had different properties from Glaxo's Zantac and could capture a significant market share.

Options and BP

BP shares came under pressure from reports on the traded options market that the group may be contemplating a substantial rights offer. Talk in the market was that BP would use the proceeds to launch a big takeover bid in the US.

Oil sector specialists tended to dismiss the speculation. They said that given the enhanced cash flow resulting from higher crude oil prices, BP had no need to go to the market for cash.

One reason put forward for the early decline in the share price was that a leading US investment bank was an aggressive seller of BP stock overnight in America and at the outset in London, via a programme trade.

BP settled 5 off at 35p after turnover of 6.5m. Shell, also said to have figured prominently in the programme, shed 3 to 45p on 3.5m shares; in Shell ADRs showed up on the overnight ticker.

Revived debate

The debate over troubled industrial materials group Cookson revived after it was labelled a sell by a leading UK securities house. The analyst reduced profit estimates for this year and next to the lowest so far recorded in the market, citing currency disadvantage to Tioxide - the group's

insurance sector, hitting Prudential and then Legal & General. One analyst described the rumours as "most unlikely", although he acknowledged that a real life group could well be having a hard look for a building society acquisition.

He said Legal had only recently raised some £130m from the sale of its Victory Reinsurance subsidiary and would benefit from the change in accounting procedures. As to the reasons behind the fall in the two companies' shares, he noted that analysts had been factoring in significant increases in subsidence claims; "these are not stories but facts". Legal shares dropped 16 to 33p, while Prudential lost 9 to 26p. A sell note lowered Guardian Royal Exchange 14 to 17p on 3.6m.

Insurance brokers moved against the market trend with Sedgwick, well supported late in the session, closing 5 higher at 196 and Willis Corroon, the result of the merger of Willis Faber and Corroon & Black, marginally ahead at 184p. Lloyd Thompson added 4 at 26p after the increase in marine insurance rates.

Building issues were barely changed in a sector showing signs of exhaustion after the recent cut in UK base rates and sterling's entry into the European ERM. Only Tarmac (240, down 2) and Beazer (84p, off a penny) recorded more than 1m shares traded (1.3m each). Among other leading stocks, RMC put on 3 to 63p, but Blue Circle finished 2 down at 22p.

A general decline in construction activity was blamed on a severe downturn in profits forecast by A.H. Bell, suppliers of pipelines and associated excavations for the water industry, and the shares plummeted 55 to 75p.

The clearers, hit late on Wednesday by reports that at least one of the big US banks had run into problems over the troubled Trump empire, had cut its dividend too late for action in UK stocks. NatWest, with its exposure to the US property market, closed 8 down at 264p on 10m and Barclays dipped 7 to 35p. Lloyds, 4 lower at 279p, and Midland, 2% easier at 197½p, were relatively quiet. TSE was a fraction easier at 186p on 10m and Abbey National slipped a shade to 238p on 4.1m.

The rights issue story in BP quickly leapfrogged into the

market, with the US dollar and the Japanese yen. Guinness fell 14 to 75p as turnover expanded to 1.9m shares.

The heaviest activity in tele-

phone networks/electronics was in Racal Electronics, which eased 2 more to 153p on 5.4m, still burdened by hints of further US selling pressure.

British Telecom, after recent

successes in the US, was 10p up at 153p.

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OFFSHORE AND OVERSEAS																
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CANADA (ISB RECOGNISED)																
GUERNSEY (ISB RECOGNISED)																
MANAGEMENT SERVICES																
National Provident Institution Gt Britain	£100.00	Offer Price	+/-	Yield Gross	Mid Price	Offer Price	+/-	Yield Gross	Mid Price	Offer Price	+/-	Yield Gross	Mid Price	Offer Price	+/-	Yield Gross
Managed	301.3	317.2	-0.4	-0.4	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
UK Equity	404.6	407.4	-0.1	-0.1	107.0	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
America	305.7	312.4	-0.6	-0.6	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Far East	276.2	280.1	-0.6	-0.6	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Invest. Gvt.	143.3	145.3	-0.2	-0.2	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Pension Fund (Units US\$)	415.2	332.2	-1.2	-1.2	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Managed	150.5	154.1	-0.8	-0.8	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Americas	270.2	284.5	-0.4	-0.4	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Far East	211.1	213.7	-0.5	-0.5	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Fixed Int.	260.3	261.9	-0.3	-0.3	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Invest. Gilt	257.1	258.9	-0.3	-0.3	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
HPI Managed Fund	245.4	247.1	-0.3	-0.3	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Managed Fund	150.9	152.1	-0.2	-0.2	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Prices Oct 3 Next dealing Nov 1																
Norwich Union Asset Management Ltd	600.0	607.0	-0.7	-0.7	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Defined Benefit Fund	56.7	55.7	-0.2	-0.2	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Equity Fund	56.4	55.4	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
European Fund	56.3	52.4	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
PEP Account II	49.8	48.8	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
North American Fund	55.1	54.1	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Property Fund	87.3	91.9	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Fixed Interest Fund	50.3	51.1	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Investment Fund	50.3	51.1	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Defined Benefit Fund	55.5	56.1	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
BUAM Retirement Plan																
UK Managed Acc.	107.1	108.0	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Defined Benefit Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Stock Market Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Equity Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
Defined Benefit Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
BUAM Managed Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
BUAM Retirement Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
BUAM Retirement Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
BUAM Retirement Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
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BUAM Retirement Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
BUAM Retirement Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
BUAM Retirement Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
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BUAM Retirement Fund	106.7	107.7	-0.1	-0.1	107.1	108.0	-0.1	-0.1	109.0	110.0	-0.1	-0.1	109.4	110.3	-0.1	-0.1
BUAM Retirement Fund	106.7	1														

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar mixed on rate doubts

THE DOLLAR was firmer against European currencies but finished below Y130 against the Japanese yen in subdued foreign exchange trading yesterday.

Confusion about interest rates was compounded by doubts that the US will find an early solution to the budget deficit issue. The White House appears to be pessimistic that it will come to an effective compromise agreement with Congress.

Failure is likely to hold back any fall in US interest rates. According to a Washington report, the Federal Open Market Committee has agreed to a cut of 1/4 per cent in short-term rates as soon as legislation to reduce the budget deficit becomes law.

But despite weakness in the economy, it was reported that the FOMC did not agree to a suggestion by Mr Alan Greenspan, chairman of the Federal Reserve Board, that it also approve a second cut linked to signs of economic weakening. The report, which had no official status, concluded that consumer and business confidence has been hit hard by a number of factors, including rising oil prices, and that lower interest rates would not give the economy much of an immediate boost.

E IN NEW YORK

Oct. 11	Last	Previous Close
1 spot	1,960.00 - 1,960.00	1,960.00 - 1,960.00
1 month	1,952.00 - 1,952.00	1,956.00 - 1,956.00
3 months	1,954.00 - 1,954.00	1,951.00 - 1,951.00
12 months	1,953.00 - 1,953.00	1,950.00 - 1,950.00

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Oct. 11	Day's spread	Close	One month	%	Three months	%	One year	%
8.30	98.2	98.2	98.2	-0.5	98.2	-0.5	98.2	-0.5
9.00	98.3	98.3	98.3	-0.5	98.3	-0.5	98.3	-0.5
11.00	98.2	98.2	98.2	-0.5	98.2	-0.5	98.2	-0.5
2.00	98.1	98.1	98.1	-0.5	98.1	-0.5	98.1	-0.5
3.00	98.1	98.1	98.1	-0.5	98.1	-0.5	98.1	-0.5
4.00	98.1	98.1	98.1	-0.5	98.1	-0.5	98.1	-0.5

CURRENCY MOVEMENTS

Oct. 11	Bank of England	Moscow Govt.	Change %
U.S. Dollar	98.1	101.0	+3.1
Canadian Dollar	102.5	104.0	+1.6
Australian Dollar	117.3	117.3	0.0
New Zealand	117.3	117.3	0.0
Swiss Franc	118.4	118.4	0.0
Deutsche Mark	117.4	117.4	0.0
French Franc	117.4	117.4	0.0
Italian Lira	117.4	117.4	0.0
Yen	117.4	117.4	0.0
U.K. Sterling	98.1	98.1	0.0
Other Currencies	105.1	105.1	0.0
Total	105.0	105.0	0.0
Long term	105.0	105.0	0.0
Short term	105.0	105.0	0.0
7 days	105.0	105.0	0.0
One Month	105.0	105.0	0.0
Three Months	105.0	105.0	0.0
Six Months	105.0	105.0	0.0
One Year	105.0	105.0	0.0

Commercial rates taken towards the end of London trading. Six-month forward rates: £1.47-1.48; 12 month £1.53-1.54.

Figures are for Oct. 10.

OTHER CURRENCIES

Oct. 11	£	\$
Argentina	11,104.7	11,104.00
Australia	12,400.00	12,400.00
Bahrain	12,000.00	12,000.00
Belgium	7,100.00	7,100.00
Canada	7,100.00	7,100.00
Denmark	7,100.00	7,100.00
Finland	7,100.00	7,100.00
Greece	12,000.00	12,000.00
Iceland	12,000.00	12,000.00
Ireland	12,000.00	12,000.00
Italy	12,000.00	12,000.00
Japan	12,000.00	12,000.00
Korea Rep.	12,000.00	12,000.00
Luxembourg	12,000.00	12,000.00
Netherlands	12,000.00	12,000.00
New Zealand	12,000.00	12,000.00
Norway	12,000.00	12,000.00
Portugal	12,000.00	12,000.00
Spain	12,000.00	12,000.00
Sweden	12,000.00	12,000.00
Switzerland	12,000.00	12,000.00
U.K.	12,000.00	12,000.00
U.S.A.	12,000.00	12,000.00
U.S.S.R.	12,000.00	12,000.00
Yugoslavia	12,000.00	12,000.00

* Selling rate

CURRENCY RATES

Oct. 11	Special Drawing Rights	European Currency Unit
Sterling	1,728.13	0.684050
U.S. Dollar	1,477.94	1.30534
Canadian Dollar	1,625.5	1.4163
Australian Dollar	1,625.5	1.4163
New Zealand	1,625.5	1.4163
Belgian Franc	1,625.5	1.4163
Denmark	1,625.5	1.4163
Finland	1,625.5	1.4163
Greece	1,625.5	1.4163
Iceland	1,625.5	1.4163
Ireland	1,625.5	1.4163
Italy	1,625.5	1.4163
Japan	1,625.5	1.4163
Korea Rep.	1,625.5	1.4163
Luxembourg	1,625.5	1.4163
Netherlands	1,625.5	1.4163
New Zealand	1,625.5	1.4163
Norway	1,625.5	1.4163
Portugal	1,625.5	1.4163
Spain	1,625.5	1.4163
Sweden	1,625.5	1.4163
Switzerland	1,625.5	1.4163
U.K.	1,625.5	1.4163
U.S.A.	1,625.5	1.4163
U.S.S.R.	1,625.5	1.4163
Yugoslavia	1,625.5	1.4163

1 European Commission Calculations.

All SDR rates are for Oct. 10.

MONEY MARKETS

London rates ease

RATES HAD a softer tone in London yesterday as Mr John Major, the UK chancellor, addressed the Conservative Party conference in Bournemouth. Mr Major's reassurances about falling inflation and lower interest rates set the tone for money market trading, but wholesale rates had already moved down ahead of the chancellor's speech, and there was little further reaction.

UK clearing bank base lending rate 14 per cent from October 8, 1990

Three-month sterling interbank traded at 138-13% per cent before the speech and at 138-13% at the close compared with 138-13% previously. One-year money eased to 13-12% per cent from 13-12%.

On life short sterling futures were caught by the more confident mood in early trading, but held in a narrow range and showed little change overall.

The December contract opened higher at 86.90 and touched 86.88 before closing at 86.88 against 86.86 previously.

The Bank of England initially forecast a day-to-day credit shortage of \$300m on the money market, but revised this to £500m at noon. Total help of

index rose to 61.0 from 60.8. Sterling showed little reaction to the speech by Mr John Major, chancellor of the exchequer, at the Conservative Party annual conference. His comments about a sharp fall in inflation encouraged hopes of lower interest rates, but the pound did not break out of its recent trading range.

Sterling rose to DM3.0100 from DM3.0075; to FF10.0675; and to SF12.5350 from SF12.5125; but it eased to Yen5.25 from Yen5.25. The pound's index fell 0.1 to 96.1.

Figures issued by the European Commission, shortly before the London close, gave the Italian lira as the weakest member of the European Monetary System exchange rate mechanism, and listed sterling as 2.13 per cent above lira central rate, against 2.12 per cent on Wednesday.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Oct. 11	Day's spread	Close	One month	%	Three months	%	One year	%
8.30	98.2	98.2	98.2	-0.5	98.2	-0.5	98.2	-0.5
9.00	98.3	98.3	98.3	-0.5	98.3	-0.5	98.3	-0.5
11.00	98.2	98.2	98.2	-0.5	98.2	-0.5	98.2	-0.5
2.00	98.1	98.1	98.1	-0.5	98.1	-0.5	98.1	-0.5
3.00	98.1	98.1	98.1	-0.5	98.1	-0.5	98.1	-0.5
4.00	98.1	98.1	98.1	-0.5	98.1	-0.5	98.1	-0.5

Commercial rates taken towards the end of London trading. Six-month forward rates: £1.47-1.48; 12 month £1.53-1.54.

Figures are for Oct. 10.

POUND SPOT - FORWARD AGAINST THE POUND

3pm prices October 11

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

حکیماً صنعت الدهش

NYSE COMPOSITE PRICES

**12 Month
High Low Stock Div. Yld. & Total Dgs. Low
Continued from previous Page**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks prior to the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.

a-dividend also x-trate, b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-new yearly low, dividend declared or paid in preceding 12 months, g-Canadian funds, subject to 15% non-residence tax, l-dividend declared after split-up or stock dividend, l-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative series with dividends in arrears, n-new issues in the past 52 weeks. The high-low range begins with the start of trading, t-next day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months plus stock dividend, stock split. Dividends begin with date of split, s-saless, dividend paid in stock in preceding 12months, estimated cash value on ex-distribution or ex-distribution date, u-new yearly high, trading halted, w-in bankruptcy or receivership or being organised under the Bankruptcy Act, or securities assumed by other companies, wo-distributable, wr-worthless, ws-with warrants, x-ex-dividend or ex-rights, xe-ex-distribution, ws-without warrants, y-ex-dividend and sales int'l, ytd-yield, sales in full.

NASDAQ NATIONAL MARKET

3pm prices October 11

**Free hand
delivery
service in
TORINO
(Centro Città)**

AMERICA

Dow tumbles further as oil price rises again

Wall Street

SURGING oil prices and concern about third quarter corporate results quelled an early recovery and sent equities broadly lower in heavy trading yesterday morning, writes Karen Zagor in New York.

At 2 pm, the Dow Jones Industrial Average was down 46.29 at 2,381.63. On Wednesday, the Dow lost 37.62 to 2,407.92.

The decline was broadly based, with declining issues leading advancing by four to one. At 1 pm, the Standard & Poor's 500 index was 4.22 lower to 261.17, the New York Stock Exchange Composite was off 2.22 at 162.75 and the American Exchange Composite was down 4.20 at 296.19.

Equities initially rallied on some short-covering and bar-

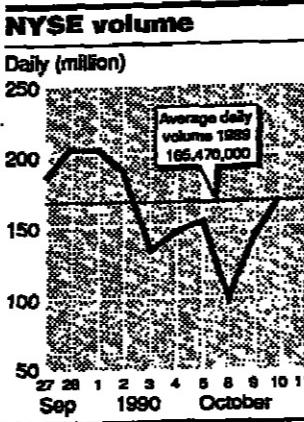
gain-hunting, but the recovery was short-lived. By 12.30 pm the Dow was down nearly 38 points as November crude added \$1.58 a barrel to \$40.23.

Soaring oil prices had a mixed impact on oil service companies, with Schlumberger falling 31% to \$57.75, Dresser Industries gaining 8% to \$17.75 and Halliburton sliding off 4.9% to \$49.75. Oil company stocks moved lower, including Mobil, off 3% at \$57. Texaco, down 3.1% at \$58.50 and Amoco, which slid 3% to \$53.50.

Golden Valley Microwave

plunged \$2 to \$83 after a delayed opening. The company said third quarter earnings would probably be flat at 27 cents.

Chemical Banking slid 5% to \$14.42 after it reported a third quarter loss of \$43.7m after a \$260m provision for loan losses, and cut its quarterly dividend



to 25 cents a share from 68 cents. Other banks also moved lower. Chase Manhattan lost 3% to \$12.75 and Citicorp fell 5% to \$13.25.

Blue chip stocks were mixed. IBM dropped \$2 to \$101.42.

Philip Morris lost 3% to \$44.10, AT&T improved 3% to \$31.75 and Coca-Cola was 5% higher at \$54.25.

Tandem Computers added 3% to \$104 in active trading after the company said it expected to report record fourth quarter revenues.

News Corp's ADRs tumbled \$1.25 to \$84 amid concern that the media group was struggling under its debt burden.

In over-the-counter trading, Software Toolworks plummeted 32% to \$24 after the company said late on Wednesday that it expects to report a second quarter loss. Last week, shares in the company plunged 41 per cent after analysts questioned the company's earnings prospects and cut their estimates.

MCI Communications fell 3% to \$30 in heavy trading.

Trusco dropped \$2 to \$58.50 after reporting late on Wednesday that third quarter earnings had halved.

Toys company issues moved

lower yesterday morning amid gloomy projections for the fourth quarter as the economy weakens and oil prices rise. Tonka slipped 8% to \$4.10, Mattel fell 5% to \$15.75 and Hasbro lost 5% to \$11.25.

Canada

TORONTO sank to the session's low at midday following a speech by Mr Douglas Hurd, the British foreign secretary, in which he said Iraq must be convinced to leave Kuwait if not peacefully then by force.

The Vancouver Stock Exchange's (VSE) listings are struggling to raise money. And the larger-than-life stock promoters who grease the wheels of the market are finding themselves on an increasingly tight leash as the exchange fights to convince a sceptical public that it is a market for serious investors, rather than gamblers or cowboys.

The total amount of funds raised on the stock market by VSE-listed companies shrivelled to C\$29.6m (US\$25.7m) last month, more than a third below the level of September 1989. Initial offerings have come to a near standstill, with only C\$1.1m raised in September down from C\$6.5m a year earlier.

HONG KONG overcame early weakness to close higher. The Hang Seng index was finally 12.00 ahead at 2,024.61.

SINGAPORE fell to a 21-month low. The Straits Times Industrial index lost 10.64 to 1,079.50. In KUALA LUMPUR, the composite index eased 1.01 to 572.95.

The Vancouver index has declined in all but one of the last 23 trading sessions. To make matters worse, the average day of shares traded was 49 per cent lower last month than in September last year.

MANILA drifted lower on fears of another rise in oil retail prices. The composite index fell 1.72 to 540.62.

BANGKOK's SET index receded 11.12 to 644.43, while in BOMBAY, heavy selling knocked 87.05 off the BSE index to 1,472.38.

VSE supporters are confident that the lumps are little more than an echo of the tremors being felt on other stock markets. Mr Frank Gunstra, president of Yorkton Securities, a leading VSE player, says all the VSE needs to bounce back is another jump in the gold price.

Mr David Jiles, research manager at Odium Brown, a Vancouver securities company, says: "It is still a viable exchange for start-up companies which want to raise risk capital." Mr Jiles sees the VSE

another big dose of bad publicity last week on prime-time US television. A television crew posing as New York investors used hidden cameras to film a broker apparently offering to "trade the market down" to encourage purchases of shares in Puff Pac Industries, an inflatable packaging concern.

In another interview, a well-known Vancouver promoter seemingly claimed a hair-loss treatment developed by a VSE company was on the brink of being approved by the US Food and Drug Administration.

The VSE is investigating the incidents. But it contends that such activity is less frequent than it used to be, and that every stock exchange has its share of doubtful characters.

In general, the exchange is trying to strike a delicate balance between safeguarding investors and setting listing standards so high that even genuine start-up companies are unable to get listed.

Given the type of stocks it specialises in, the VSE will probably never be able to shake off its image problem entirely. As Mr Gunstra puts it, the VSE "is a venture capital market; it is extremely volatile and is not for the faint-hearted".

Even as the exchange was digging itself out of the latest avalanche of bad publicity, one of the most heavily traded shares earlier this week was a mining exploration company called Moon dust Ventures.

Vancouver tightens leash on larger-than-life players

Bernard Simon gives an insight into a volatile exchange geared towards start-up ventures

becoming an avenue for industrial, and especially high-technology, enterprises around the Pacific Rim.

Its ability to do so will depend heavily on whether it can curb the excesses of the promoters and brokers who have given it the reputation of a casino. In a phrase which is picked up time and again, Forbes magazine last year called the VSE the "scam capital of the world".

The exchange received

regulators would like to tighten controls on the 25 or so active promoters and a horde of individuals who make markets in VSE-listed companies by persuading investors about their products and prospects.

In the past three years, the British Columbia (BC) Securities Commission has gained powers to remove directors of public companies and to strip unscrupulous promoters of their trading privileges. More than 100 such orders have been issued.

The commission has held hearings into charges of insider trading and disclosure violations against Mr Murray Pezzin, the VSE's most famous promoter.

The regulators have been unable, however, to come up with a definition of a promoter which ensures that a crooked operator would not be able to continue in the same business under a different umbrella. Mr Wade Nezsmith, superintendent of brokers, says: "We have not given up, and we are still working at it."

Given the type of stocks it specialises in, the VSE will probably never be able to shake off its image problem entirely. As Mr Gunstra puts it, the VSE "is a venture capital market; it is extremely volatile and is not for the faint-hearted".

Even as the exchange was digging itself out of the latest avalanche of bad publicity, one of the most heavily traded shares earlier this week was a mining exploration company called Moon dust Ventures.

ASIA PACIFIC

Nikkei drops 3.9% as familiar fears return

Tokyo

PROFIT-TAKING won the day as investors returning after Wednesday's holiday were depressed by the steep fall in New York, a weak bond market, and concern about unrest in the Middle East, writes Michio Nakamoto in Tokyo.

The Nikkei average closed 90.48 lower at 2,355.63. During the day the leading index moved from a high of 2,347.69 to a low of 2,252.10.

The market's difficulty in staying above 23,000 appeared to confirm the view that it was likely to trade between 20,000 and 23,000 for some time.

Falling issues eclipsed gains by 92 to 74, while 73 stocks were unchanged. Turnover fell to 300m shares from Tuesday's 440m. The Topix Index of all listed stocks weakened 0.71 to 1,671.63. In London, the ISE/

Nikkei 50 index eased 1.31 to 1,310.17.

Dealers who had been supporting the market recently took their profits as the world economic outlook worsened.

Selling battered high-tech-

nology issues on worries about an economic downturn in the US and a slowdown in the semiconductor market, Hitachi fell 3Y0 to Y1,190 and Sony lost Y340 to Y5,400.

Interest rate fears dealt a further blow to large-capital issues. Shipholders were also depressed by a 36 per cent fall in new orders in August. Ishikawajima-Harima Heavy Industries fell a hefty Y5 to Y640 and Mitsubishi Heavy declined Y26 to Y705.

The housing sector was another victim of higher interest rates, which were expected to hamper housing starts. Misawa Homes, whose profits have increased in the past business

term on a strong housing market, lost Y100 to Y1,630.

Real estates were lower as a proposed land tax was expected to hurt their prospects. Mitsui Real Estate and Mitsubishi Estate both lost Y60 to Y1,190 and Y1,140 respectively.

On the positive side, Ube Industries was pursued on news that its plastic moulding machine would be used by General Motors for production of its new car, Saturn. Ube climbed Y4 to Y5,400.

Speculative issues were popular despite concern stemming from Honshu Paper's recent sharp falls. Hanshin Electric fell another 1.5% to Y2,950 yesterday. The weighted index tumbled 172.8, or 5.3 per cent, to 3,172.45. Volume halved to Y1,22m from Y2,65.4m.

SEOUL inched ahead for the second consecutive session on reports that the government would restructure the financial sector. The composite index improved 4.51 to 521.93.

AUSTRALIA was hit by late

EUROPE

Bourses resist falls in Japan and US

BOURSES SHOWED surprising resilience to falls in Tokyo and New York yesterday, writes Our Market Staff.

FRANKFURT rose on short-covering following two days of sharp declines. Stable bond prices also helped. The DAX index rose 21.27 to 2,488.38 while the FAZ index, calculated at mid-session, added 7.95 to 216.26. Volume at 2,012.26m, was light but an improvement on Wednesday's DAX30m.

One Düsseldorf broker reported cautious bargaining in leading stocks from London. Deutsche Bank rose DM9 to DM604 and Siemens put on DM11.50 to DM51.50. From a chartist's point of view, the DAX was amassing support at 1,350-1,420, although the market was expected to consolidate further before moving forward, he added.

Mannesmann was DM5 better at DM341 on the back of a positive recommendation from Enskilda Securities, which visited the company recently. Earnings from Mannesmann's pipe division were likely to be boosted by the recent Amoco order for gas pipes, the brokers said, and the higher oil price increased the chances of further orders, as energy exploration became more profitable. It could also be assumed that Mannesmann would win the mobile phone contract for the five east German states, it said.

Schering, also on the buy list of several brokers because of its defensive qualities, jumped DM23.50 to DM659. Among

bulk chemicals, BASF rose DM1 to DM208 and Bayer firmed DM3.10 to DM217.50. Degussa, Deutsche Bank's research arm, yesterday downgraded 1990 to 1991 earnings estimates for BASF and Bayer.

Horten, the retailer controlled by BAT Industries of the UK, rose DM22 to DM217, after becoming the first west German retail company to acquire a department store in east Germany.

MILAN heard conflicting rumours regarding Ferruzzi, which lifted the group's stocks although the rest of the market was weak. Thanks to the firm Ferruzzi shares, the Comit index only lost 0.07 to 555.95.

One rumour, from London and later denied by the company, was that Ferruzzi would be legally obliged to offer Montedison shareholders a cash option as well as its already published swap of 10 Montedison shares for seven Agricola shares. The other rumour, in Milan, was that Ferruzzi had found a foreign, possibly French, partner to take up 40 per cent in Entmont. Ferruzzi has been fighting a long battle to win control of the chemical company. Ferruzzi Agricola jumped L118 or 6.4 per cent to L1,940 while Montedison rose L11 to L1,770.

Mediobanca, which said it had bought 5 per cent of Continental AG of Germany and 2 per cent of Paribas last June, lost L190 to L14,200. Fiat remained under a cloud, losing L31 to L8,320.

MADRID's general index slipped 1.37 to 216.22; the news of a slightly better-than-expected inflation figure for September had no impact, as the bolsa continued to wait for information from the Middle East. Last month's consumer price index rose 1.1 points, leaving the year-on-year figure unchanged at 6.5 per cent.

Tabacalera, the tobacco group, rose Pta20 to Pta20 after the previous day's news that it had sold Dirlsa the food store chain, to BBV.

AMSTERDAM drifted in thin trade, closing marginally lower. The CBS Tendency index fell 0.1 to 93.1 having moved between a low of 92.7 and a high of 93.8.

Philips shed 10 cents to Pta20.80 in an in-house magazine. Mr Jan Timmer, chairman, announced that he had launched Operational Centurion, a drive to cut bureaucracy and improve productivity.

Pakhoo, which said late on Wednesday that it expected an increase of almost 40 per cent in 1990 net profits, rose Pta1.20 to Pta1.27. The company is also considering a stock split.

PARIS finished marginally higher after the index inched within a narrow range. The CAC 40 index closed 1.64 up to 1,541.76, after moving between a low of 1,530.42 and a high of 1,552.43.

Turnover remained lifeless at about FF11.3bn. Hopes of a cut in short-term interest rates lifted share prices at mid-session. But one dealer said that

the badly needed cut in long-term rates could not be expected until after the resolution of the Gulf crisis.

The day's biggest gain was made by Peñichile International, which rose FF7.24 or 7.8 per cent to FF27.20 in active trading of 305,100 shares, including one block of 74,000 shares. The stock was rated buy by several brokers recently.

STOCKHOLM recovered from early losses, leaving the Affärsvärlden General Index 0.1 firmer at 969.9. Wednesday's announcement that SE-Banken is to acquire 22 per cent of Skandia, the insurance company, led to more busy trading. Skandia A shares gained SKR11 to SKR13. S-E Banke A shares fell SKR20 to SKR20.

Perstorp, the chemicals group, revealed a fall in full year profits that were better than expectations, said analysts. The shares closed unchanged at SKR470.

OSLO fell to a 1990 low in thin trading. The all-share index closed 9.35 down at 518.76 in turnover of NKR150m. Aker, one of Norway's biggest industrial groups, posted a small rise in profits at the eight-month stage. The free shares rose NKR2 to NKR2 in low volume of 4,800 shares.

ZURICH managed small improvement as sellers joined buyers on the sidelines. Blue chips attracted what interest there was and the Credit Suisse stock index firmed 2.4 points to 495.9.

Mediobanca, which said it had sold